



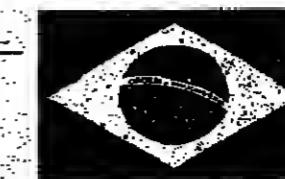
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FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY SEPTEMBER 13 1994

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Germany may end state monopoly in telecoms market

Germany may allow new telecommunications companies to open their own networks by the end of 1997, in spite of strong opposition from state-owned Deutsche Telekom and national operators in other European Union countries. In a surprise about-turn, the government said it would consider going it alone if the EU's Council of Ministers failed by the end of this year to fix a date for liberalising all EU networks. Page 22

Loyalists admit Dublin bombing: Hope for an early end to the sectarian violence which has plagued Northern Ireland receded as loyalists claimed responsibility for planting a bomb in a Dublin railway station. Page 22; Employers see Ulster peace dividend. Page 12

Video-on-demand to fly higher: A Californian company plans to intensify competition for world in-flight entertainment by taking video-on-demand above 30,000 feet for the first time. Page 22

Bayer: German pharmaceuticals group, is to pay \$1bn to buy back the right to use its own brand name in the North American market. Page 23; Observer, Page 21; Lex, Page 22

Credit Holding: International financial services group built around Credit Suisse, has withdrawn its offer to acquire a minority stake in Creditanstalt-Bankverein, Austria's second-largest bank. Page 23; Flag still flies over Austrian bank, Page 24

Fortune: UK hotel and restaurante group, is favoured to win its long-running battle with Accor of France to gain control of Meridien, luxury hotels chain owned by Air France. Page 23

Shepard quits Savoy: Giles Shepard resigned as managing director of the Savoy hotel group, saying he had been asked to go because he did not agree with management proposals. Page 23

Crisis prices hit Dalgety: Lower UK crisp prices and an over-abundance of continental pigs limited food and agribusiness group Dalgety to a 7 per cent rise in pre-tax profits. Page 23; Lex, Page 22; Jones buys Dutch snacks business, Page 33

White House hit by aircraft: A single-engine light aircraft crashed into the south lawn of the White House, tumbling against the US presidential mansion and killing the pilot. Page 6

Nato begins exercises in Poland: Nato began its first exercises on ex-Warsaw Pact territory on a sports field near Poznan in Poland. Page 2

Arafat and Peres to discuss aid: Yassir Arafat, PLO chairman, and Shimon Peres, Israeli foreign minister, met in Oslo today to try to resolve a row over foreign aid. Page 4

Separatists set to govern Quebec:



Voters in Quebec, Canada, went to the polls yesterday in provincial government elections. Daniel Johnson (above), Liberal party leader and current premier of the province, warned that victory by the Parti Québécois, which supports independence from Canada, would put Quebec "on the incredible slippery slope of economic deterioration". Opinion polls indicated the separatists would win.

Delta Air Lines: third-largest US carrier, called on the US government to define a standard framework for bilateral aviation agreements. Page 8

British soldiers killed in Bosnia: Three British soldiers were killed and five injured when an armoured vehicle left the road near the beleaguered town of Gorazde. Hostages divide Moslem and Serb. Page 3; No 10 sees abstention over Bosnia. Page 12; Editorial Comment, Page 21

Murayama admits by-election disaster: Tomiochi Murayama, Japan's prime minister, acknowledged that the ruling coalition had suffered a "crushing defeat" in Sunday's by-election. Page 5

Russia plans monopoly laws: Russia is preparing radical legislation to regulate monopoly industries, such as energy and utilities, which threaten to distort the fragile economy. Page 2

First rise for almost five years ■ Move intended to head off inflation

UK raises base rates to 5.75%

By Peter Norman, Gillian Tett
and Philip Gavith in London

Mr Kenneth Clarke, the UK chancellor of the exchequer, moved to head off inflationary pressures by announcing a half-percentage-point rise in bank base rates to 5.75 per cent yesterday.

It was the first increase in officially inspired rates for nearly five years and more than reversed February's controversial quarter-point cut, which pegged rates at the unusually low level of 5.25 per cent for seven months. Yesterday's decision, signalled by an increase in the Bank of England's minimum lending rate at the start of money market dealings, promises to be no less controversial.

Marking a decisive turn in the UK interest-rate cycle, Mr Clarke's announcement disappointed business organisations and came as the financial community had all but convinced itself that last Wednesday's monetary meeting between the chancellor and Mr Eddie George, governor of the Bank of England, had decided to leave rates unchanged. For the first time in living memory, a UK government has acted to tighten monetary conditions while retail price inflation is low.

A buoyant Mr Clarke said he decided to raise rates "to take no risks with inflation" at a time of strong economic growth.

His action was welcomed by financial markets. The pound jumped 1½ pence and more than a cent before trading steadily for the rest of the day. On the Little futures exchange, the December long gilt future rose to 100½ in late trading, up ½ point.

Even the equity market responded positively after an initial dip. The FT-SE 100 index made up more than half an early



Keneth Clarke in London yesterday after he raised rates "to take no risks with inflation" at a time of strong growth

(Photo: Timm Henshaw)

25-point loss to finish 10.5 points down at 3,128.8.

Pledging to keep the recovery "healthy and lasting," the chancellor said UK output was growing at its fastest rate for six years, with exports at record levels and investment rising. Underlying inflation, at 2.2 per cent in July, was at a 27-year low.

"My overriding aim now is to make sure that this healthy growth can be sustained to deliver higher living standards and more jobs. So often in the past, accelerating inflation has prevented us from enjoying sustained growth," he said. "We would have jeopardised everything if we had sat about in the face of these very strong figures

Tax cut hope dismissed by chancellor

Joe Rogaly

Prevention rather than painful cure

Editorial Comment

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and decided we were not going to act."

However, the chancellor admitted that the interest rate increase had been "finely judged". He and Mr George were "poised" to raise rates after their meeting last week but decided to take two days to reflect before the final

decision, taken around Friday lunchtime.

The decisive factor was last month's disclosure that the economy had been growing much faster than thought in the first half of the year. That overcame any reservations based on more recent economic indicators hinting at a slowdown in consumer demand after the tax increases that took effect in April.

Zanier yesterday, the government's Central Statistical Office published official producer price figures providing one of the first indications of pending inflationary pressure.

The price of goods leaving factories rose last month in most manufacturing sectors. Manufac-

turing output prices rose by 0.3 per cent in August compared with July.

The chancellor's prompt action against potential inflationary pressures was broadly welcomed by analysts who suggested that it injected a new element of credibility into the Government's economic policy.

Business and trade union leaders were less happy. Mr Richard Brown, deputy director-general of the British Chambers of Commerce, said there was "no justification" for the rise and warned it "may sabotage" much of the recovery. Mr Bill Morris, general secretary of the TGWU transport union, warned pay claims would reflect higher borrowing costs.

The new management headed by Mr Frank Tasco, chairman, then proposed a disposal programme, including the sale of the US's second-biggest snack business. The plan was criticised by some analysts as inadequate and remains largely incomplete.

The KKR deal, which is typically complex in its structure, involves the disposal by KKR of half its remaining 35 per cent stake in RJR to pay for the acquisition of Borden. At the same time, RJR is to issue \$500m of new shares to take a 20 per cent stake in Borden. RJR will also have the option to buy a further 10 per cent of Borden, and will have representation on the Borden board.

KKR said yesterday that the present Borden management team would remain in place. Analysts commented that there

KKR buys US food group Borden for \$2bn

By Tony Jackson in New York

Kohlberg Kravis Roberts (KKR), the Wall Street buyout firm best known for its \$26bn purchase of RJR Nabisco in 1989, is returning to the takeover trail with the \$2bn acquisition of the struggling US food group Borden.

The deal, in which Borden shareholders will take RJR stock in exchange for their shares, may also involve a degree of industrial merger between RJR and Borden.

Borden's loss of independence had been widely expected. Damaged by a series of ill-judged acquisitions in the late 1980s, the company tried unsuccessfully to sell itself off last year, with KKR and Hanson of the UK among the rumoured candidates.

In the absence of a buyer, the share price slid from almost \$20 to last Friday's close of \$11.25. KKR's offer values the shares at \$14.25.

Founded in 1857, Borden grew to be the largest dairy company in the US and the world's biggest maker of pasta. It reached crisis at the end of last year with the sacking of its chairman, Mr Anthony D'Amato, and the halving of its dividend.

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Continued on Page 22

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Swedish exporters warn of threat to investment

By Hugh Carnegy in Stockholm

The chiefs of Sweden's four top exporting companies joined forces yesterday to warn that their planned domestic investments of up to SKr40bn (\$6.6bn) a year were at risk if the ground rules for industry – including income tax levels – were changed for the worse after Sunday's general election.

The intervention by the executives, whose companies together account for a third of the country's exports and whose combined annual turnover last year exceeded SKr50bn, was considered highly unusual for Sweden.

In a joint newspaper article clearly aimed mainly at the opposition Social Democratic party, the heads of Volvo, Ericsson, the forestry group Stora and the local division of the Swiss-Swedish

Attack on opposition economy plans in run-up to poll

Stora – said the recent surge in profitability and competitiveness in Swedish industry brought by sound government policies must not be upset. They called on policymakers to tackle the budget deficit and stabilise the fast-growing public debt.

They also warned strongly that any increase in marginal income taxes would damage Swedish competitiveness.

The Social Democrats, who are expected in Sunday's poll to oust the right-centre coalition of Mr Carl Bildt, prime minister, have proposed cutting corporate tax as part of measures to stimulate investment. But they plan to raise marginal income taxes through a 5 per cent "emergency" tax and increase capital

gains, wealth and dividend taxes.

The intervention had an immediate impact on the election campaign. Mr Bildt, desperate to close the gap on a weakening Social Democratic lead in the opinion polls, welcomed the

article, saying it showed that Social Democratic policies threatened industry and employment.

But Social Democratic officials close to Mr Ingvar Carlsson, the party leader, dismissed it as crude election propaganda. Mr Carlsson said the party did not intend changing the basic income tax levels set in 1990.

Europe's top banks warned over cost of switch to Emu

By John Gapper,
Banking Editor

Large European retail banks would have to spend up to Ecu25bn (\$274.50bn) each to adapt technology and operations for a single European currency, according to an unpublished research carried out for the Ecu Banking Association.

The association's 90 members include most large banks in Europe.

In a report published yesterday, it warned that banks in countries that do not take part in the European Monetary Union will face extra costs and competitive burdens.

However, its own research estimates that large banks in Emu countries may have to spend Ecu10bn-Ecu15bn each to adapt, and costs could be 50 per cent higher if countries keep domestic

currencies in parallel for a transitional period.

A working paper says "such raw figures could of course provoke an unnecessarily alarmist reaction throughout the EU" if published. Association leaders said yesterday they wanted to emphasise Emu's opportunities.

Mr Walter Damm, chairman of the EBA committee studying Emu, said it had "wanted to avoid the impression that Emu is such a costly candle". Emu is due to start by 1999 under the Maastricht treaty.

Mr Damm said banks in countries such as the UK and Denmark, which have opt-out clauses from monetary union, could face disadvantages because they would lack an Ecu funding base and would have to operate in parallel currencies.

The published report warns banks to prepare for the costs of transition to Emu, but says these could be "marginal" if absorbed as part of continuous development of information technology.

Banks' loss of revenue from foreign currency exchange, and related financial derivatives, after monetary union could be balanced by a bigger market in Ecu exchange with currencies such as the US dollar, it says.

However, it says every European bank will have to redefine its size and geographical spread after Emu, which it says will have an impact similar to large-scale financial deregulation.

The Impact of Emu on Banks' Activities, Ecu Banking Association, 4, Rue de la Paix, F-75002 Paris. Report and working papers available on request.

Europe faces Ecu100bn bank charge, Page 23

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NEWS: EUROPE

Light cast on secret manoeuvring of EU ministers

By Kevin Brown,
Political Correspondent

A shaft of light fell across the secretive deliberations of the European Council yesterday with the release in London of partial details on more than 200 single market decisions taken in the five years to last December.

The records, which the EU has refused to publish, show that 91 of 233 single market decisions taken in secret by ministers were forced through

against the wishes of one or more member states under the qualified majority voting system.

However, Mr Harry Barnes, a British Labour MP, has obtained details of single market decisions from January 1989 through a parliamentary question tabled in the British House of Commons.

Mr Richard Needham, UK trade minister, reveals in a letter to Mr Barnes that 142 single market provisions over the five-year period were adopted unanimously. Mr Needham does not give details of the alli-

ances between member states in the 91 cases in which a vote was required. Nor does he say whether any proposals were withdrawn without being put to a vote.

However, he discloses that the UK was on the winning side in 66 of the contested votes, abstained 17 times, and was outvoted eight times.

The key British defeats were on regulations abolishing controls on passenger baggage on flights and sea crossings, on food quality control, and on

transport issues such as the length of articulated lorries.

Other member states failed to get their way on a range of more important issues, including directives on company law, public procurement, television broadcasting, life assurance services, partnership law, telecommunications equipment, money laundering, gas transit and capital adequacy rules.

The council appears determined to prevent further breaches of its secrecy by arguing before the European Court

that decision-making could be paralysed by a public right to know details of the negotiating stances of member states. In a submission to the court, the council has urged the judges to ignore declarations at EU summits in favour of greater transparency, arguing that such statements had no binding effect.

However, Mr Barnes plans to write to the European legislation committee of parliament in each member state urging them to use their powers to obtain national voting records. That would allow observers to compile a full list of the shifting alliances within the council, even if the court rules in favour of continued secrecy.

"This may be time consuming, but it will illustrate the secretive way in which much business is conducted," Mr Barnes said. "It would also fuel the arguments for democratic federalism involving open and accountable power-sharing between national parliaments and the European parliament."

Historic meeting is public relations reassurance for Russia and eastern Europe

Nato begins first exercises in Poland

By Christopher Bobinski in Poznan and Bernard Gray and Bruce Clark in London

Nato began its first exercises on ex-Warsaw Pact territory yesterday on a sports field near Poznan in Poland, as much a public relations reassurance for eastern Europe and Russia as serious military training.

Forces from as far apart as the US and Ukraine, Britain and Bulgaria took part in the historic meeting, part of the Nato "Partnership for Peace" initiative designed to involve eastern European countries in western security structures without granting them full membership of Nato.

Some 600 troops from six Nato and seven PFP countries are involved in the exercise, codenamed Co-operative Bridge 94.

The main thrust of the week's exercise is to develop peacekeeping skills among small groups rather than co-ordinate large movements of armour, the stuff of traditional Nato exercises.

While Nato is focusing increasingly on peacekeeping, this type of exercise is also less provocative to Russian sensibilities, still jangled by the thought of Nato forces training on old Warsaw Pact ground.

The Russians were conspicuous by their absence from the band of soldiers standing patiently at attention on the Biedrusko military area sports field as two Polish military bands dressed in uniforms dating back to the 1830s played the national anthems of Poland, Russia and Nato.

General George Joulwan, Nato's supreme allied com-

mander in Europe, called it "a truly historic occasion, as five years ago you were parted by the Iron Curtain and today you come to train together as new partners to build a free, democratic and peaceful Europe".

Partnership for Peace aims to increase the ability of east European and Nato forces to work alongside one another.

But it fails short of offering the mutual defence guarantees Nato members enjoy and many east European states want. Such tensions showed in official statements at the exercise.

"The PFP leads straight to an independent decision to full integration and membership in Nato," Mr Piotr Kolodziejczyk, a former Warsaw Pact officer and now Poland's defence minister, said yesterday.

Partnership for Peace has been criticised by leading Polish politicians as unsatisfac-

Russians, despite joining PFP, remain afraid it will dilute their special power status in relations with the US.

Equally, the Co-operative Bridge exercise is less than the Poles had wanted in initial talks about a scenario aimed at having Nato forces coming to aid country attacked by a foreign power.

Instead, the exercises involve the more everyday tasks peace-keeping forces might have to perform. For the next four days, young men (and women in the US contingent) communicating in English, will practise searching vehicles at control points, crossing rivers while escorting refugees, and patrolling areas disputed by hostile forces.

Partnership for Peace has been criticised by leading Polish politicians as unsatisfac-

tory, providing no real security guarantee. Poland's complaints that PFP does not go far enough have produced widely varying reactions in Germany, the main west European advocate of forming links with the east.

One school of thought, led by Mr Volker Rühe, Germany's defence minister, has argued publicly that Poland must be granted full Nato membership by the end of the decade. Other policy makers, mainly in the German foreign ministry, think it would be provocative to Moscow if such a deadline were set while Russia is still absorbing the effects of its withdrawal from east Europe.

Still the splits over how far west Europe should guarantee eastern security seemed far from the minds of all the onlookers in Poznan.

Unions scoff at tax breaks for servants

By David Buchan in Paris

French prime minister Mr Edouard Balladur's latest job-creation measures drew a mixed reaction yesterday. The opposition and unions welcomed the proposed government subsidy to companies hiring the long-term unemployed, but scoffed at increased tax incentives to encourage the middle class to hire more servants.

In his Sunday night television interview, Mr Balladur also proposed, as "a collective commitment" for all his countrymen rather than an electoral promise, that the 3.3m jobless total should be reduced by 1m "over several years".

The Socialist opposition party yesterday criticised the prime minister's plan to quadruple the amount individuals can deduct from their own tax bill in social charges and pay for employees. "This will help maids in posh areas, but hardly make a big impact on slum unemployment," said the Socialist spokesman.

Mr Balladur's other job plan is to give subsidies to companies hiring those unemployed who have qualified for so-called RMI welfare payments for at least two years, and who are at the bottom of the heap of French society.

• France's Patronat employers' federation said yesterday it was launching its own inquiry into corporate ethics and relations with the law and politics, following a series of corruption allegations against the heads of leading companies.

The Patronat move follows Mr Balladur's announcement that he would appoint a three-man committee composed of a former Patronat president, a former union leader and a senior magistrate to report on issues raised by the scandals.

Mr François Perigot, the Patronat president, said his inquiry "would question everyone concerned by this dysfunctional system".

Russia draws up legislation to regulate monopoly industries

By John Thornhill in Moscow

The Russian government is preparing radical legislation to regulate monopoly industries, such as energy and utilities, which threaten to distort the country's fragile economy. The law will aim to protect the consumer, counteract inflationary pressures, and help ease the inter-enterprise debts crisis.

The draft law, which will be introduced to parliament this autumn, envisages the creation of several powerful independent regulatory agencies to police the natural monopolies - defined as "commodity markets in which demand is effectively satisfied in the absence of any competition". The draft law covers oil and gas pipelines, the production and transmission of electricity, rail and air transport, and public utilities such as telecommunications.

Officials worry that monopoly abuses in these "commanding heights" could damage the development of the broader economy. The fear is that such monopolies can stifle the emergence of effective competition and push through price rises fuelling inflation and worsening inter-enterprise debts.

The mass privatisation programme, which has transferred 55 per cent of the country's enterprises into private ownership, has concentrated enormous economic power in the hands of a few industrial managers but has not yet stimulated sufficient competition to check their ambitions.

The federal agencies would have considerable powers to devise and implement suitable regulatory frameworks for each targeted sector and would report to the government every year. They would be responsible for supervising all transactions affecting a natural monopoly's position in the marketplace and any share purchases in other enterprises.

They would also scrutinise big capital investment projects and any sales or transfers of assets.

Under the proposed legislation, the regulators would have unrestricted access to information affecting the natural monopolies and would have considerable powers of enforcement. They could reverse any act deemed to be illegal and could impose fines or penalties on companies infringing the law.

The agencies will contain up to seven members who are specialists in the appropriate field. The head of a federal agency would be appointed for a three-year term by the president on the government's recommendation.

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EUROPEAN NEWS DIGEST

Italians retain Brussels hopes

Mr Silvio Berlusconi, Italy's prime minister, yesterday kept alive Italy's hopes of winning "an important economic portfolio" in the next European Commission. After meeting Mr Jacques Santer, president-elect of the Commission, Mr Berlusconi said they had agreed to postpone a formal decision on Italy's two Commission nominations until it was clear which portfolios would be available. That means waiting until after the Danish election on September 21, which should decide whether Mr Henning Christensen of Denmark is going to stay as an commissioner responsible for macro-economic policy. If not, Italy will lobby hard to replace him with Prof Mario Monti, an economist and head of Milan's Bocconi University. The second Italian candidate for the Commission is likely to be Mr Enrico Vinci, secretary-general of the European parliament although Mr Berlusconi refused to confirm his name under consideration. One potential Italian commissioner, Mr Renato Ruggiero, a former trade minister, now seems certain to become the EU's candidate for head of the World Trade Organisation, the successor to the General Agreement on Tariffs and Trade, following an informal meeting of EU foreign ministers at the weekend. *Andrew Hill, Milan, and Guy de Jonquieres, London.*

Finns agree EU farm terms

An important hurdle in Finland's progress to membership of the European Union was cleared at the weekend when the country won EU backing for an improved deal on the sensitive issue of farm subsidies. The agreement means 86 per cent of Finnish agricultural land will be eligible for a new special category of subsidy for the special conditions in the far north, with the border being set at the 62nd parallel. This is six percentage points more than the commission originally proposed but is less than the 84 per cent sought by Finland. Foreign minister Mr Heikki Haavisto said it was a deal the country "could live with", although Finland's central union of agricultural producers rejected the package as inadequate. Finnish support for the EU ahead of the referendum on October 16 has been falling in recent polls, partly because of concern about the impact of membership on farmers. The latest poll shows 38 per cent of Finns favour membership, with 31 per cent against and 31 per cent undecided. *Christopher Brown-Humes, Stockholm*

Germans hit lottery jackpot

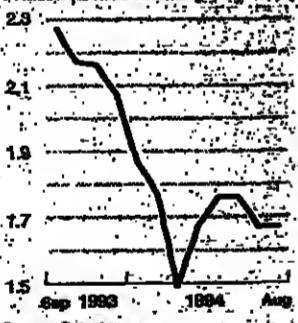
Lotto fever, which has gripped millions of Germans and their foreign neighbours and caused them to talk of nothing else in recent weeks, finally subsided yesterday with news that three groups of Lotto players would share a jackpot of DM42m (£17.2m) the biggest in the history of German lottery. After trying for 11 weeks to crack the burgeoning jackpot, the three so-called Lotto associations crossed the six correct numbers and had a lottery slip with the magical seventh number which has so far eluded millions of players. Germany's popular newspapers enjoy treating their readers to in-depth studies of the new millionaires, complete with colour photo spreads, but it was unclear if they would be able to do so today because their identities remained a mystery. About 3,000 people have become millionaires playing the weekly Lotto. Until yesterday the highest payout had been DM16.5m, shared by two housewives in 1982. *Michael Lindemann, Bonn*

Turks seek to extradite terrorist

Turkey is to ask France to extradite Duran Karatas, leader of the left-wing terrorist organisation Dev-Sol. Karatas escaped from an Istanbul prison five years ago while serving a life sentence. Since their emergence in 1978 Dev-Sol have claimed responsibility for numerous killings, victims include a former Turkish prime minister, as well as countless police officials. Karatas was arrested on Friday, crossing the French border from Italy with false papers. Ankara said extradition documentation would be sent to Paris in the shortest period possible. Western countries commonly refuse extradition requests from countries which impose the death penalty. The French may require a guarantee that Karatas will not be sentenced to death before they grant extradition. *John Riddings, Paris*

ECONOMIC WATCH**French inflation stays low****France**

Inflation (annual % change)



Source: Datstream

French consumer prices were stable for the third month in succession in August, giving an annualised inflation rate of 1.7 per cent, according to Insee, the national statistics office. The figures underline the weakness of inflationary pressures despite a revival in the economy. The French economics ministry has revised its forecast of this year's growth in gross domestic product from 1.4 per cent to 2 per cent. Mr Jean-Claude Trichet, governor of the Bank of France, said last week that the current growth rate does not pose inflationary risks, but he said strict budget deficit reduction policies must be adhered to. The inflation statistics revealed a decline of 0.6 per cent in the index for food prices and a rise of 0.2 per cent in private sector manufactured goods. *John Riddings, Paris*

• Slovakia's GDP grew by 5.8 per cent in the second quarter of 1994, the largest quarterly increase since the end of communism five years ago, the Slovak Statistics Bureau said yesterday. The increase compares to a fall of 5.1 per cent in the same period last year and growth of 3.6 per cent in the first quarter this year. Analysts said the pace of growth in the second half is expected to slow. *Vincent Boland, Prague*

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NEWS: EUROPE

Unbridgeable hatreds divide Moslem and Serb

Beside the ancient Visegrad bridge in Serb-held Bosnia, Laura Silber finds old antagonisms undimmed

Amid the destruction of Serb-held Bosnia, the bridge at Visegrad, built more than 400 years ago, bears witness to the region's Ottoman past. For Bosnian Serbs, the bridge's 11 arches, spanning the River Drina, represent the linking of Serb lands. For Moslems, they symbolise Bosnia.

Under an international peace plan, overwhelmingly rejected by the Bosnian Serbs, "the bridge and most of Visegrad, in the south-east near the Serbian frontier, are designated to the Moslems."

With about 135 international monitors due to be deployed this week on the frontiers of Serb-held Bosnia and Serbia proper to supervise Belgrade's embargo, the people of Visegrad are likely to feel even more isolated.

It was in the Drina valley that Serb forces undertook some of their most brutal operations at the start of the 26-month war. Here Moslems were expelled and murdered before they even realised that a real war had begun.

These days a heavy silence hangs over Visegrad. On a road slicing through the wilds of Bosnia, the densely wooded landscape is tainted by a chain of deserted villages and burned-out houses. In one hamlet on the road to

Visegrad, a smashed minaret on a heap of rubble testifies to the area's Moslem heritage.

The Serbs of Visegrad cherish the bridge despite the fact that it was built by Mehmed Pasha Sokolovic, the Ottoman Vezir of Bosnia. After all, explains Mrs Simeana Kojic, of the town council, "Mehmed Pasha was originally an Orthodox Serb who as a child was kidnapped by the Turks from his home near the Drina."

She is retelling the Bridge on the River Drina, the novel in which Nobel prize winner Ivo Andric wove the story of the bridge into four centuries of Bosnian history.

There is still Turkish script etched in stone in the middle of the 180-metre structure.

Thirteen verses remind travellers that Mehmed Pasha built the bridge in 1571.

Asked why this Ottoman treasurer escaped destruction, Mrs Kojic answered, "It connects Serbs on both banks of the Drina."

"In any case," she added, "Mehmed Pasha went back to his Serbian roots when he came here to build the bridge."

The legend describes how Mehmed Pasha struggled against evil witches who did

the work each night until the

work each night until the Vezir immured two Serb children in the bridge.

For centuries, according to Andric, Moslems and Serbs lived in harmony in Visegrad – but their world would quickly come apart whenever neighbouring countries and the Great Powers upset the balance.

Now, having erased almost

all traces of Turkish rule, local Serbs say they will never give up Visegrad.

"We will not accept this

plan," said Mr Drago Gavrilovic, town boss of the ruling party. Bosnian Serb leaders rejected the proposed maps, which calls on them to surrender one-third of the 70 per cent of Bosnia they control.

"There are no Moslems left," says Mr Gavrilovic, where they once made up nearly two-thirds of the town's 21,000 inhabitants. Despite Mr Gavrilovic's claims that Serb refugees have brought the population to its pre-war level,

Moslems remain empty. On the eve of the war, one Saban Muzatovic, a Moslem, took a sledgehammer to the statue of Andric, which overlooked the bridge. This act, say local Serbs, started the war.

Soon after war broke out, the Moslems of Visegrad either fled or were killed. Unconfirmed reports say a paramilitary leader, Vladimir Lukic, led the slaughter – shooting Moslems throughout the night and dropping their corpses off

the first world war.

The bridge that separated

Moslems and Serbs. "The bridge remained as if under sentence of death," Andric wrote. "But none the less still whole and untouched between the two warring sides."

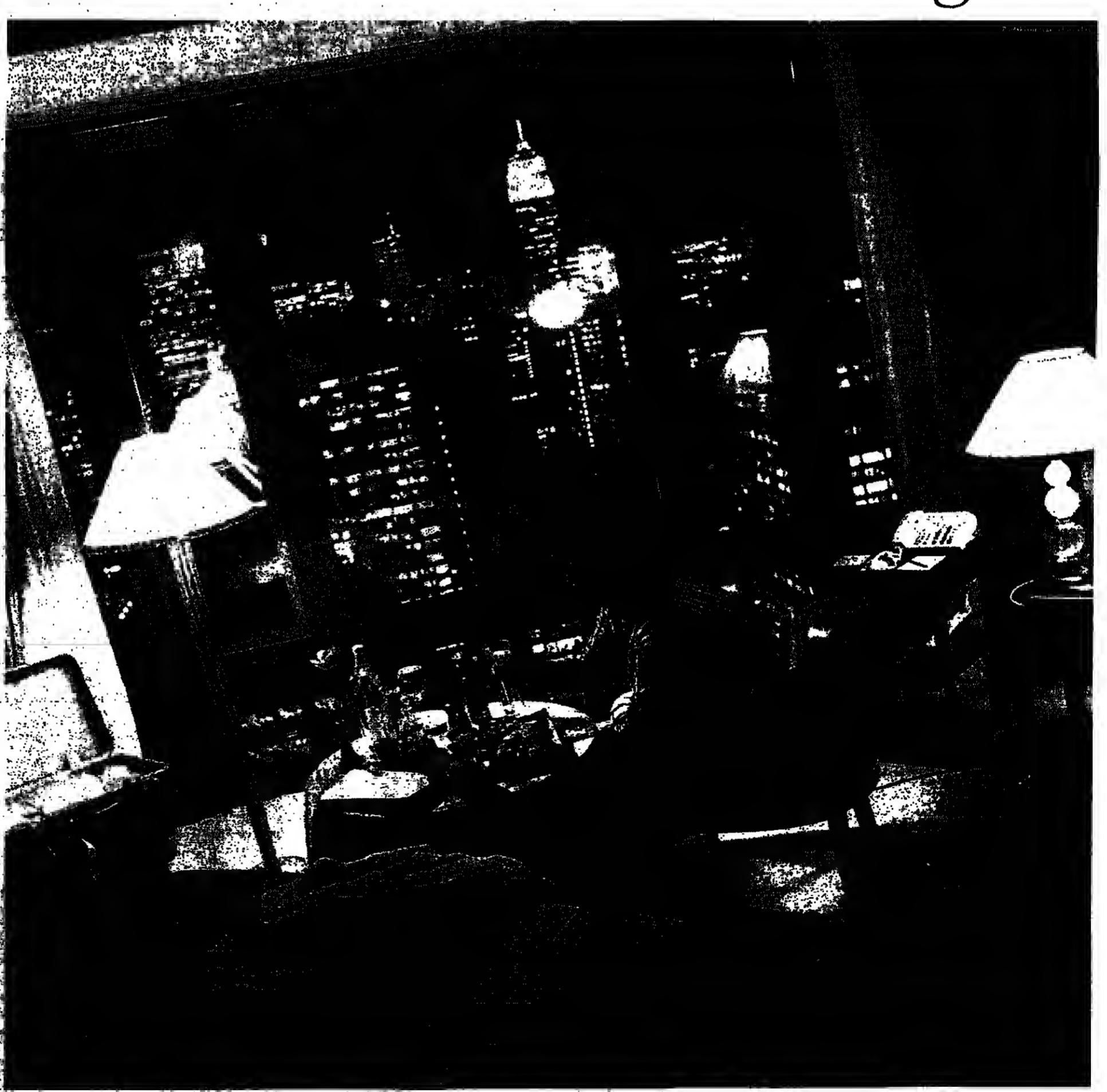
By the end of the novel, however, as if in a dream, the old Moslem *hadje* sees "the ruined bridge, horribly, cruelly cut in half".

In Visegrad today the front line and the Moslems are far away. "We are now deep into Serb territory," says Mr Gavrilovic.



The bridge at Visegrad. Built by the Ottomans, Serbs have now driven all Moslems from the area

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NEWS: INTERNATIONAL

Israeli-PLO aid row moves to Oslo

By Julian Ozanne in Jerusalem

Mr Yassir Arafat, PLO chairman and Mr Shimon Peres, Israeli foreign minister, meet in Oslo today to try to resolve a row over foreign aid which derailed last week's international donors conference and delayed the release of money for the cash-strapped Palestinian self-rule authority.

The row focuses on Palestinian demands for donors to fund projects in Israeli-occupied Arab East Jerusalem and is yet another example of the tortuous problems both sides have in implementing their fragile peace agreement signed exactly a year ago.

Last week's aid meeting in Paris broke down after Israel flatly refused to allow East Jerusalem projects to be considered as part of the 1995 aid-funded Palestinian budget.

Under the self-rule agreement, both sides postponed discussions on the future of Jerusa-

lem until late 1995. However, the plight of Arab East Jerusalem remains the most emotive issue to Palestinians and a constant rallying point of Mr Arafat's critics who say he has conceded too much in peace talks with Israel.

For the moment, the Palestinians have little alternative but to give in to Israeli opposition.

The authority urgently needs donors to speed up the release of hundreds of millions of dollars of promised aid to help with economic development and meet high economic expectations.

The PLO has presented a revised budget deficit of \$25m (£16.1m) a month.

Israel has said it is reluctant to proceed with the transfer authority over health, welfare, taxation and tourism to the Palestinians in the still occupied West Bank until there are firm commitments by donors to meet the financial gap. The

PLO is also desperate for an aid agreement to establish a "Cop Fund" worth \$7m a month to pay the salaries and running costs of the 9,000-strong Palestinian security forces, soon to be expanded as the PLO spreads out into the West Bank before elections.

For their part, international donors continue to insist the PLO demonstrates better financial management, institution building and commitment to tax collection.

Mr Arafat and Mr Avraham Shochat, Israeli finance minister, met in Gaza yesterday to ease the row that Mr Shochat called "a small crisis".

However, many senior Palestinian officials have become increasingly pessimistic about the slow progress and the almost daily struggle in painstaking negotiations with Israel.

Many are resentful about Israel's *de facto* veto over the pace of implementation.



Three Palestinians being tried by the first Palestinian court constituted in Gaza. They are accused of killing a member of Hamas.

Algerian debt talks take on a surreal aspect

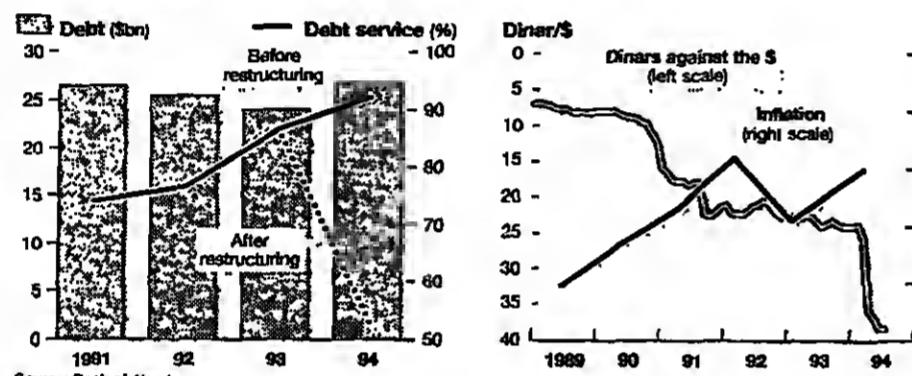
Fears over the country's political stability cloud an encouraging report from the IMF, reports Francis Ghiles

International bankers meeting in Paris today to discuss the restructuring of Algeria's commercial bank debt should be comforted by the results of the first review of the economy conducted by the IMF since it signed an agreement with north Africa's largest country six months ago and extended a \$1bn (£600m) stand-by credit to back up significant economic reforms.

In the six months to the end of June, money supply grew more slowly than had been agreed with the IMF. The value of the dinar, which was devalued by 40 per cent last April, has remained virtually unchanged since then.

Officials claim that inflation, running at more than 40 per cent earlier this year, will decline to below 30 per cent by the year end. And the budget deficit has been cut from 9.2 per cent of gross domestic product in 1993 to 3.1 per cent

Algerian debt: changing circumstances



Less positively, many officials say that 2 per cent GDP growth is the most that can be hoped for, as opposed to earlier IMF forecasts of 3.1 per cent.

This is explained by the severe drought, which will force Algeria to import 95 per

cent of its cereals consumption against last year's 78 per cent, the sharp drop in purchasing power caused by the devaluation, a reluctance to invest, and the sheer difficulty of running factories at the time of serious civil strife. The IMF agrees

this year from 86.4 per cent to 52.9 per cent. Imports of raw materials and capital goods are forecast to increase by \$1.1bn to \$9.15bn, just below the \$9.4bn agreed with the IMF. Hard currency reserves minus gold have increased by \$600m to \$2.1bn since the end of 1993.

An estimated 100,000 new jobs are being created this year. However, with 240,000 young Algerians entering the labour market annually, the country is still burdened with an unemployment rate of 27 per cent. Algerian officials accept that a faster rate of economic growth is impossible until restructuring of the myriad loss-making state enterprises is fully under way and a measure of civil peace is established.

The first task the bankers must address today is the formation of a steering committee and appointment of a chairman. Two-thirds of Algeria's

\$4.7bn commercial debt is owed to Japanese banks and leasing companies. They all agree, however, that Algeria is primarily within the French sphere of influence, and do not relish taking a high profile while the political future is so uncertain.

Of the three leading French banks, Crédit Lyonnais, which chaired the steering committee three years ago, feels it has shouldered its fair share of responsibility. Société Générale, which has the largest exposure of the three banks to Algeria, has little experience of this kind of operation, while Banque Nationale de Paris (BNP) can argue it has virtually no Algerian paper on its books. The betting in Paris is that the French Finance Ministry will "instruct" one of the three banks to step forward.

Bankers do not as yet know how much of Algeria's remaining \$3.1bn commercial debt

(the \$1.6bn refinanced in 1991 will not be affected) they will be asked to restructure. If principal repayments for 1994 alone are considered, the amount would be \$700m, but if repayments for 1994 and 1995 are included, the sum rises to \$1.4bn. Nor do they know whether a "London Club" rescheduling or some other formula will be agreed.

The Japanese banks made provisions for their Algerian loans in July.

Whatever the outcome of today's meeting and the imprint the IMF is likely to give Algeria, the discussions on the restructuring of Algeria's foreign debt remain, in the words of one senior banker, "somewhat surrealistic".

All participants at the meeting are well aware that without a political solution to Algeria's 21-month-old crisis, "figures, however good, are figures and no more".

Global agenda accepted in Cairo

By Mark Nicholson in Cairo

More than 150 governments last night accepted a sweeping UN document setting a global agenda for population stabilisation policies into the next century, enshrining for the first time a concept of "reproductive rights".

What some delegates described as the "toughest day yet" of negotiating at the International Conference on Population and Development cleared up almost all remaining contentious issues regarding "reproductive and sexual health" and the reunification of migrant workers' families, ready to submit a final text for approval at a plenary meeting today.

"There was a semblance of divergence," said Mr Nicolas Bleghman, the Dutch diplomat and vice-chairman of the committee discussing the text. "But on a great proportion of issues of population and development, including family planning, the nations of the world think largely in the same way."

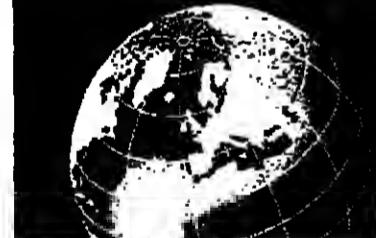
The final document is set for approval by participating states today, though some, including the Vatican, are expected to voice reservations on at least some parts of the text regarding abortion and reproductive health. A formal Vatican reservation is expected today.

Yesterday's haggling focused mainly on definitions of "reproductive and sexual health" which had raised opposition from Moslem and Catholic countries. Delegates said many misunderstandings surrounding these issues had been cleared up, particularly with Moslem states.

Western medical delegates praised the document for defining for the first time in "international language" a broad concept of reproductive and maternal health.

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NEWS: INTERNATIONAL

Strike called in Uttar Pradesh

By Stefan Wagstyl
In New Delhi

The north Indian state of Uttar Pradesh was braced yesterday for a general strike called by the state government amid growing inter-caste violence and political turmoil.

Mr Mulayam Singh Yadav, the state's chief minister, rejected a call from Premier P V Narasimha Rao to cancel the strike for fear it might provoke violent demonstrations. Mr Yadav, who came to power last autumn at the head of a lower-caste alliance of parties, is the first politician to rule Uttar Pradesh in the name of the lower castes.

His avowed policy is to promote their interests at the expense of the upper castes. His intentions are important because Uttar Pradesh, India's most populous state, is regarded as the cradle of Indian politics. Success for caste-based politics there could threaten other states' stability.

The Uttar Pradesh crisis has come from Mr Yadav's efforts to implement job reservation policy. Under Indian law, up to 50 per cent of public-sector jobs and places at many colleges must be reserved for lower castes. But the law has rarely been fully implemented.

Mr Yadav's attempt to hasten this has caused widespread unrest in northern Uttar Pradesh, where 74 per cent of the population is upper caste. In the last month, about 17 people, including one senior police officer, have been killed in violent demonstrations. Yesterday, crowds burnt vehicles in the hill town of Dehra Dun.

Mr Yadav's government last night was verging on collapse. The ruling alliance of the Bahujan Samaj Party and the Samajwadi Party commanded only 13 of 45 state assembly seats, and has been ruling with the support of 32 Congress(I) members who joined Mr Yadav to keep the Hindu Bharatiya Janata Party out of power. But local Congress leaders have asked Mr Rao's permission to quit the coalition.

Indonesian whispers turn to shouts

Members of Indonesian opposition parties are stepping up efforts to bring details of an alleged banking scandal into the open.

The attorney-general's office in Jakarta is investigating the bad debts of PT Kainindo Prima Perkasa, a textile company owned and operated by Mr Tjahjadi, a controversial businessman jailed in the 1970s for smuggling.

Mr Tjahjadi is alleged to have demanded over about Rp 500m of debts (£100m) at two state-owned banks, Bank Bumi Daya and Bank Pembangunan Indonesia, more commonly referred to as Bapindo. His company, Kainindo, is said to be suffering from serious liquidity problems.

The Bapindo bank is also at the centre of another scandal involving Mr Eddy Tansil, owner of the Golden Key Group, recently sentenced to 17 years' imprisonment for defrauding the bank of more than \$400m.

The case exposed the extent to which lenders collude illegally with borrowers to secure loans, bringing out in the open the level of bad debts at state

Bapindo as recently as April by issuing fake export documents to support its loan application. If this is true, the company would have secured a loan

from the ministry. Bapindo has appointed the Federation of Indonesian Batik Co-operatives to take over the management of the company. The govern-

ment hearing but members who questioned him about the state of his loans could not back up their allegations because of banking secrecy laws. Since then, opposition parties have increased pressure on the government to take action against Mr Tjahjadi.

The Kainindo affair is raising questions about the government's efforts to clean up the banking sector.

The scandal involving the Golden Key group prompted Mr Muhammad to expose the extent of bad loans at state banks, an effort praised by private commercial banks.

Mr Muhammad announced earlier this year that 21.2 per cent, or about \$700m, of the outstanding loans extended by the state banks were classified as bad or doubtful, compared with 17.4 per cent at the end of

1992 and 18 per cent in 1990. Economists and bankers in Jakarta say the figure could be much higher.

Since then, Indonesia's central bank, Bank Indonesia, has been conducting investigations into state banks with problem loans, singling out companies that have caused the problems. Mr Sudradjad Djijiwandono, governor of the central bank, said a supervisory team had been formed with the Ministry of Finance.

"We've asked banks to identify the clients creating problems for them and we're dealing with them one by one," the governor said.

Now Indonesians are demanding to know how the central bank could have overlooked Kanindo's bad debts.

The Kanindo case is causing us major apprehension," said an editorial in the English-language daily, the Jakarta Post.

Bolger forced into first coalition

By Terry Hall in Wellington

New Zealand has its first coalition government for 50 years following the decision of junior minister, Mr Ross Meurant, to form his own party which will continue to support the administration of prime minister Jim Bolger.

Mr Bolger said in a radio interview yesterday that Mr Meurant's move was unexpected and he believed another party hackbencher, Michael Laws, would also announce he was forming a new party soon.

Mr Meurant announced the formation of the Right of Centre Party on Sunday night.

He said it aimed to appeal to disgruntled former members of the National party who wanted a more moderate approach, and to provide a potential coalition partner for the National party after the next election.

Right of Centre would pitch itself at 15-20 per cent of voters in each constituency, and hoped to gain at least 10 seats.

Mr Bolger has said for some time that he expected defections from both main political parties as New Zealand moved towards adopting a voting system giving parties seats in parliament if they achieve a minimum threshold of the national vote, as in Germany. If the National party retains its narrow majority, the next election will be held under this system, favouring smaller parties, rather than the British Westminster system.

Mr Bolger said he had entered into an agreement with Mr Meurant who would support the government on all main issues to ensure it stayed in power for its full three-year term. Mr Meurant will retain his post as agriculture and forestry under-secretary.

Mr Meurant is a controversial MP who sprang to national prominence in the early 1980s when, as a senior policeman, he led the so-called Red Squads that battled street demonstrators who were fighting against South African rugby tours.

Murayama acknowledges 'crushing defeat'

By Gerard Baker in Tokyo

Mr Tomiichi Murayama, Japan's prime minister, acknowledged yesterday that the ruling coalition led by his Social Democratic party (SDP) and the Liberal Democratic party (LDP) had suffered a "crushing defeat" in Sunday's Upper House by-election in Aichi Prefecture.

The candidate backed by the government lost heavily to a representative of the opposition parties in the first electoral test since the administration was formed in June.

Mr Murayama attributed the setback to a late start to the coalition's campaign, and an inability to differentiate its policies from those of its opponents.

"It is regrettable," he declared. "I accept the result humbly and will try again."

Opposition leaders hailed their victory as a mandate to create a new single political party to fight the next election. "We will put all our energy into forming a new party," said Mr Tsutomu Hata, the former prime minister and leading

AICHI BY-ELECTION SEPTEMBER 11

	SEP 94	JUL 92
LDP	544,637 (25.1%)	590,618 (26.1)
SDP (combined)	357,592 (15.8)	
Opposition parties	921,938 (43.0)	954,454 (44.9)
Others	691,332 (31.9)	315,242 (14.0)
Turnout	42.9%	47.0%

party was evenly divided, returning two members from the present opposition and one from the governing LDP.

In that election the LDP and SDP (running separately) secured 42 per cent of the total vote between them, against 44 per cent for the combined vote of today's opposition parties.

Coalition support shrank to just 25.1 per cent, but while the opposition was comfortably ahead, its proportion of the vote also fell slightly, to 43 per cent.

The big winners were the various independent candidates, one of whom, Mrs Makiko Suehiro, a local television personality, came close to beating Mr Mizuno into third place. Altogether, five other candidates took a remarkable 31.9 per cent of the vote, up from 14

per cent in 1992. This strong performance by independents and parties not aligned with the opposition coalition, combined with the low turnout (at 43 per cent the fourth lowest

for the constituency since the second world war) points to a significant degree of voter disillusionment with the main parties.

During the campaign, opini-

on polls suggested that electors were dissatisfied with the chaotic nature of Japanese politics which, in little over a year, has produced no fewer than four changes of government.

The same polls detected a degree of cynicism from voters about the seriousness of any party's commitment to political reform, a genuinely popular concept.

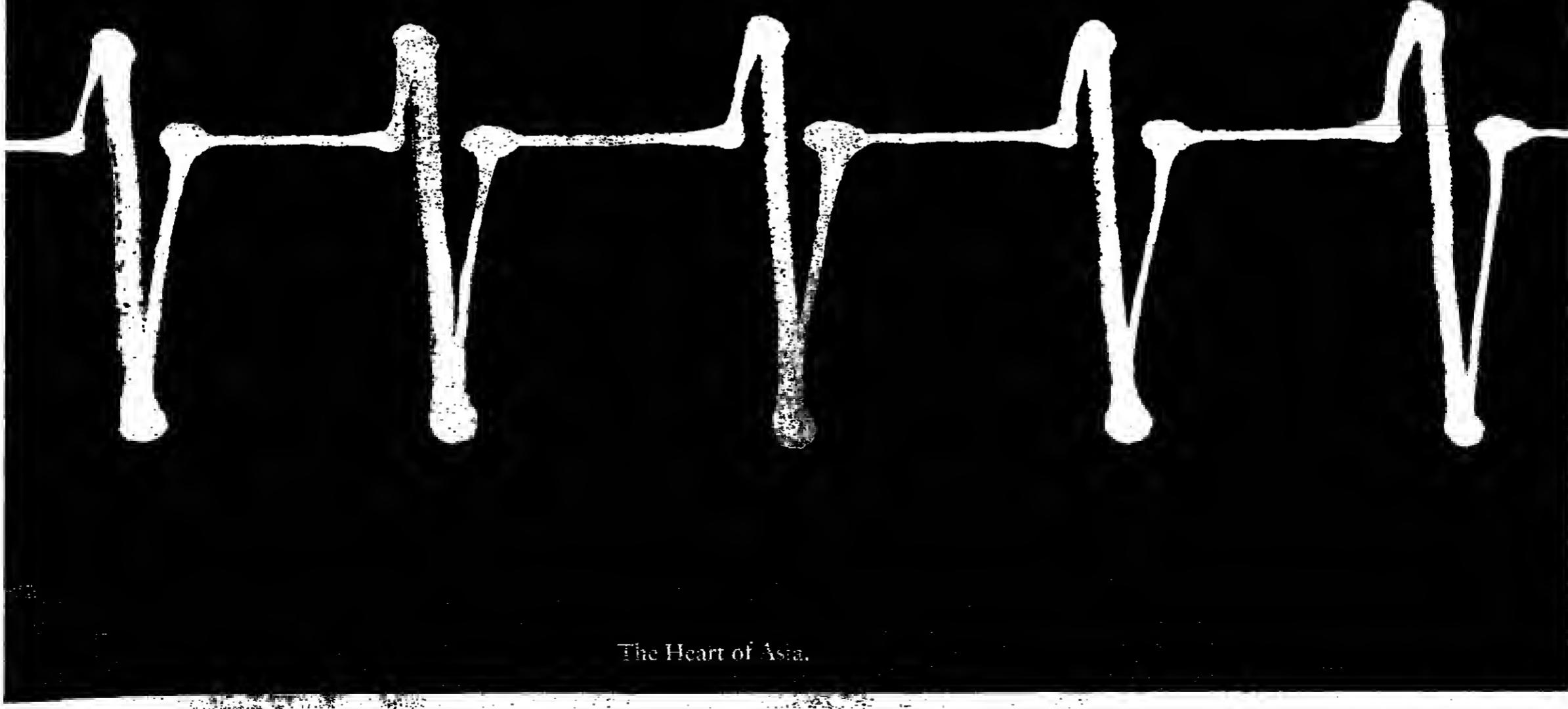
That cynicism was exacerbated by the fact that both government and opposition asserted with equal vigour throughout the campaign their commitment to reform.

Nevertheless, the political rumours are undoubtedly more alarming for the SDP and the LDP. Sunday's defeat is likely to accentuate the tensions within the uneasy alliance.

But it also makes a general election an even more distant prospect.

The two main coalition partners will probably choose to cling to each other more tightly, postponing for as long as possible their appointment with the nation's voters.

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NEWS: THE AMERICAS

Congress cold on reform of healthcare

By George Graham
in Washington

The US Congress returned to Washington yesterday, after two weeks in recess, with less appetite than ever for any kind of healthcare legislation.

In spite of last-minute efforts to achieve a minimal compromise that could squeeze through both chambers of Congress in the next month, there is little wind left in the sails of the reform which President Bill Clinton launched a year ago with his detailed plan to guarantee health insurance to everyone in the US.

Some centrist Democrats continued to work with Senator John Chafee and a band of moderate Republicans on a compromise bill, based on reforms to the insurance market and subsidies to expand health insurance coverage.

This mainstream group has also begun discussions with backers of the more ambitious reform plan, proposed by Senator George Mitchell, Democratic majority leader in the Senate, to see whether the two can come together.

However, it is by no means clear that such a compromise measure can spur enough enthusiasm to pass even the Senate. Its prospects in the House of Representatives seem close to zero.

Only four weeks now remain before Congress is due to rise for a month of campaigning in the election on November 8.

Strike hits car output in Brazil

By Angus Foster
in Rio de Janeiro

The main unions in Brazil's vehicle industry went on strike yesterday for an immediate pay rise. In the first serious threat to a wage freeze introduced under the government's anti-inflation plan,

Production at all large factories, based in São Paulo state, was much affected. Union officials said nearly half their 150,000 members had stopped work yesterday morning. Autolatina, Brazil's biggest car-maker and a joint venture of Volkswagen and Ford, said production had "almost totally stopped".

Anfavea, the car-makers' association, said that, if the strike lasted more than a few days, it would seriously disrupt sales because demand is big and stocks are "non-existent".

Unions are calling for salaries to be increased monthly so as to make up for losses in purchasing power through inflation. Such monthly increases were common before the introduction, on July 1, of Brazil's new currency, the Real, under the anti-inflation plan. The government has now ruled that wage increases can only be granted once a year.

Union leaders argue that official inflation indices show an

faced by the whole House and a third of the Senate.

The coalition that would prefer to do nothing at all this year now includes the bulk of the Republican members - some of whom are wary of tinkering with the healthcare industry, while others are simply determined to deny Mr Clinton and the Democrats any chance of claiming a victory - and those left-leaning Democrats who favour a national healthcare system.

This group, led by Congressman Jim McDermott, appears firmly opposed to any diluted reform. So does Mr Clinton. He has appeared to back away from the theatrical threat, made in his State of the Union speech early this year, to veto any bill that did not guarantee universal coverage, but the threat has not been lifted.

What is more, it might have been possible to gloss over the question of whether reforms that covered 96 or 97 per cent of the population constituted universal coverage, but no measure now available would come close to that.

In pure political terms, some Democrats would prefer to give up the search for healthcare reform as soon as possible, rather than face an ignominious defeat a few weeks before the congressional elections.

Most members appear convinced that there is little to be gained with their constituents by pressing ahead with reform at all costs.



Wreckage of the single-engined aeroplane which crashed on the south lawn of the White House early yesterday

Scandals and growth fears dent PRI win

Mexican investors are taking a cautious view of the new government says Damian Fraser

erful drug cartel.

The Attorney-General's office has dismissed the allegations of links between drug traffickers and government and PRI officials, and Mr Gamboa has vehemently denied any impropriety. Mr Vale's accusations have damaged the credibility of the government's counter-drug operations, and are said to have divided the Salinas administration on how to respond.

These scandals have coincided with increasingly harsh attacks by the left wing opposition Party of Democratic Revolution on the conduct of the presidential election. Mr Cuauhtémoc Cárdenas, the PRD's presidential candidate, has gradually hardened his line against the government, claiming that 10m votes were stolen.

He has led rallies in two states against the results, and threatened to withdraw from future elections. His rallies have had little public support, but have emphasised the continuing and apparently unbridgeable divide between the PRI and the leftist opposition, which won 17 per cent of the total vote.

In the state of Chiapas, Zapatista rebels who launched a rebellion at the beginning of the year have backed Mr Cárdenas's cause.

While the leadership of the centre-right National Action

Party has grudgingly accepted that the PRI won the election, radical factions in the party have supported Mr Cárdenas's position. Mr Diego Fernández de Cevallos, Pan's presidential candidate, after initially accepting defeat, has described the PRI's victory as illegitimate.

Feverish speculation over the policy and appointments of the new Zedillo administration has further heightened uncertainty. There is growing concern over the content of a new "pacto", the agreement between business, labour and the government under which price, wage and exchange rate policy is set.

Mr Zedillo is expected to set the general policies of the new pacto, even though he does not take office until December. While Mr Zedillo has publicly said he does not believe in a abrupt devaluation of the peso, there is speculation he may support an increase in the daily maximum depreciation of the peso/dollar rate of 40 cents a day.

The Cabal affair follows allegations by Mr Eduardo Vale, a former official in the Attorney-General's Office that drug traffickers infiltrated the security team of the ruling Institutional Revolutionary Party's initial presidential candidate Mr Luis Donaldo Colosio, who was assassinated in March. Traffickers may have ordered the assassination, it is alleged.

Mr Vale separately raised questions about Mr Ernesto Zedillo, the minister of communications and transport, who last November received in his offices a woman alleged to be the representative of a pow-

Cuba refugees flee via open south

By Caron James in Kingston
and Pascal Fletcher in Havana

A light aircraft, with its engine switched off, penetrated high-security air space and crashed on a White House lawn early yesterday. It slid against the mansion, killing the pilot. President Bill Clinton and his family and staff were unharmed.

Security agencies were trying to determine whether they were dealing with a bizarre accident or a kamikaze-style attack. The pilot was

tentatively identified as a man from the neighbouring state of Maryland. Officials were pursuing reports he had stolen the aircraft from a Maryland air club and were checking reports that he had a history of mental illness.

The president, Mrs Hillary Clinton and their daughter Chelsea were asleep a few hundred yards away across Pennsylvania Avenue in Blair House, a guest residence. The aeroplane swooped from the

direction of the Washington Monument, passed over a high, steel-rail fence and ploughed into the White House back lawn at about 2am local time.

There were no reports that White House security forces had fired at the aircraft.

The US secret service and the US army are believed to have installed anti-aircraft weapons on the mansion and a next-door building after a similar airborne intrusion in 1974.

More than 200 refugees arrived in the Cayman Islands over the weekend, despite an announcement last week by the government of the UK dependency that all "economic migrants" would be repatriated. This brings to 620 the number of Cubans refugees on the Caymans, whose administration said it had no more money to take care of Cubans.

Cuba's government said at the weekend that, until midday today, it would try to persuade would-be refugees not to depart in home-made rafts and boats. "We really don't want to use force," an official statement said. But it added that,

after the deadline, the authorities would use force if necessary to stop rafters from leaving, especially if they resisted violently.

After the accord with the US, a flotilla of rafts carrying refugees rushed to leave beaches near Havana before the authorities moved to stop them.

"The agreement means nothing for us," said Mr Severo Estupiñan, 59, as he prepared to depart. "People will keep on leaving."

More than 32,000 Cubans have fled the recession-hit island this year, most during the last month.

Jamaican immigration officers yesterday began interviewing 25 Cubans who had

walked off a beach and into one of the island's more exclusive north-coast resort hotels at the weekend. They had left Cuba from the south coast.

"Most of the Cubans here, and I presume those going to the Cayman Islands, want to go eventually to the US," said a Jamaican government spokesman.

"But the US is not taking them. If they are not repatriated, their first port of call - the Caymans and Jamaica - will be their home for some time."

He said, however, that the Jamaican government did not plan to repatriate any Cuban refugees.

Havana minister in Madrid impasse

By Roberto Robaina, Cuba's foreign minister, is waging a week-long diplomatic offensive in Madrid to rescue the credibility of his government, but so far has met only reservations from Spanish officials and hostility from Cuban opposition groups, writes Tom Burns in Madrid.

A spokeswoman for the Cuban minister, who will stay in Spain until tomorrow, acknowledged yesterday that differences had emerged in discussions with Madrid.

Cuban opposition politicians and human rights groups abroad claim that individual, private meetings of Mr Robaina and selected Cubans from the US, organised by the Spanish government in Madrid, are merely cosmetic.

There is no undertaking by [Cuban President] Fidel Castro to meet the internal opposition in Cuba," said Mr Antonio Guedes of the Cuban Democratic Platform, an opposition grouping of liberal, Christian democratic and social democratic parties.

Britain is in the final stages of negotiating an investment promotion and protection agreement with Cuba in an effort to raise its trade and investment profile in the Caribbean's largest island, writes Pascal Fletcher in Havana.

Mr Taylor said he would be evaluating the economic reforms in Cuba since the collapse of ties with the former Soviet bloc. Reforms to the state-controlled agriculture system were critical, he said.

He would also discuss the issue of Cuba's outstanding debt to the Paris Club and to British companies. The latter is estimated to total \$20bn.

Mr Taylor drew a distinction between Britain's attitude to Cuba and the US trade embargo against the island.

"My view about our trade with Cuba is that it's less influenced by what America does, and more influenced by how strong Cuba's opening towards market forces is," he said.

UK exports to Cuba totalled £1.1m last year, a 50 per cent drop from 1992, caused by the recession and a shortage of foreign exchange. But exports for the first half of 1994 were up 180 per cent, mainly due to a rise in cereal sales.

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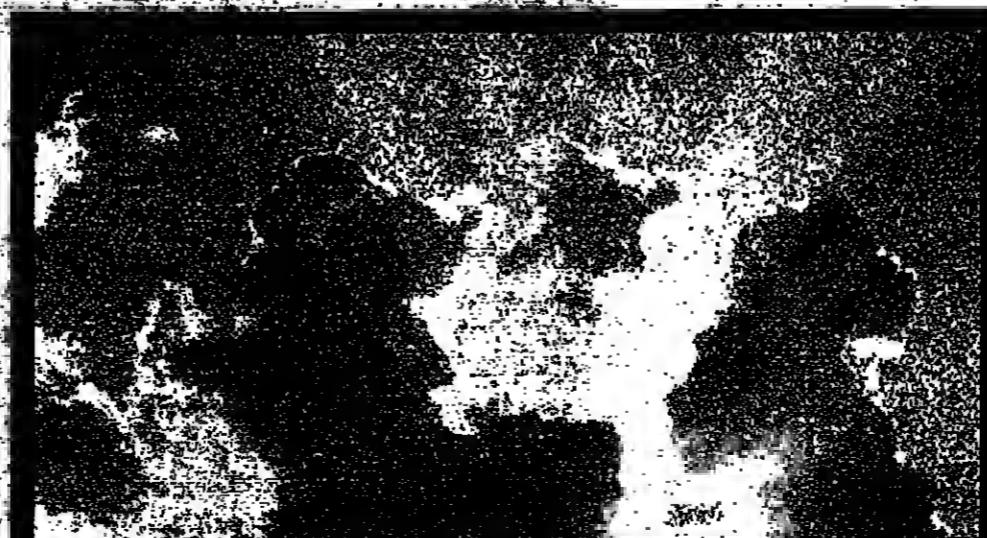
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NEWS: WORLD TRADE

Japan draws French flak on aircraft bid

By Gerard Baker in Tokyo

Mr Edouard Balladur, the French prime minister, has stepped into a growing political row over the Japanese government's selection of a new multi-purpose support aircraft for its air defence force.

Mr Balladur wrote personally last month to Mr Tomiochi Murayama, his Japanese counterpart, urging Japan to consider a French aircraft for its Y30bn (\$30bn) ground support project, codenamed UX.

The Self-Defence Agency had decided informally on August 11 to recommend a US-made Gulfstream aircraft in preference to rival bids from the French Falcon and Canadian Challenger models. But at a cabinet meeting the next day at least one minister is understood to have raised objections to the process by which the aircraft was selected, and the decision was deferred.

Ministers' doubts were said to have centred on the close involvement of some politicians from the former coalition government in the decision to back the Gulfstream bid. There were also concerns that the US aircraft may have been chosen to improve trade relations between the two countries.

Foreign Ministry officials yesterday refused to comment on newspaper reports that the French prime minister's letter,



Edouard Balladur: appealed to Japanese premier

which was received in Tokyo on August 23, had demanded that the Japanese government select its military material through open competition, implicitly criticising the way in which procurement decisions are made.

But they acknowledged that a letter had been received and that it urged the government to give full consideration to the French-made aircraft.

Mr Kozo Igarashi, the chief cabinet secretary, told a press conference yesterday that no final decision had been made on the project. But he said the letter seemed to have been based principally on considerations of national interest. "We

China lures auto component groups

Foreign entrants are reshaping an antiquated industry, writes Tony Walker

Like participants in a gold rush, the world's top automotive components manufacturers are scrambling for a niche in China. General Motors Automotive Components Group, TRW and Ford of the US, Bosch of Germany, Toyota and Nissan of Japan, and Daewoo of South Korea are just some of the names competing in a sector expected to absorb \$20bn of new investment in the next five years.

Fledgling groups are also entering the field, attracted by the promise of huge demand for components. American investors, including Dean Witter, the broking house, have backed, for example, the establishment of Asian Strategic Investments Corporation (Asimco) which plans to invest \$1bn over the next two years.

Mr Don St Pierre, president of Asimco, expects a "revolution" in the components sector marked by a rash of joint ventures, mergers and the continuing rationalisation of small, inefficient producers. Many of China's 4,800 components manufacturers are expected to go out of business, to be replaced by larger units with foreign involvement.

Asimco, which raised \$160m initially for its China investments, recently concluded its first components deal, with Ningguo Rubber in Anhui province, to produce rubber seals, rings and gaskets.

Packard Electric, the US cable manufacturer, and China's Baicheng Automobile Wiring Factory will set up a joint venture in north-eastern Jilin province to make car parts. Reuter reports from Beijing. The venture, 50 per cent owned by Packard, will manufacture vehicle electrical systems, ignition cables and assemblies as well as automotive cables for

other car makers in China, according to the Xinhua news agency. It said 20 per cent of the venture's products would be exported and that the venture, called Packard Electric Baicheng, would supply about 200,000 units of wiring harnesses each year for Audi and Jetta cars made by a joint venture between China's First Auto Works and Volkswagen of Germany.

had recently signed a joint venture agreement to produce electronic engine control systems - the successor to the carburetor.

This joint venture and other pending deals build on ACC's existing arrangements in China, which include six licensing agreements for the production of such items as wiring harnesses, spark plugs, starter motors and alternators, and steering gears.

Daewoo of South Korea has also signalled its intention to be a big player in China, with the focus of its activities in Shandong province, south-east of Beijing. Daewoo, according to Mr St Pierre of Asimco, is planning to fund a number of components suppliers in Shandong, and also intends to absorb some of the product in its car making operations in South Korea itself.

Toyota is also reported to be moving towards heavy investment in China, although the Japanese continue to play their cards close to their chest. Among options being considered by Toyota is the construction of a "greenfield" plant near Tianjin to produce transmissions, engines and other key components for a compact car, possibly the Corolla, to be manufactured in China.

Across China, hundreds of projects are under negotiation in a process that, within a few years, will change the face of a hitherto antiquated sector.

of the principal hubs of the automotive sector in China.

Ford's initial investments include ventures for the fabrication of plastic automotive parts such as instrument panels, and safety glass for windscreens. Partners are the Shanghai Automotive Industry Corporation (SAIC) and Yao Hua Glass Works.

Mr David McKee, vice-president of Ford International Business Development in Beijing, said the company had "narrowed down" the top 100 or so components manufacturers with a view to possible joint ventures. Of these, Ford had singled out eight to 10 as prospective partners with two to three deals close to completion in such areas as air-conditioning and electronics.

This requirement has drawn Ford, General Motors and Daewoo, to name several of the more prominent manufacturers, into investing heavily in China. Ford, for example, announced recently that it would spend \$50m in two projects in the Shanghai area, one

to supply from domestic production 50 per cent of China's estimated passenger car needs of 5m units by the end of the century will in itself create a huge demand for components. In 1993 China produced 234,000 passenger cars out of total production nationwide of 1.8m vehicles. About 310,460 vehicles were imported, according to official figures, but this did not account for the thousands more that were smuggled in.

Strict local content rules and allied tax incentives mean that components manufacturers will be competing for a vast captive market. Adding impetus to the scramble is the demand by Chinese policymakers that international car makers qualify for permission to build vehicles in China by first investing in components manufacturing.

This requirement has drawn

Ford, General Motors and Daewoo, to name several of the more prominent manufacturers, into investing heavily in China.

Chin's new automotive policy, released in July, is providing the catalyst for a dramatic transformation of the components sector. Ambitious plans to supply from domestic pro-

duction source for a new range of two-seater sports cars, which will be sold both in North America and in other BMW markets worldwide.

Mercedes-Benz is investing \$300m to develop a plant near Tuscaloosa, Alabama, for the production of a new range of four-wheel drive sports/utility vehicles, which are to be launched in the world market in 1997.

The plant will employ 1,500 people and will produce 60,000 vehicles a year.

The European car production presence in the US will still be modest by comparison with the capacity developed by Japanese vehicle makers, which last year produced more than 2m cars and light trucks at 10 plants - wholly owned and joint ventures - in the US and Canada.

NEWS IN BRIEF

Greeks to build Gazprom link

A private Greek consortium has signed a protocol with Gazprom, the Russian state energy supplier, to build a \$300m pipeline across Bulgaria to carry Russian oil from the Black Sea to the Mediterranean, writes Kerin Hope in Athens.

The 350km pipeline between the ports of Burgas in Bulgaria and Alexandroupolis in north-eastern Greece will take three years to build and will carry 20m-40m tonnes of oil yearly, with storage facilities for about 180 tonnes to be constructed at the two ports. The Greek consortium includes the Latsis shipping and oil refining group, the Koplouzos construction group and Prometheus, a joint venture between Koplouzos and Gazprom. The Bulgarian and Greek state oil companies are also expected to participate in the project.

The pipeline will provide a new outlet for Russian oil, which will be sent by sea to Burgas from Novorossiysk, and ensure a steady oil supply for Bulgaria. Gazprom and Prometheus are both involved in a Greek project, funded mainly by the European Union, to build a 500km pipeline to carry natural gas from the Bulgarian border to Athens.

Czech-German rail move

Czech Railways and Deutsche Bahn, its German equivalent, are to begin transporting freight trucks on roll-on/roll-off trains across the Czech/German border from September 25 in an attempt to speed up journey times and lower costs, writes Vincent Boland in Prague.

The service will run on the 110km rail link between Dresden and the Czech town of Lovosice, 65km north of Prague. A similar service across the Czech/Austrian border began operating yesterday between Ceske Budjovice in southern Bohemia and Villach in Austria. The Czech/German link will initially carry 25 trucks daily but is expected to be able to transport a quarter of the estimated 2,000 freight vehicles that cross the border each day. The journey time is expected to be 2½ hours, with continuous customs facilities. The service will cost DM85 (\$34) per journey, with the German state of Saxony covering any shortfall.

Iranian gas for Pakistan

Iran and Pakistan yesterday agreed to build an oil refinery in Pakistan and export Iranian natural gas and refined oil products to Pakistan, Reuter reports from Tehran.

An official said the Rs22bn (\$719m) cost of the refinery would be shared by the two countries. Iran last year signed an agreement with India to study the building of a \$60m, 2,200km pipeline to export Iranian gas to India.

■ Skoda Plzen, the Czech engineering conglomerate, has signed an agreement with China's Guangzhou Jinma Power Equipment Company in Canton to produce steam turbine engines with a capacity of up to 25MW, writes Vincent Boland.

The terms of the agreement have not been disclosed. Skoda Plzen is taking a 70 per cent stake in the venture, which is targeted initially at the local Chinese market.

■ The Perkins unit of Vorty Corporation of the US is to form a joint venture with Ishikawajima-Shibaura Machinery Company, based in Matsuyama, Japan, to build a range of small, low-emission diesel engines in Britain.

■ A Sino-Portuguese company, Administracão de Aeroportos, has been awarded the contract for operational services at the new Macau airport. The venture is unusual in that ANA will hold a 51 per cent stake until December 1999, when Macau reverts to China, when it will concede two percentage points of its stake to the Chinese partner to give it a controlling interest. The contract involves all non-commercial operational management services, including air traffic and ground control management.

BMW points way with its first US assembly plant

BMW of Germany yesterday began production at its first US assembly plant, a key step in the overseas expansion of the European car industry, writes Kevin Done, Motor Industry Correspondent.

BMW becomes the only European car maker with a passenger vehicle assembly plant in the US, although it will be joined in 1996/97 by Mercedes-Benz, its big domestic rival, which is

developing a plant in Alabama. Japanese car makers have been expanding rapidly in North America during the last decade, while the European presence has shrunk drastically.

None of the European volume car makers has a production base in the US following the move by Volkswagen of Germany to close its plant at Westmoreland, Pennsylvania, in 1987 after nine years of production.

BMW has invested \$400m to develop its new plant at Spartanburg, South Carolina. It said yesterday that production would reach 300 cars a day by the end of 1996. Toward the end of the decade the capacity of the plant will be increased to 90,000 units a year.

Initially BMW is producing its 3-Series car range at the US plant, but from the end of 1996 the Spartanburg

facility will become BMW's only production source for a new range of two-seater sports cars, which will be sold both in North America and in other BMW markets worldwide.

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Delta presses US for rules on negotiations

By Paul Betts, Aerospace Correspondent

between the two countries last December and has since refused to reopen talks.

In the absence of a clearly defined international aviation policy, the US government has been forced to react to each different bilateral negotiation without any standard framework, Mr Allen said. This led to considerable pressure on the US administration from the conflicting interests of US carriers.

American Airlines, the second largest US carrier which already flies into Heathrow, has led the campaign against the Delta-Virgin partnership.

The US is now expected to propose a new round of negotiations and offer initially greater access for US carriers to regional UK airports in exchange for US approval of the Delta-Virgin deal as well as other concessions for UK carriers in the US market.

However, Sir Colin Marshall, chairman of British Airways, yesterday said he did not expect the talks to start before the end of next month. He said it was "ridiculous" that the US government had not approved the Virgin-Delta deal. The two governments needed to acknowledge publicly that their ultimate aim was total deregulation of airline services between the two countries.

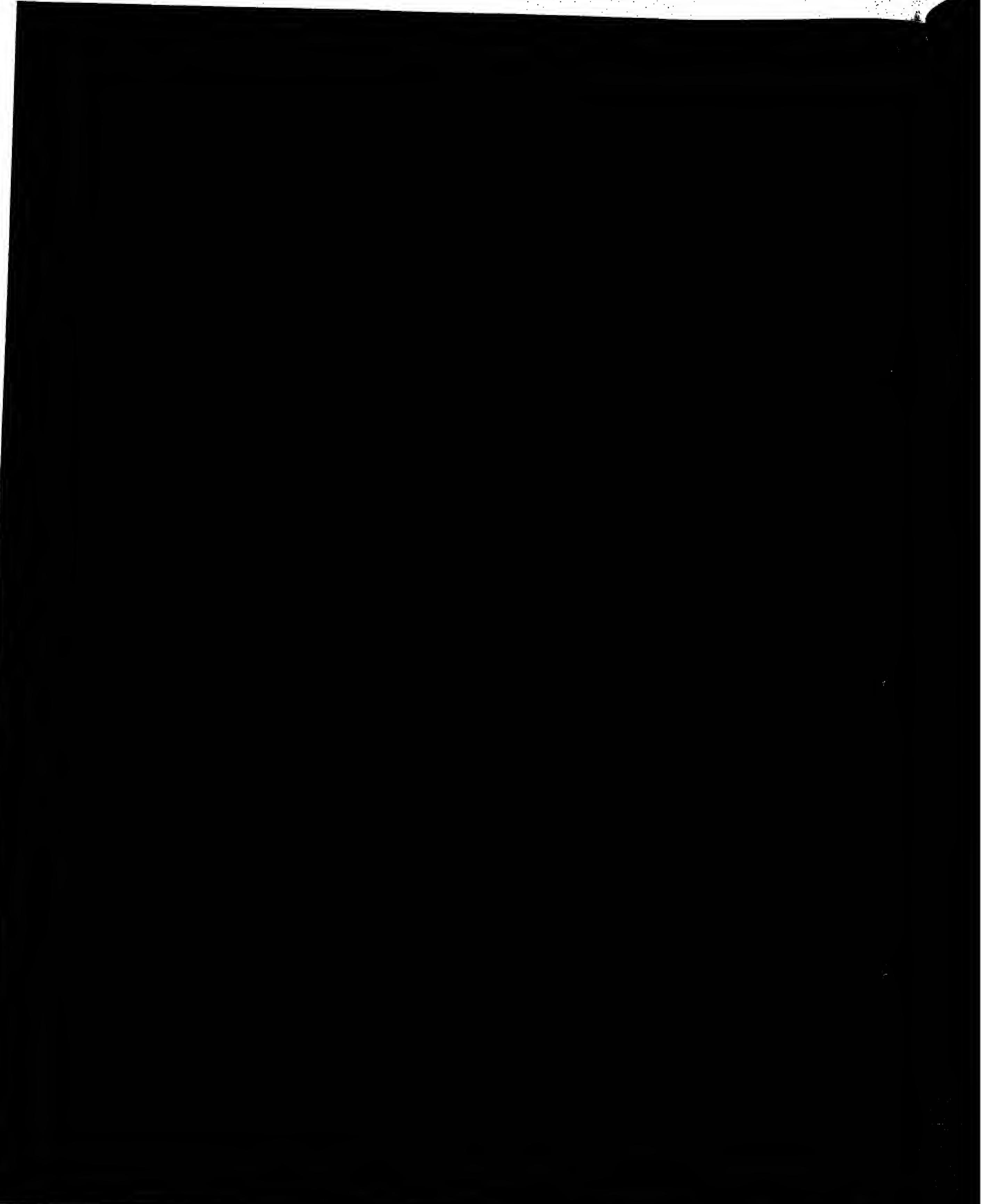
Although this was likely to take a long time to achieve, Sir Colin said it was important to establish clear milestones, with both sides making concessions to achieve the ultimate goal of "open skies".

The US walked away from negotiations with the UK on liberalising air services

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

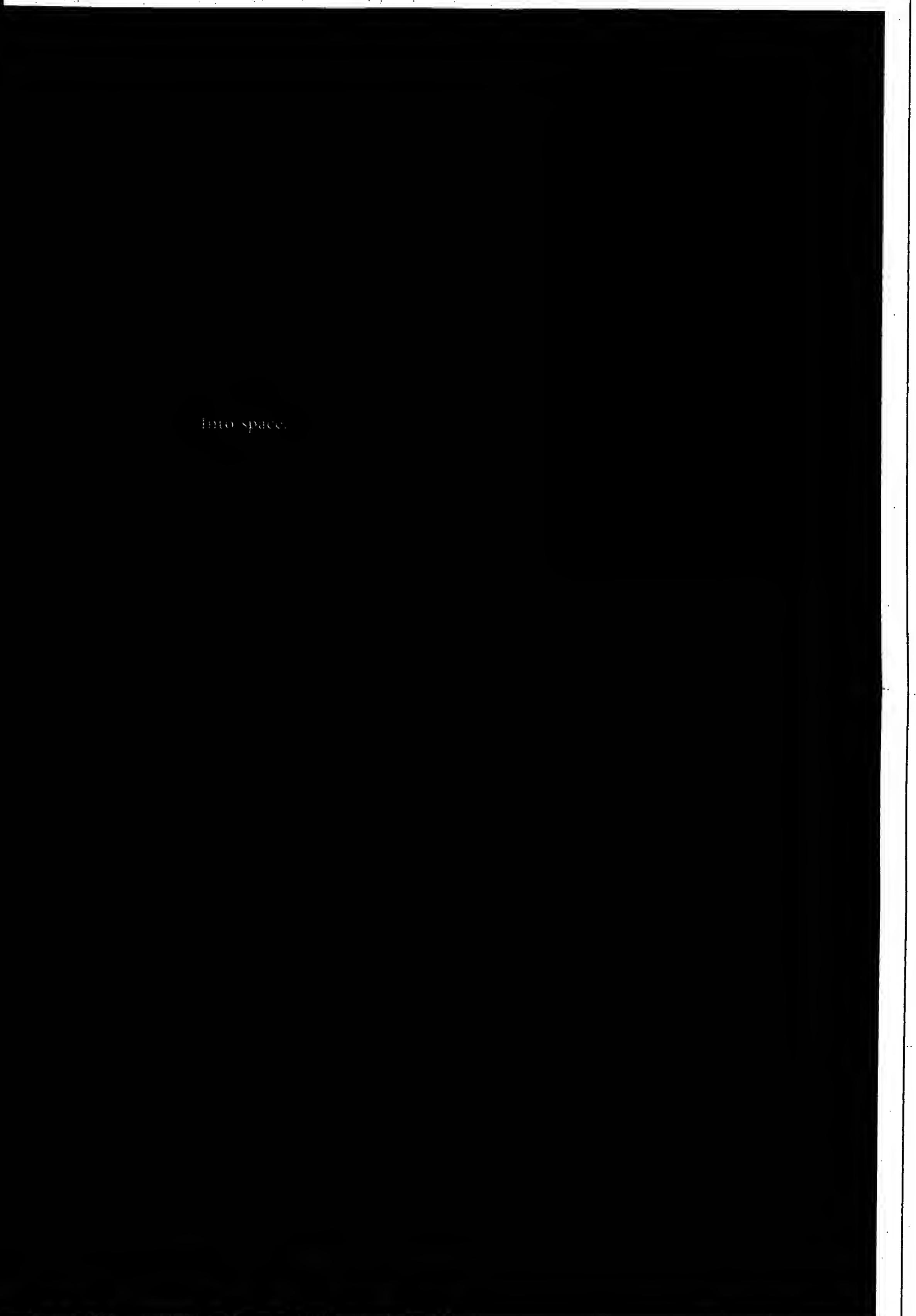
UNITED STATES										JAPAN										GERMANY									
Consumer prices	Producer prices	Exchange rate	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Exchange rate	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Exchange rate	Unit labour costs	Real exchange rate	Consumer prices	Producer prices	Exchange rate	Unit labour costs	Real exchange rate										
1985	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0			
1986	101.9	98.6	102.2	93.4	100.8	95.3	101.4	103.4	108.4	101.9	97.5	102.8	103.8	107.4	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	
1987	107.7	102.4	105.2	103.4	107.7	102.2	102.2	102.2	102.2	107.7	98.2	102.2	102.2	102.2	101.4	101.4	101.4	101.4	101.4	101.4	101.4	101.4	101.4	101.4	101.4	101.4	101.4	101.4	
1988	109.2	103.2	108.9	96.1	109.2	102.2	107.8	107.8	114.0	114.0	106.0	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2	109.2		
1989	115.2	108.5	110.0	101.1	110.2	104.8	94.2	94.2																					

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NEWS: UK

Labour heads for row over Irish policy as City of London police pledge to maintain security levels

Employers see Ulster peace dividend of £350m a year

By Michael Cassell, Business Correspondent

Peace in Northern Ireland could release £350m annually from the security budget within five years to help economic development in the province, according to the Confederation of British Industry.

A report prepared by the CBI Northern Ireland over the last six months and released two weeks into the IRA ceasefire says a permanent cessation of terrorist violence and a political settlement could have a profound impact on the local

economy of Ulster.

The CBI calls on the government to develop a strategy which maintains existing public expenditure levels but which gradually redirects spending on law and order into a programme of wealth creation to offset job losses among security-related activities and suppliers.

The CBI warns that cuts in expenditure on security could mean substantial job losses and a sharp reduction in the number of army personnel based in the province.

The knock-on effect through

out the local economy could also mean extensive job losses among small traders and businesses.

But the CBI also estimates that any losses could be offset by the creation of 25,000 jobs and up to 20,000 places offering vocational training by 1998. It says, however, that significantly higher levels of employment growth might be feasible given a revival of the province's manufacturing base.

The report sees new jobs as a result of an increase in inward investment. In the last 20 years external corporate investors

have created 500 jobs a year in Ulster and the CBI says this could now rise within two or three years to at least 2,000.

Other jobs, the CBI forecasts, should also emerge in the tourism industry, about 3,000 in the short-term and up to 10,000 longer-term.

Labour is heading towards a major row at this month's annual conference in Blackpool over the future of its 13-year-old commitment to campaign for Irish unity by consent, adds Kevin Brown.

The row also threatens the

future of Mr Kevin McNamara, shadow Northern Ireland secretary, whose attachment to Irish nationalism is regarded as out of date by party leaders.

The unity by consent policy adopted in 1981 after a split over the Troops Out movement has been under severe strain since the IRA announcement an open ended ceasefire last month.

Mr Tony Blair, the party leader, believes that Labour's commitment to persuade Ulster Unionists to agree to a United Ireland is out of date and could damage the prospects for a permanent peace.

Britain in brief



No 10 sees abstention over Bosnia

Britain is likely to abstain in a United Nations vote on lifting the arms embargo on the Bosnian government. Downing Street said yesterday.

The US administration, which is leaning towards supporting the lifting of the embargo, is expected to press the issue in the UN Security Council.

will allow greyhound owners to buy feed specifically designed for racing dogs free of VAT.

The decision follows a ruling by the VAT tribunal, which rejected Customs' argument that greyhound feed should be treated in the same way as pet food and be subject to VAT at the standard rate.

BBC plans digital network

The BBC plans to start network radio transmissions of digital audio broadcasting, the most important development in the technology of radio for the past 40 years, next September.

The BBC then plans to extend the DAB broadcasts, which provide compact disc quality distortion-free audio to both car radios and portable sets, gradually to 60 per cent of the country within the next few years.

Although experimental transmissions are either under way or promised in a number of other European countries and Canada the BBC is believed to be the first broadcaster to have committed itself to providing a service.

Free calls cost money

Mercury One-2-One, the mobile phone company which markets itself strongly on its offer of free local calls, has been charging customers for calls made in "free" periods.

Oftel, the telecommunications watchdog, said it had received nearly 50 complaints from One-2-One customers aggrieved at charges for local calls made in the evenings and at weekends, when they are supposed to be free.

Mercury One-2-One said there was a "problem" of incorrect charges for a "minute proportion" of calls made in free periods. It said the charges were caused by the "vagaries of a radio-based system" when relating to the standard call zones of British Telecommunications.

Labour unrest in companies

More than one in five of Britain's largest unionised companies have experienced industrial unrest during the past 12 months, according to a survey of disputes by Duth Lupton Broomehead, firm of solicitors specialising in the north of England.

The survey, which is based on replies from 101 unionised companies out of the top 500 UK companies, also finds that 16.7 per cent of companies expect industrial unrest in the next 12 months, with the majority of cases concentrated in the manufacturing sector in the north of England.

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group
Terry Waller
How industry has coped
with economic crisis
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FINANCIAL TIMES SURVEY

SAO PAULO

Tuesday September 13 1994

It is sometimes tempting to imagine, sitting amid the opulence and consumerism of central São Paulo, that Brazil is a developed country. The city's rich are among Latin America's wealthiest and dine nightly at expensive European-style restaurants. São Paulo's companies make satellites, fighter aircraft and family saloon cars and are run by overseas-educated managers. In the city's commercial areas, portable telephones and computers are commonplace.

So it may at times be hard to understand, amid the poverty and hardship of the city's many shanty towns, how such vicious contrasts in wealth and opportunity can exist so close to each other. In the shanty towns, some families go weeks without food, spend half their monthly wages on transport to and from work, and have to save up to telephone relatives in other states.

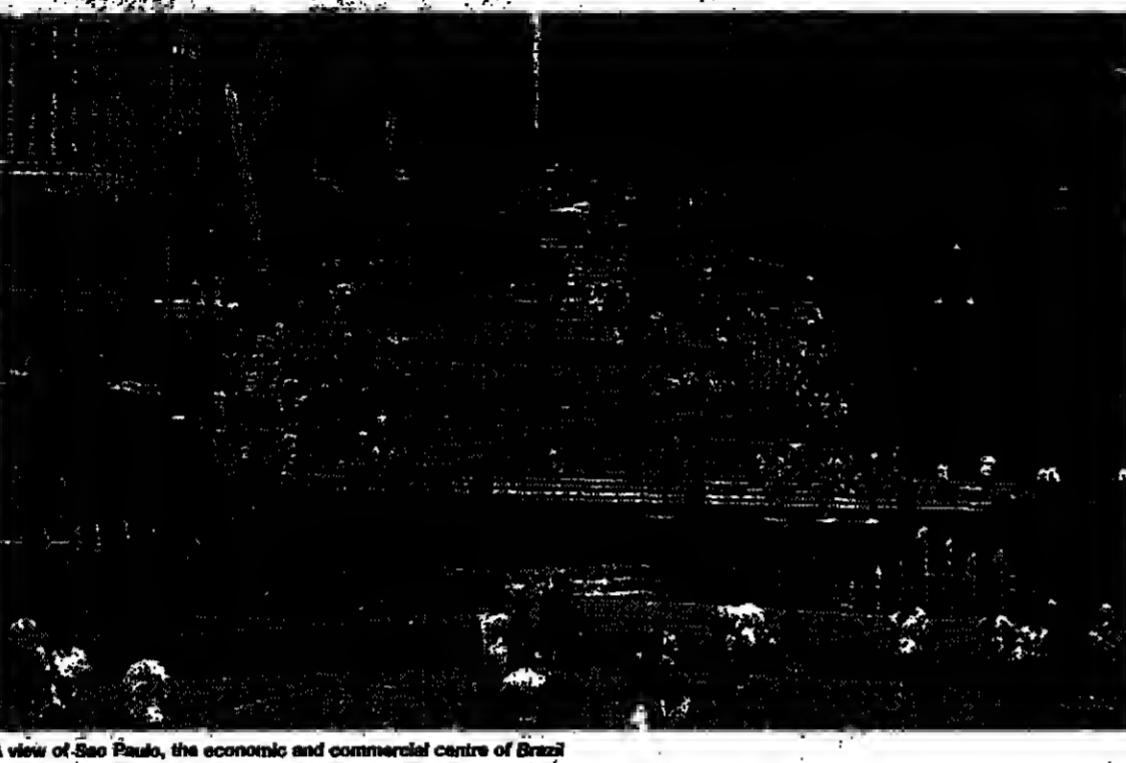
But these contrasts, the result of rapid urbanisation and one of the world's worst income disparities, are so common in Brazil that it is easy to become immune to their implications. For São Paulo, which has spent the last 50 years establishing itself as the country's economic and commercial centre, the urgent priority is to spread the wealth it is generating to a greater number of people.

São Paulo state is about the size of the UK. It is home to 31m people, of which roughly half live in and around São Paulo city. The state accounts for just under 40 per cent of Brazil's output, suggesting São Paulo's economy is slightly larger than Turkey's but slightly smaller than Belgium's.

Its companies are among the most dynamic in Latin America and nearly half Brazil's biggest 50 private companies have their head offices in the state. Its financial system has developed rapidly into the most important in South America. São Paulo is home to four of Brazil's five biggest private banks, and its stock exchange accounts for more than 90 per cent of trading in Brazilian shares. Together, São Paulo companies exported more than \$13bn of goods and services in 1992, more than Argentina.

Despite these impressive numbers, São Paulo has had a tough few years as Brazil's overall economic crisis mounted. Deep recession from 1990 to 1992 squeezed domestic sales. Falling import tariffs opened some sectors of the economy to foreign competition. Industry laid off more than 500,000 people during the period as companies tried to improve productivity and adjust to an economy slowly opening to the outside world.

Angus Foster considers the challenges and opportunities facing Brazil's economic heartland

The priority now must be to spread wealth

A view of São Paulo, the economic and commercial centre of Brazil

The improvement in the economy last year - Brazil saw real growth of 5 per cent - was significantly due to the car industry, one of São Paulo's most important. Helped by tax cuts and pent-up demand, the car industry reported its best year since the 1970s and production increased 30 per cent to 1.23m units.

Industry also gained from an improvement in retail sales, and evidence that companies were starting to invest in expanding capacity. Both trends have accelerated this year following the launch in July of Brazil's new currency, the Real. This has led to a sharp drop in inflation from about 50 per cent a month to less than 5 per cent.

If Mr Fernando Henrique Cardoso, the former finance minister who has the support of most businessmen, wins next month's presidential elections as expected, there is likely to be a further sharp increase in business confidence. His main opponent, the left-winger Mr Luiz Inácio Lula da Silva, is opposed by business groups because of his union links and radical plans in areas like land reform.

Whoever wins the election, the Real is the first rather than the final step in a programme to modernise Brazil's economy. The country's creaking tax and social security systems also need thorough reform. With the federal government facing a mounting budget deficit from next year, and claiming it cannot cut spending further, economic forecasting for even the short term is difficult.

For São Paulo's state government, the situation is equally troubled.

While net debt has risen to \$31bn, of which part was inherited from the previous regime, the state's main source of income, state value added tax, has fallen from \$1bn in 1989 to \$800m because of economic recession and companies moving to other states.

These financial problems have seriously undermined the capability of the present government, under Mr Luiz Antônio Fleury Filho. They are also likely to hamper his successor, who is due to take office in January.

following elections next month. The winner is expected to be Mr Mario Covas, a former senator for São Paulo and a close ally of Mr Cardoso.

Mr Carlos Eduardo Moreira Ferreira, president of the São Paulo Federation of Industries, says Mr Covas will "suffer a lot. He will have to spend the first one and a half years recovering the government's finances. That's his priority," he adds.

But plenty of other priorities will land on Mr Covas's desk. Mr Vincent Paulo da Silva, president of the CUT union congress, says: "State governments only act in the case of emergencies or for electoral reasons. What we need, instead, is a government which does much more in terms of building infrastructure and providing education."

Mr Pedro Jacob, who studies urban problems at the private Cedeic institute in São Paulo, says his research shows that people's biggest concerns are air quality, violence and the lack of health centres. "What is worrying is that nearly 70 per cent of people said they expected the state to solve these problems, even though we are being told the state must shrink and is without the money," he says.

Given the speed of São Paulo city's growth as industrialisation gathers pace, taking the urban population from 1.3m in 1940 to 9.5m today, some of its achievements are impressive. Illiteracy, which in the 1950s extended to half the state's population, has fallen sharply to under 10 per cent of persons aged 10 or more. São Paulo is also one of only a few states in Brazil to have enough school places for all its children, although there are complaints about the quality and wages of its teachers.

But the challenges now are in areas more associated with developed economies as well. São Paulo needs to create secure and well-paid jobs rather than continue to rely on an expanding informal economy. Environmental concerns are only starting to be addressed.

Meanwhile, about 1m people still live in shanty towns, usually without adequate sewerage, and watch as the gap between rich and poor continues to widen. The poorest 50 per cent of Brazilians saw their share of national income fall from 15 to 12 per cent over last decade. They now earn less than the country's richest 1 per cent.

"What you see clearly is a level of social disintegration. It's a result of the lack of jobs, the effects of drugs in the slums and the extent of the social problems, and these have been increasing rapidly," says Mr Jacob.

■ THE ECONOMY

A shift in the centre of gravity

São Paulo state remains the capital heart of Brazil. But its centre of gravity is gradually shifting from a traditional industrial base towards a diverse service economy responding to companies and consumers in what is easily the country's biggest market.

The state's 32m people, about a fifth of Brazil's population, produce 37 per cent of national wealth and a third of the country's exports.

Industrial dominance was built on the state's coffee boom of the last century, which spurred a large influx of mainly European immigrants. Agricultural wealth combined with a growing and dynamic population fuelled industrialisation.

This accelerated in the 1950s and 1960s with the arrival of multinational car, chemical and manufacturing companies, attracted by government attempts to spur Brazil's industrial growth.

But today, like a heavyweight boxer who has spent too much time in the ring, São Paulo's industrial punch is gradually losing its power.

Between 1980 and 1991 its economy averaged an annual growth rate of just 0.6 per cent compared to 1.4 per cent for Brazil as a whole, according to Seade, the state's research centre.

São Paulo's share of national wealth in GDP terms fell from 41 to 37 per cent during the period.

The state finance ministry puts São Paulo's gross domestic product at \$215bn last year. But Brazil's economic statistics account for nearly 20 per cent

according to Seade.

Agriculture has also lost importance. From a dominant position in the 1940s, it now accounts for 3.4 per cent of the figure is higher if related industries such as food processing are included.

Unemployment has increased from an average annual rate of 8 per cent during 1985-1989 to 12.5 per cent since 1990, according to non-government statistics which include underemployment. The official estimate of unemployment at 5.9 per cent in June is widely agreed to be too low.

Job cuts are largely due to a general restructuring in Brazilian industry following the opening of the economy to international competition at the beginning of the decade.

For example, the jewel in

São Paulo's economic crown is

the car industry, which

accounts for nearly 20 per cent

Continued on Page III

CESP THE POWER BEHIND SÃO PAULO PROGRESS

CESP, the São Paulo Electric Company, has a key role in Brazilian development. It is the largest power generating company in Brazil, responsible for 96% of the energy required by the State of São Paulo's largest industrial and financial center in Latin America and 24% of all the electricity generated in the country.

CESP boasts modern and competent management and the highest technical standards among power generating plants in Brazil and abroad. It comprises 31 power plants producing over 9 thousand megawatts destined for a growing consumer market. And that's not all. Even in the decades of the coming years and in continuation of its significant role in the general progress of the State of São Paulo, the company is building new plants that will increase power capacity by 50% at the turn of the century.

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SAO PAULO II

Angus Foster looks at how industry has coped with economic crisis

Costs are cut as jobs are lost

According to the doomsters, São Paulo's industry is on a knife edge. After years of suffering from Brazil's economic crisis, companies have underinvested in technology and skills. They must catch up now, while the country's economy looks to be strengthening, or face rapid extinction from foreign competition.

The situation is probably slightly more rosy, and certainly less simple, than the pessimists' predictions. Industry unquestionably has been damaged by the years of recession and economic "shock" plans. Manufacturing industry averaged a 1.3 per cent annual decline in output in the seven years to 1992 and investment rates have fallen 10 percentage points to 15 per cent since the start of the last decade.

But some sectors, including food processing, auto parts and wood products, have responded well. Industry as a whole has been forced to reduce its traditional reliance on government and look abroad for new export markets. Levels of productivity have risen sharply, although they will have to improve much further to match developed countries with which Brazil will increasingly have to compete.

Mr Antonio Corrêa do Prado, economist at São Paulo's Dilease Institute, says the state's industry bears the scars of the last few years. Employment in industry is below 1986 levels. Companies laid off 500,000 workers during the 1990-1992 recession alone.

"São Paulo's industry has performed in a typically defensive way in order to

survive rather than expand," he says. Investment and new technology have been limited, and have mainly been used to improve management and planning processes. The use of computer technology in production, for example in design, has so far been limited, probably because of cost, according to Mr Prado.

Rather than invest, companies have spent the last few years trying to cut costs. The partial opening of Brazil's economy to imports in 1990, and the realisation of increased future competition, has forced many companies to restructure radically.

Industry has been forced to reduce its traditional reliance on government and look abroad for new export markets. Levels of productivity have risen sharply

The most visible result has been the drop in industrial employment. But most companies have improved efficiency in other areas too. It is a common refrain among businessmen that they are this year likely to produce more than in 1990 with only half the workforce.

Duratex, a maker of hardboard and bathroom fixtures with eight factories in São Paulo, has reduced its headcount from 14,500 to 7,300 since 1990. It has also moved its head office into two buildings instead of seven and cut the delay on delivering orders to the US from 65 to 10 days. "We realised we had to be competitive otherwise we would not survive," says Mr Plínio Pinheiro, executive director.

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"São Paulo's industry has performed in a typically defensive way in order to

The rapid decline in industrial employment in São Paulo was seen as inevitable by companies' management. But it has been fiercely criticised by union leaders. They say laid-off workers are being forced into service sector jobs which are often part-time and lower paid.

Mr Vincenzo Paulino da Silva, president of Brazil's main trade union grouping CUT, says that unions agree Brazil has to integrate with the world economy and develop high technology industries. "But

if workers can only participate if workers cannot happen if workers cannot participate. It throwing workers out onto the street," he says.

There have been some important agreements to retain labour in return for lower wage claims, such as the 1992 pact in the car industry. But industrial employment is likely to continue to fall in coming years, although at a reduced rate. New investment will be directed at technology, suggesting the state's economy will face a growing unemployment problem.

There is greater consensus between management and labour on the speed of further opening to the world economy. Average tariffs have fallen from 30 to 14 per cent since 1990. Both sides believe further cuts should be cautious and that industry needs more time to prepare for foreign competition.

Recent hints from the federal Ministry of Finance that import tariffs would be lowered in a bid to stimulate competition and lower domestic prices, have been broadly criticised.

Mr Carlos Eduardo Moreira Ferreira, president of the Federation of São Paulo Industries, believes the threats are bluff. "You cannot just junk our industries, we cannot accept a total opening yet. No minister of finance can unilaterally open our markets by abolishing tariffs. For a start, our industrialists are very strong politically," he says.

The financial problems of the federal and state governments have accelerated the state's withdrawal from economic decisions, a process which is set to continue. Government remains an important client for many industrial sectors, but the time of cosy relationships is over. "We are no longer waiting for the government, we have learned to survive without them," says Mr Moreira Ferreira.

One area where businessmen do want government action is the port of Santos in the south of São Paulo state. This is Brazil's most important, but has become expensive because of inefficient union practices. Mr Pinheiro says Duratex finds it cheaper to send its export products 1,000km by road to the state of Paraná rather than use Santos. Unfortunately for the businessmen, Mr Mario Covas, São Paulo's probable next governor, has strong backing among the Santos port workers, and may not be ready to listen to the complaints.



The port of Santos has become expensive because of inefficient union practices

Opp. page

independent power plants, banks make sure projects are watertight before giving loans. In Brazil projects often run into problems because loans are made for badly planned projects since the banks know they can recover their money from the building consortium whatever happens to the development of the project, he says.

But in spite of the uncertainties Mr Magalhães is convinced that sooner or later São Paulo will have to embrace private infrastructure projects such as IPP. "The market is there, the big question is when it will all start happening. I just hope they don't wait until there's an energy crisis before taking action."

Mr Silvestrin, while accepting that progress in developing projects could have been quicker, argues a big change is occurring in São Paulo and Brazil as a whole. The country's current economic stabilisation plan and the probable election as president of Mr Cardoso, as well as the increasing interest being shown by private and foreign companies projects, are all evidence of this, he says.

"We have even signed a memorandum of understanding between the ADTP and Mr Ron Brown, the US secretary of commerce, which shows the interest in São Paulo's potential," he says.

Patrick McCurry

Big changes in infrastructure planning may be needed

State looks to private sector stake in projects

Attempts by the financially-troubled state of São Paulo to privatise or contract out public services have met with delays, legal constraints and opposition by the state government and its companies.

But supporters of privatisation believe economic necessity will still force a radical change in infrastructure planning. They regard the state as ripe for development by private companies, sometimes in partnership with the public sector, and predict billions of dollars of private investment in projects over the coming decade.

The belief stems from São Paulo's attraction as the wealthiest and most industrialised Brazilian state and the fact that the squeeze on public finances makes building new motorways, power plants and other infrastructure projects

increasingly difficult for the state, which has a total debt of around \$3bn and a budget deficit this year of 25 per cent. "We are seeing a shift in the balance between public and private sector, with private companies being given more space," says Mr Carlos Roberto Silvestrin, executive director of the Tietê-Paraná Development Agency (ADTP) and a former commercial manager at Cesp, the state-controlled power generation company.

The ADTP represents around 100 private and public sector companies interested in projects in the Tietê-Paraná

region. This includes six Brazilian states plus Paraguay and Bolivia, although projects are concentrated in the key market of São Paulo. The ADTP envisages development projects totalling \$20bn by the end of the century, particularly in energy but also in motorways, railways and public sanitation.

Much of the development is linked to plans for a gas pipeline between Bolivia and São Paulo. The pipeline plan foresees delivery of an initial 80 cubic metres of natural gas a day by 1997 to the Brazilian market, particularly São Paulo. But financing and final feasibility studies have still not been defined, although both sides hope to reach agreement by the middle of next year.

Another important project is the opening to navigation of the Tietê and Paraná rivers. Cesp, which draws hydro-electric power from both rivers, says it will complete the construction of locks along the waterway by the end of the year, making it navigable from the heart of São Paulo to the border with Paraguay and up to the Brazilian state of Góias. The ADTP believes the waterway will become a catalyst for development of light industry

and will be helped by the Mercosur common market that starts on January 1.

Private sector involvement will be especially important in energy projects, since São Paulo may encounter an "energy deficit" by the end of the decade. Cesp estimates that it will need to increase its installed capacity, now about 10,000MW, by about 600MW a year to the end of the decade to cope with demand. "It will be impossible for the public sector to pay for this expansion and the only alternative is to attract private investment," says Mr Antônio José Zagatto, Cesp's planning and development manager.

Although state-owned companies such as Cesp and the sanitation company Sabesp are involved in the ADTP venture, the state government's record in linking infrastructure projects to private investment has so far been disappointing, according to Mr Venícius Tadini, executive director of the Paulista Development Company.

This was created in 1992 by São Paulo businessmen, with the support of the state government, to produce viability

studies for public sector concessions. At the same time the state government passed a law allowing such concessions.

"We have worked on reports including prison privatisation and highway concessions but often very little has happened once we have sent them to the state," says Mr Tadini, who blames opposition to privatisation among state officials and politicians.

Mr Luiz Antonio Fleury, the state governor who leaves office at the end of the year, also blames internal opposition as well as the lack of a federal law on concessions.

The only important result of San Paulo's 1992 law has been the beginning of tender processes for the concession of three stretches of motorway. Under those, private companies will be offered toll revenues for 20 or 25 years in return for maintaining the roads and building new stretches.

As well as resistance to change among old guard officials, other factors that have so far restricted private involvement in infrastructure projects include Brazil's economic instability and high inflation,

which last year hit 2,500 per cent, and the lack of a federal framework in areas such as public energy production.

A federal government decree authorising independent power production (IPP) has been expected for months but so far not been issued. This measure is likely to allow private companies to build and operate power plants, selling the electricity to state-controlled distributors and, in special cases, directly to customers.

Mr João Magalhães president of the Brazilian subsidiary of US engineering company Bechtel, has been working on plans for an electricity station in Paulinia, São Paulo, for eight months, but says that uncertainties still include the lack of legislation and potential project finance problems.

Brazil's lack of experience in non-recourse project finance, also known as "stand alone" schemes, under which those undertaking to build a plant are not held liable by banks for delays or cost overruns, could prevent private and foreign companies taking on IPP schemes, says Mr Magalhães.

Under non-recourse financing, which was used for US

the best footballing shows in the world at city stadiums Morumbi and Pacaembu.

To escape the pollution and stress of the city, residents need no encouragement to head for the coast, about two hours away. The main resorts are Guarujá, Ubatuba and Ilhabela. These are packed in the summer months, particularly at new year and Carnival. In the winter, many make tracks for the weekend retreat of Campos do Jordão in the mountains three hours away from the city.

Useful telephone numbers: City code is 011. UK consulate: 287 7722. British chamber of commerce: 265 4286. US consulate: 881 6511. American chamber of commerce: 246 9199. German consulate: 262 8886. Japanese consulate: 264 2184. Japanese chamber of commerce: 267 6233.

Stock exchange: 233 2000. Future exchange: 233 5454. State government information office: 845 3475. State finance secretary: 259 4455. State governor's office: 845 3500. State planning secretary: 820 8589.

Tietê-Paraná Development Agency (ADTP): 282 2100. São Paulo Federation of Industries (Fiesp): 251 3522.

Hotels: Maksoud Plaza 252 4411. Ca'd'Oro 256 8011. Caesar Park 253 6622.

All the delights of the big city

Sometimes dubbed "South America's New York" because of its dynamism, skyscrapers and mix of cultures, São Paulo is a monster of a city. While its sheer size and confusing layout often overwhelm, an energetic and friendly population combines with a lively nightlife to compensate, writes Patrick McCurry.

There are nearly 10 million people in the city and about 10m in the metropolitan region, making it one of the biggest cities in the world. It is also one of the most cosmopolitan, thanks to the influx of millions of immigrants earlier this century.

There are descendants of Italians, Portuguese, East Europeans, Arabs and Jews and the largest Japanese population outside Japan.

Recent decades have seen a big inflow of Brazilians in search of work, either from the state's interior or often from the poor north-east. Many of these ended up swelling the favela shanty towns dotted around the city.

Orientation is a problem, both for newcomers and Paulistanos, as the city's inhabitants are known. Because of its rapid and unplanned growth, the lack of natural landmarks and a confusing road system, even locals get lost.

Fortunately for foreigners there are plenty of taxis at all times of day. In addition, work and social life is often concentrated in relatively few areas. These include Avenida Paulista, which is the main financial centre, Jardins and Itaim Bibi. These are the districts where imported luxury cars are almost as common as locally made Fiat Unos and VW Golfs and where the flats are protected by 24-hour security guards.

Some visitors find these areas a bit characterless but they are a symbol of Paulistanos' American-style

obsession with modernity. Because the city grew so quickly during the state's post-war industrialisation old buildings, including the mansions of coffee barons, were torn down to make way for office and apartment blocks. Today, blocks of flats built in the 1950s are considered historic.

The city's old centre, known as "Centro", gradually lost importance in the 1960s and 1970s as businesses moved out to areas like Paulista and later to suburbs like Santo Amaro in the south. Today the centre retains its character and liveliness but is avoided by many middle-class residents because of parking problems and worries about crime.

Many Paulistanos like to contrast São Paulo with its rival Rio de Janeiro. Unlike Rio, they say, São Paulo is a "serious" city where hard work is rewarded. Cariocas, as Rio residents are known, dismiss Paulistanos as upright workaholics too busy to enjoy the simple pleasures of life.

Nevertheless, foreign visitors frequently find that Paulistanos, like most Brazilians, are genuinely friendly and helpful.

In many ways São Paulo is trying to be an American city, or at least that seems to be the aspiration of many middle-class Paulistanos. A frequently unsatisfactory public transport system worries about crime and the city's size have created a strong car culture.

For example, instead of taking a taxi or public transport many wealthy (and not-so-wealthy) Paulistanos would rather drive to the busy Rue Franz Schubert, a chic back street housing some of the most ritzy night spots, and queue for 45 minutes to park.

When they leave, they will wait another 45 minutes while the parking valet finds and recovers their car.

Likewise, a popular evening out for middle-class families and adolescents is to drive to one of the city's shopping malls to eat, window shop, go to the cinema or just hang out.

For many living in the enormous industrial suburbs outside the wealthy pockets of the city and for the million or so favela residents, however, entertainment is more likely to be centred on the local bar. Going out is one of the city's big attractions. São Paulo has a wide variety of restaurants thanks to its history of immigration, notably in the Japanese district of Liberdade and the nearby Italian neighbourhood of Bixiga.

Paulistanos like to socialise late, often eating at 10pm, and then frequently carry on to a bar or jazz club until the early hours of the morning.

The city is a leading South American centre for theatre, concerts and exhibitions. Many of Brazil's outstanding musicians regularly perform in São Paulo while international performers and orchestras put on shows at the city's opera house, the Olympia venue or open air concert in Ibirapuera park.

Top class football is another of São Paulo's leisure attractions. Despite losing many of their world cup stars to European teams, São Paulo FC, Palmeiras and Corinthians football clubs put on some of

The Brazilian Embassy and the Government of the State of São Paulo are organizing a Seminar on "SÃO PAULO: TRADE AND INVESTMENTS OPPORTUNITIES IN THE HEART OF THE SOUTH AMERICAN MARKET" to be held at the Lancaster Room, Savoy Hotel, London, on September 14, 1994.

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SAO PAULO III

Patrick McCurry on the progress of Latin America's financial capital

Instability holds back the markets

While decades of high inflation have turned Brazilians into some of the world's most creative financial managers, this instability has also held back the development of the capital markets and its principal financial centre, São Paulo.

But things are changing. A more open economy, increasing foreign portfolio investment and the prospect of an end to high inflation could turn São Paulo into Latin America's chief financial capital.

During the last decade São Paulo has consolidated its position as the heart of Brazil's financial system. Its stock market has a capitalisation of over \$130bn, making it the biggest in South America. It has the developing world's largest futures market and is home to most of the national and international banks based in Brazil.

Already this year many foreign investment banks and funds have opened offices in São Paulo, betting on an explosion in business as Brazil's big companies, most of which are based in the state, seek to finance expansion.

"Except for a handful of Brazilian banks still in Rio de Janeiro, all the big players have moved to São Paulo," says Mr José Monforte, Citibank's director of capital markets in Brazil.

This move began in the 1970s when Rio de Janeiro began to lose its position as the dominant financial centre. São Paulo's industrial strength, combined with a general belief

in the targeting of new companies coming to market by the São Paulo stock exchange (Bovespa) were the main reasons for the change. Today, the Bovespa represents 90 per cent of the trading volume of Brazil's stock exchanges.

It is hoping that, with stabilisation, it will recover its position as Latin America's biggest stock market from Mexico City.

However, the Bovespa is a highly volatile market, lacking liquidity. Trading is concentrated in only a few shares and one company, the government-controlled telecoms giant Telebrás, accounts for about half the trading volume.

Mr Alvaro Augusto Vidaligal, Bovespa chairman, admits: "We have an underdeveloped market." Largely due to Brazil's economic problems, such as inflation of 2,500 per cent last year, there has been a fall in the number of listed companies and few capital issues in recent years.

But a more stable economy combined with rising share values should increase the attraction of the stock market for firms seeking investment capital, Mr Vidaligal believes.

While equities have grown in importance due to foreign investment, São Pa-

lo's local bond market has mostly stagnated. Brazil's problems have made raising capital through local debt issues extremely expensive for companies, which must pay interest rates of 25-30 per cent in real terms. Analysts say this market is likely to remain undeveloped in the short term as companies seek finance through equity issues.

Stabilisation reforms could also

boost São Paulo's

futures and commer-

cial exchanges, which

have grown to become

the fifth largest in the world with a daily

average of \$50,000 contracts, although this

growth is partly due to Brazil's economic instability.

The market's growth is obviously related to companies trying to protect themselves against Brazil's inflation," says Mr Marcos Eugenio da Silva, a University of São Paulo economist, referring to the fact that 50 per cent of the exchange's

volumes is in one-day interest rate futures.

But a more stable economy with sustained

growth would increase the exchange's business and lead to a lengthening of contract terms, he says.

Mr Manoel Pires da Costa, the exchange chairman, says future development will depend on the ending of government restrictions on foreign exchange transactions, which make it difficult to increase links with foreign futures exchanges.

As Brazil is one of the world's biggest exporters of coffee, soya and orange juice, Mr da Costa believes there is potential for attracting some of the trading in agricultural futures from exchanges in Chicago.

But, according to Mr da Silva, such integration is "wishful thinking" as it presupposes a stable and convertible currency, something Brazil still lacks.

A traditionally weak currency has, however, allowed Brazil's commercial banks to make large profits. With inflation eroding the daily value of Brazil's currency, banks have been able to invest their clients' money that is held in current accounts, or the values of cheques being cleared, in the high-yielding money markets.

São Paulo dominates the country's bank-

ing system. Twelve of the top 15 private sector banks, measured in terms of deposits, have their head offices there and the city's banks hold about half of all deposits in Brazil. The future for the banking system in low-inflation environment is uncertain, especially for the less efficient state-owned banks. However, private sector banks will be able to expand on the back of increased banking charges and long-term consumer credit. Some larger state banks, including São Paulo's Banespa, will be able to rely on their asset bases and wide branch network.

For foreign investment banks São Paulo has become a magnet. After the 1980s debt crisis, Brazilian companies have gradually returned to the international debt and equities markets and the country finally sealed its Brady plan debt deal earlier this year. Commissions and fees from companies issuing securities abroad, local issues and mergers and acquisitions could soon total \$1bn a year, say market analysts.

Longer term, optimists believe that São Paulo's role as Brazil's financial powerhouse will be extended with the growth of regional integration, particularly the Mercosur common market due to come into force at the beginning of next year.

"We are likely to see close links between São Paulo and Buenos Aires, including dual listings and the creation of a regional financial market," says Mr Monforte of Citibank.

A shift in the centre of gravity

Continued from Page I

of industrial production. Last year São Paulo produced more than two-thirds of Brazil's 1.4m vehicles but with fewer workers than in 1990 when around 900,000 vehicles were made.

Meanwhile, General Motors' Brazilian subsidiary is expected to build a new plant for 100,000 vehicles a year outside the state, possibly in neighbouring Minas Gerais. The company decided not to expand its plant in São Paulo, because of poor labour relations, though some industry observers believe the financial incentives offered outside São Paulo were perhaps more important.

Mr Carlos Azzoni, an economist at the University of São Paulo and a former planning official, says: "Part of the problem has been that the state government has not been as aggressive as others in trying to attract companies."

However, the state government has been preoccupied with financial problems, which have made it difficult to find money to improve the state's

infrastructure, traditionally one of São Paulo's biggest attractions for companies. Partnerships with the private sector are on the agenda but have so far made limited progress. Some large projects, such as an extension to the city's underground rail network and a clean-up of the river Tietê, are receiving support from multinationals agencies.

Mr Azzoni argues that improved transport and communications infrastructure in other states has allowed companies to move production out of São Paulo, but still retain access to its consumer market. "Companies will continue to keep their head offices in São Paulo but open new plants where it's cheaper," he says.

The move from industry to services has led to São Paulo evolving towards a "qualitative not a quantitative" importance," says Mr Azzoni. Nowhere in Brazil is there such a concentration of universities, research centres and high tech companies. About 80 per cent of Brazil's scientific and technological research is carried out in São Paulo, according to Mr Pedro Paulo Branco, director of Seade.

The success of Brazil's current stabilisation plan would give a big boost to São Paulo, according to Mr Branco, who says that because of its diverse economy, good infrastructure and well-trained workforce it can recover far more quickly than the national economy.

Others believe stabilisation will provide only a short-term industrial turnaround and that Brazil's economic centre of gravity is inevitably dispersing to other regions. Similar doubts exist over the importance of the Mato Grosso free trade area for the state. Some believe Mercosur will mainly benefit states to the south of São Paulo, while others point to the development of a powerful economic axis linking South America's two biggest consumer markets: São Paulo and Buenos Aires.

Whatever happens, São Paulo will still remain in the middle of a hugely important consumer market and industrial region, including Rio de Janeiro and Minas Gerais to the north and developed states like Paraná and Rio Grande do Sul to its south.

Patrick McCurry

Social conditions may be about to improve, reports Angus Foster**Cost of growth on the environment**

São Paulo city is an ill-fitting muddle of the developed and developing world. While all but the poorest houses have electricity and running water, less than half the city's domestic sewage is treated. Infant mortality and illiteracy are among the lowest in Brazil, but levels of violence and air pollution are among the highest. While the city's population growth has slowed considerably, at least 1m people still live in shanty towns, known as favelas, which dot the city's outskirts.

This dichotomy has its roots in São Paulo's rapid growth over the past 50 years. Until the second world war, the city was a provincial centre grown rich on coffee profits. As industrialisation gathered pace, it attracted immigrants from poorer parts of Brazil, especially the north-east. Between 1940 and 1970 the city grew at about 5 per cent a year, from a population of 1.3m to 5.9m.

Growth started to slow only in the 1980s, but not before the population had nearly doubled, reaching 8.5m in 1981. Industrial suburbs that were once separated from the city by green belts have merged into a single urban sprawl. If these suburbs are included, the population of the greater São Paulo metropolitan area is over 15m, making it the largest urban centre in South America.

São Paulo's attraction has always been its economy. Until the beginning of the 1980s, industrial employment grew steadily and offered even semi-skilled immigrants the chance of relative prosperity. As Brazil's economic crisis struck in the 1980s, São Paulo's informal economy - ranging from armies of street sellers to gambling networks - provided a cushion against rising unemployment.

Families have continued to arrive in the city over the past 10 years, although in much smaller numbers. Many still regard a poorly-paid job with a one-room apartment in São Paulo as preferable to staying in Brazil's rural areas. In the city, they have access to better services and opportunities for their children.

São Paulo's rapid growth extracted a very high price from the city's environment. Urban growth was so rapid it overlooked the desirability of keeping "buffer" areas undeveloped to improve leisure options and air quality. Extreme reliance on automobiles means air quality is usually poor. The city's main river, the Tietê, has become overburdened. Every day, it has to digest more

than 1,000 tonnes of organic waste and about three tonnes of untreated inorganic waste, including chemicals and heavy metals; however, a state government clean-up is under way.

There has also been a heavy social cost. The need to accelerate government spending on infrastructure and education has left other sectors underfunded. In the southern municipality of Diadema, which grew rapidly from the 1960s because it is close to São Paulo's car manufacturers, health centres are only now being installed.

The public transport system has also failed to keep up with the city's size, its underground railway system is still restricted to three lines. In satellite cities around São Paulo, workers have to rely on buses and poor traffic conditions.

Father Antonio Carlos Frizzo, of Guarulhos, near São Paulo's international airport, says that his parishioners spend three hours a day on buses getting to and from the city.

The heavy strains imposed by such conditions are one reason for the growth of radical protestant churches. Social strains have also led to growing

violence. In some poorer suburban regions, the murder rate is 90 per 10,000 inhabitants. However, there are areas of low violence, mainly in the centre. The city's overall murder rate is only slightly higher than New York's.

Col Hermes Bittencourt Cruz, of the São Paulo police, links violence and other crime to the continuing process of urbanisation, poor education and one of the world's highest income disparities.

"Violence is a perverse result of disorganized development," he says.

Mr Paulo Sérgio Pinheiro, of the centre for the study of violence at the University of São Paulo, complains of a lack of resources and skills in the judicial and police systems. In São Paulo there is one judge per 20,000 people, compared to one per 5,000 in Europe.

Despite these challenges, São Paulo's rapid fall in population growth will allow better planning of infrastructure and services in the years ahead.

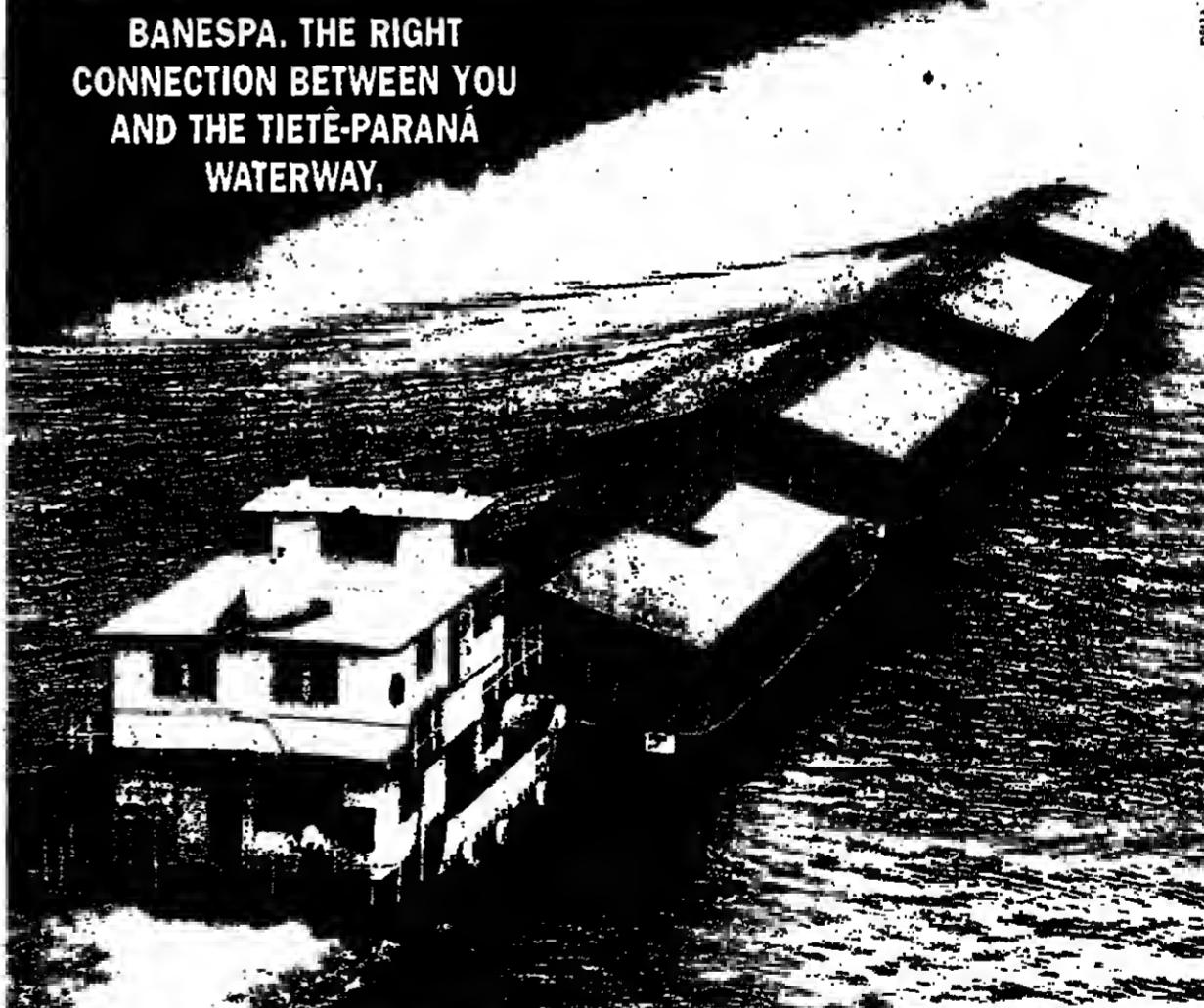
Along with the rest of Brazil, São Paulo is also developing some institutions that are common to industrialised economies - from health and education networks in the shanty towns to environmental pressure groups. "We have grave institutional problems, but our civil society has changed tremendously in the last 30 years," Mr Pinheiro says.

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MANAGEMENT: THE GROWING BUSINESS

Japan's army of subcontractors, the hidden muscle power of its industrial economy, are learning the hard way that they must become more than mere foot soldiers to survive.

Their famed ability to cut costs and increase efficiency is coming under unprecedented strain as subcontractors' powerful customers demand another round of price cuts, for a record fourth year running.

Just as Japan seems to be on the brink of coming out of recession, subcontractors are being asked to shoulder their share - some complain even more than their share - of the cost disadvantage inflicted by another rise in the yen's value.

A look at the contrasting experiences of three subcontractors around Osaka, the heartland of Japan's electronics industry, shows that the pressure on costs has started to disturb - but not destroy - the formerly intimate bonds between parent companies and their multiple domestic suppliers.

It also indicates that suppliers able to follow their clients to cheaper locations overseas, especially in the rest of Asia, are most likely to prosper.

Takizawa Precision Gear, a producer of machine-tool gears with 14 staff, has taken a traditionally Japanese approach to a problem, by stepping up the search for internal self-improvement.

Its neighbour, Meisei Metal Industries, a 140-person maker of metal dies for the car industry, has joined forces with other subcontractors to seek economies of scale. Showa Plastics, a producer of plastic casings with 2,200 employees, has behaved like a Japanese multinational. It has closed more than half its domestic production and relocated next to its Japanese buyers' new overseas plants.

The trio hold very different ranks in Japan's feudal-style industrial structure, but they share one thing: the realisation that near total dependence on a single large client is not the guarantee of survival it used to be for most of Japan's post-1950s economic expansion.

Local bankruptcy figures are a grim illustration.

At the start of Japan's recession in 1991, bankruptcies in Osaka grew faster than the number of new businesses for the first time. The sad trend has stayed that way, says Moriyuki Tsuda, director of industrial research at Osaka prefecture.

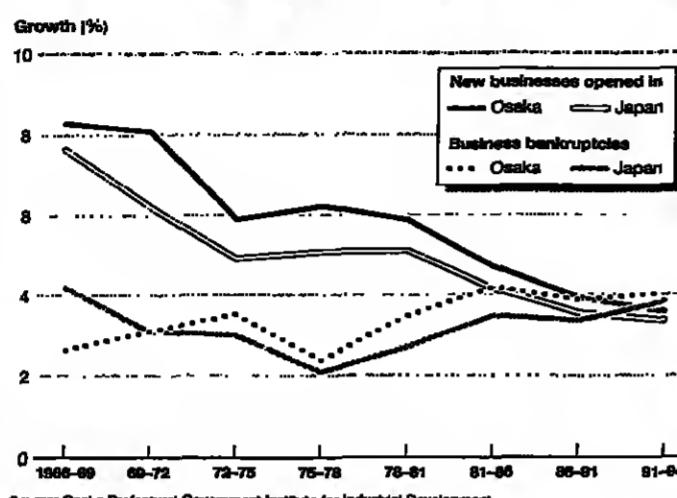
"Customers are less loyal than in old times," says Kiyoshi Takizawa, president of Takizawa Precision Gear.

"Sooner or later 20 per cent or 30 per cent of companies in our field will go out of business," says Yozo Ueda, vice-president of Meisei Metal Industries.

William Dawkins looks at how Japan's subcontractors are coping with customer demands and a rising yen

Breaking with tradition

Osaka's struggling subcontractors



Source: Osaka Prefectural Government Institute for Industrial Development

Toshiba, Hitachi and Sony are more willing to buy from me in Singapore than in Tokyo. They won't even see me in Tokyo," says Kenzo Nakagawa, president of Showa Plastics.

Takizawa is at the bottom of a so-called "co-prosperity" pyramid, headed by Osaka-based Matsushita, Japan's largest consumer electronics group. The upper echelons include about 500 prime contractors - closely bound to Matsushita - while Takizawa is among the more than 6,000 smaller suppliers which will also sell to several other large companies.

The parallel with the feudal system becomes visible on visiting Takizawa's plant, part of an enormous industrial village and consisting of a dense jumble of factories, rice fields and homes on the outskirts of Osaka.

Takizawa, whose father founded the business 44 years ago, devotes 40 per cent of annual sales to his top three customers. This is a big enough exposure to make it impossible for the company to resist their demands for price cuts of up to 30 per cent every year.

Sales have shrunk from £300m (£1.95m) to £200m over the same

period, perilously close to Takizawa's Y180m break-even point.

Instead of sacking his tiny workforce, Takizawa has instead increased spending on training, borrowed £60m to re-equip with Swiss machine tools and carried out an engineering cost analysis.

His strategy of investing through a recession was typical of Japanese industry in the 1980s, but was widely abandoned in the recent

Takizawa. Meisei Metal is slightly higher up the feudal ladder than Takizawa, yet it is even more vulnerable because its top three buyers account for 85 per cent of sales.

It has had to accept price cuts of up to 30 per cent this year, and as a result it made a loss of Y100m in the first six months of the year - its first of the recession. The loss would have been larger if Meisei had not turned away demands for 50 per cent price cuts from some buyers, says Ueda.

Like Takizawa, Meisei has few direct foreign competitors. But given the domestic overcapacity in Japanese die-making, Meisei has had to find a way of making itself more attractive than Japanese rivals. "We believe co-operative manufacturing is the key," says Ueda.

He is referring to the formation two years ago of a joint company by Meisei and three other subcontractors to service the needs of a single car company, which Ueda prefers not to name.

The subcontracting group, called Must - after the initial names of its members - pools design, marketing and finance to save costs.

It also saves costs for the cus-

tomer by reducing the number of suppliers the buyer has to handle.

Several of Meisei's competitors have adopted the same strategy and the company may launch Must-type groups for other buyers.

Showa Plastics, while much bigger than Meisei and Takizawa, is more sensitive to foreign competition because its products go straight to assembly plants, where its consumer electronics industry patrons have led the way in establishing low-cost operations in Europe and eastern Asia.

Showa, another member of Matsushita's co-prosperity pyramid, has shifted 60 per cent of its Y20bn turnover out of Japan, mainly into neighbouring Asian countries, since the early 1980s.

It has been helped by the natural preference of its Japanese customers' overseas subsidiaries to take a Japanese supplier, says Nakagawa, who is a keen advocate of the borderless economy propounded by his fellow Osaka resident Kenichi Ohmae. Where possible, he has used local funding and local staff, so that nearly half of Showa's employees are now Chinese speakers.

In the past five years, Showa has closed four of its eight Japanese plants and reduced its domestic workforce from 550 to 150.

This is unusually aggressive restructuring by the standards of Showa's Japanese competitors, who pride themselves on not cutting jobs. "We were lucky, because 60 per cent of our Japanese workers were part-time, so we just didn't renew their contracts. They easily transferred to other jobs, mostly on higher pay. But we can't restructure on that scale again," says Nakagawa.

Showa's rapid foreign expansion has helped it to broaden its client base, so that the top three now account for 40 per cent of sales, from 75 per cent in the mid-1980s. But the most important benefit of moving production out of Japan is that as customers have found, to protect Showa from the yen's inexorable rise, the main factor in the price pressure on Japan's subcontractors.

Showa's prices have fallen by 30 per cent during the past four years. Overall unit costs have also fallen, helped by the decline in foreign currencies against the yen, far enough to allow Showa to increase its profits throughout the downturn.

Many of Japan's subcontractors followed their big clients into the US and Europe in the 1990s - indeed, Showa has a plant in the UK.

A second wave of suppliers is now moving into Asia, leaving their domestic counterparts to struggle for market share in a Japanese economy that is unlikely to return to the heady growth rates of the 1990s in this decade.

When big is seen as better
Richard Gourlay on how Trinity Capital found a way to grow

More consolidation within the UK venture capital industry will be announced today. Trinity Capital, founded 10 years ago by John Walker and Ron Sheldon with a brief to invest in high-technology growth companies, is to become part of Advent International.

Walker will take over as managing director of Advent International's European operations, replacing Doug Brown who becomes chairman of Advent International Europe and worldwide chief investment officer.

The two groups say they will be combining Advent's European strength in speciality chemicals, media companies, information technology and communications with Trinity's expertise in the healthcare and environmental sectors.

But the fundamental reason is that Trinity would not have been able to raise a new fund to invest at the size it desired in growth companies. By finding a home within Advent International, another specialist lender, which has \$1.4bn (\$309m) under management worldwide and has just raised \$315m to invest in western Europe, is no longer an obstacle.

"This allows us to do the kind of investing that we could not do before," says Walker.

Trinity had wanted to move towards investing in companies at a later stage of their development, when they would generally already be making profits and require larger sums of development capital.

"Our experience was telling us we needed larger deals," Walker says. He needed to raise a £100m fund and would not have been able to do that given the returns on Trinity's existing funds.

Brown says the merger gives Advent two sectors in Europe where it has not been very active and also more British directors. "We are redeploying Trinity's skills into that sector of the market that will be dominated by larger dealers," he says.

"Trinity was really relegated to the smaller ranks by the size of

the funds they were managing."

The market has known for some time that Trinity has been considering a merger. Other groups talking to Trinity included Rothschild Ventures, industry sources say.

The financial structure of the transaction is interesting. When Mercury Asset Management bought Grosvenor Ventures in February in one of the most significant consolidations in the industry, it paid \$4.5m.

Walker says no money is changing hands in Trinity's merger with Advent International; Trinity's partners will retain rights to any carried interest in its four funds which have invested \$75m. "This is an investment in the future and not in the past," he says.

The consolidation is more proof that the ranks of early-stage development capital financers are thinning out.

Walker says Trinity's returns have been "on the border line". While its venture capital returns would be competitive with other early-stage investors, this return does not stack up against the returns achieved by funds concentrating on management buy-outs, he says.

Trinity and Advent International have co-operated on deals over seven years, and say they share a common style in trying to develop growing businesses.

Five of Trinity's active executives will join Advent, including Sheldon. Of the other three, two will remain with responsibility for a \$1.5bn-backed innovation fund and will be found a home by 31, according to Walker.

The other partner, Philip Percival, who concentrates on IT and therefore overlaps with an existing area of Advent expertise in Europe, where it has not been very active and also more British directors. "We are redeploying Trinity's skills into that sector of the market that will be dominated by larger dealers," he says.

"It is my view that those who sort their future out now have better options than those who run out of money," he says.

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Andrew Derrington hears why research science is different in the private and public sectors

The price of freedom

Business and academia have drawn closer in recent years in the UK, but cultural differences can still stand in the way of a fruitful relationship.

Oxford University's Department of Experimental Psychology, for example, has carpet tiles that need to be stuck back into place whereas research facilities in the private drugs sector are sparkling - Glaxo's new 267m complex at Stevenage, for instance, gives visitors over-shoes to protect the marble floors.

Such differences are often more to do with funding than with culture, but represent one facet of a more profound gulf between academic and industrial research. The two communities "operate in entirely different ways," says Sue Iversen, head of the Oxford department.

Iversen knows both disciplines from the inside. She was an academic at Cambridge University until 11 years ago, when she moved to the drug company Merck, Sharp & Dohme. At the time, says Iversen, her research was "on an all-time high", but she was drawn by "the challenge of having huge resources to design a laboratory from the ground up".

Although "very satisfied with my time at Merck", Iversen felt ready for a new challenge, and came back to academia after 10 years because "the only job I had not done was to run a major university department".

Now at Oxford, Iversen carries out research on the brain's chemical messenger systems and their relationship to anxiety, schizophrenia, and Parkinson's disease - an area of intense activity in both sectors. Academics want to understand how these fundamental mechanisms of the brain control our behaviour. Drug companies want to develop treatments for the disabling illnesses that result from their malfunction.

It is the difference between these two goals, says Iversen, that leads academics and industrialists to operate differently.

Her worries before moving to

the universities, neuroscientists set their own research agendas. Independence and academic freedom are not only fundamental, but are taken for granted.

But academics feel they pay dearly for their freedom. They can decide what research they want to do, but there is no guarantee it will be funded. Less than a quarter of the best projects are successful in the national competition for research funds. A consequence of this can be that second-rate academics succeed by being good at marketing their ideas.

In drug companies, wasting expensively trained human capital on under-resourced research projects would be unthinkable. Research priorities are set by the company's needs and goals.

This trade-off between resources and freedom figured heavily in Iversen's decision to move to industry. The change in emphasis from trying to understand the brain to seeking remedies for its malfunctions also

Universities must be the place where "blue-sky" research is done... We must jealously guard resources for long-shots, and to help newcomers get started'

excited her, as she had been working in areas related to mental and neurological illnesses.

The most exciting aspect of Iversen's time in industry sprang from the way that drug discovery brings together scientists from different disciplines. The opportunity to collaborate with chemists on drug design, using computers to view the shapes of drug molecules and to investigate how molecular structure could predict biological activity, was something she had never dreamed of. This co-operation with chemists streamlined the hit-and-miss process of selecting chemicals to be tested as potential drugs, says Iversen.

Her worries before moving to



Tale of two cultures: they operate in completely different ways, says Sue Iversen

tion much easier. But, she says, "the most important aspect of the head of department's role is in identifying potential high-fliers and protecting them from being overburdened by teaching and trivial administrative duties."

Iversen's ability to influence research funding inside her department is minimal. Her staff must compete for outside funds. All she can do is encourage them to write proposals and try to maintain morale.

She has strong views on how meagre funds should be targeted - she sits on two national science funding committees, the council of the Biotechnology and Biological Sciences Research Council and the Wellcome Trust's Neuroscience Committee.

"Universities must be the place where 'blue-sky' research is done," she says. "We must jealously guard resources for long-shots, and to help newcomers get started."

The most important thing is to make more use of outcome measures in allocating research funds", she adds.

Her other main point is that funds should be concentrated: "You have to put the money in centres and individuals of excellence." By concentrating funds in this way the UK can hope to end up with a small number of world-class academic research centres. "Modern science will make it increasingly difficult for one man and his dog" to operate in isolation, "says Iversen.

Ulysses, the first spacecraft to break free from the plane of our solar system, will reach the climax of a 5bn km voyage today when it flies above the south pole of the Sun.

The \$750m (2460m) Ulysses mission is a joint project of the US and European space agencies, dedicated to exploring the heliosphere. This region contains mainly ions (charged atoms) and electrons emanating from the Sun - a bubble blown inside the extremely thin cold gas of interstellar space by the Sun's hot breath, the solar wind. It encompasses the whole solar system, except for the planets and their atmospheres.

Because the planets were formed from a disk of debris around the newborn Sun about 5bn years ago, they all lie within one plane, known as the ecliptic, which is tilted only slightly from the Sun's equatorial plane.

To explore the solar wind and magnetic field, free of the turbulence and other complications caused by the planets, John Simpson of the University of Chicago proposed in 1989 sending a space probe over the Sun's poles. The idea became technically feasible in the 1970s, and in 1977 the European Space Agency agreed to collaborate with Nasa on the Ulysses project.

No rocket is strong enough on its own to send a spacecraft out of the ecliptic, because it has to cancel Earth's motion around the Sun of 30 km/sec and build up speed in a new direction. But Ulysses' designers realised that they could use the gravitational pull of the giant planet Jupiter to propel their car-sized probe into a new plane, like a slingshot (see diagram).

All went well from 1977 until 1980, when the project began an odyssey of setbacks and delays, caused mainly by technical and financial difficulties at Nasa. Ulysses was eventually launched on a Space Shuttle in October 1990, seven and a half years after the original target date.

Once in space, Ulysses performed perfectly. Project scientists took advantage of its swing past Jupiter in February 1992 to make the first detailed

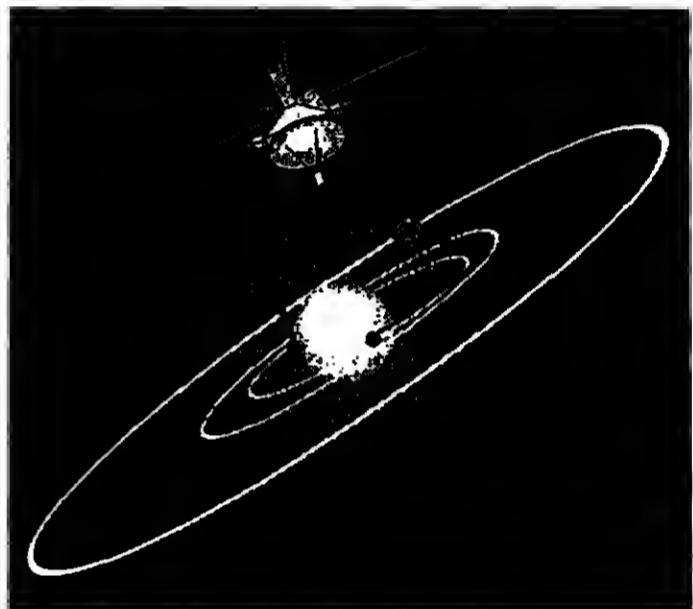
Bird's eye view of the sun

Clive Cookson on today's high point for Ulysses

so long to gestate and execute, some old-timers are still involved. Willis Meeks, Nasa's Ulysses project manager, has been working on it for 16 years. And Simpson, the "father of Ulysses", is in charge of the largest of the nine experiments, which looks at the behaviour of cosmic rays in the solar wind. "I have had plenty of opportunities to fly experiments on other missions," he says. "But Ulysses remains unique, as the first and only foreseeable mission to the polar regions of the Sun's heliosphere."

The spacecraft's new polar orbit will carry it over the Sun's north pole next summer. Although current plans call for the mission to end in October 1995, Nasa and Esa are keen to continue observing until the end of 2001. They say the modest extra cost, \$50m, would pay large scientific dividends because the current observations coincide with a quiet period on the Sun, whereas 2000-2001 will be a period of maximum solar activity.

Whatever happens next, Ulysses has already paid off in Simpson's eyes. "We don't have to wonder any longer whether the results will justify the effort and reward the long wait," he says. "We already know they do."



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EPIC and its local partner, INVESTCO, have been mandated as the exclusive advisors to the Privatisation Fund of the Republic of Croatia regarding this transaction. Financial and strategic investors who are interested in this opportunity may receive a Company Profile and tender documents against a fee of DM 1000 and the signing of a confidentiality undertaking. For further information, please contact us at the telephone numbers listed below.

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Austria

Mr. Gustav Wurmböck
Tel: (+43 1) 501 1910
Fax: (+43 1) 501 199

INVESTCO

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BUSINESS AND THE LAW

Much has been written about the explosion of fraud in recent years and the dramatic growth of legal methods of locating and recovering the stolen assets. These methods are vital weapons for victims of fraud who need to know, often very quickly, what has become of the money taken from them.

Some of these remedies - for example the "Mareva injunction" by which the defendant's assets are frozen until trial - have worked extremely well and are operated cautiously and fairly. There are, however, grounds for concern over the way others can be misused.

Many of the problems arise from the fact that fraud actions frequently involve reliance upon a "proprietary claim" by the plaintiff. This is a claim by the victim of the fraud that the proceeds of it still belong to him although they have been transferred to third parties.

Proprietary claims are particularly important to plaintiffs who believe that the defendant is likely to become insolvent. If the plaintiff has a proprietary claim over the proceeds of the fraud, he will not have to share them with other creditors if the fraudster becomes bankrupt. Proprietary claims are also important where the defendant has "given the money away" to a spouse, friends or trustees, or passed them on to others who had reason to believe that they were derived from a fraud. Such people, if the plaintiff can identify them and prove that they have received the proceeds of the fraud, can usually be made to repay what they have received.

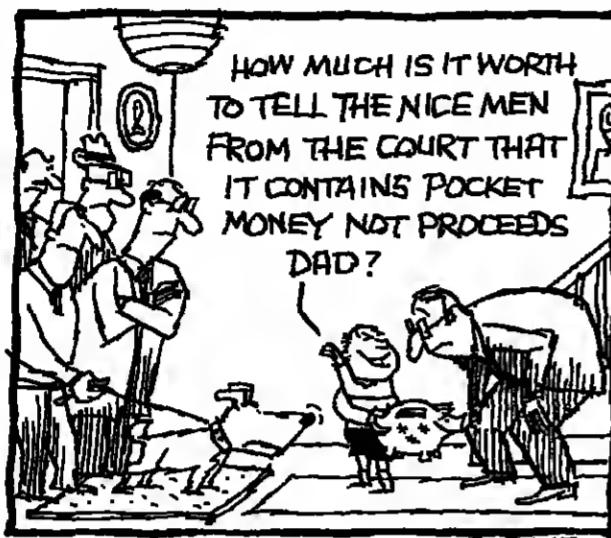
If the plaintiff is able to persuade the court that he has an "arguable" proprietary claim over the proceeds of an alleged fraud, the court will usually grant orders to help him to find out what has become of them. This is so that he can find out who is holding them and, in appropriate cases, sue those people for their return.

It is common sense that all of these people should be sued at the same time. For this reason, the court will assist the plaintiff to ascertain where the money is and who holds it (in the so-called tracing process) before it requires him to prove at a trial that the money belongs to him.

In order to enable him to find where the money has gone and what it has been used for, the court will grant a plaintiff who may have a good propri-

One victim to help another

More careful control is needed of methods to trace assets missing in alleged fraud, says Robert Hunter



etary claim tracing remedies and investigative powers which rival, and in some respects exceed, those available to the police.

As a start to the tracing process the defendant will usually be ordered to serve an affidavit saying what has become of the proceeds of the alleged fraud. Providing this information can be a huge task. The money may have been split up into

ing process may not end with the affidavit. If it is not absolutely clear where the proceeds have gone or what they have been used for, this is frequently only the beginning of a series of further applications made, as one judge put it, in "the excitement of the chase". These might, for example, be designed to obtain further documents to see lawyers' papers (which are not "privileged")

When a court becomes too laissez faire in supervising the tracing process matters can get out of hand

when generated for the purpose of fraud), to appoint a receiver over the proceeds of the fraud to administer "interrogatories" (written questions which must be answered on oath), to cross-examine the defendant on his affidavit and so on. It is possible for lawyers experienced in fraud claims to keep the tracing process running almost indefinitely with applications of this nature.

It is sometimes too tempting to a plaintiff who does not

wish to go to the expense (and possibly the risk) of having his action tried to look for an easier route to retrieve the money. The pressure created by these further orders made in the name of the tracing exercise often appear to provide this route.

Sometimes, the defendant may find it difficult to believe that the plaintiff can be entitled to inflict such inconvenience and expense upon him without the issues having been somehow prejudged, and so he may become demoralised. In other cases, these orders may give the litigation an additional "nuisance value" in settlement negotiations.

In the remainder, the result (whether achieved through settlement or trial) will remain the same - only the cost and the time taken to achieve it will be considerably greater.

The problem is not with the tracing process itself - for the victim of a fraud it is frequently vital. It is that the courts are sometimes reluctant to require plaintiffs to show the orders they seek are genuinely needed to assist them.

When the court becomes too laissez faire in supervising the tracing process matters can get out of hand. Several large fraud cases have involved months of these sorts of wrangles before trial as the parties become entangled in time-consuming applications and counter-applications ostensibly as part of the tracing process, but in reality seeking to inflict pressure or inconvenience on one's opponent or searching for that elusive knock-out blow.

The situation can sometimes resemble *Charles Dickens'* *Jarndyce v Jarndyce*, where the parties have become so immersed in litigation that they have all but forgotten its original purpose.

Nobody could sensibly object to the need for powerful remedies to assist victims of fraud. So powerful are the remedies which have been developed that control of them is needed to ensure that they do not give rise to victims of their own.

The purpose of litigation procedures such as the tracing process should be to ensure a quick and effective trial of the issues in dispute - not to afford a means of imposing unnecessary pressure and expense to prevent a trial.

The author is a partner of Allen & Overy and a member of Allen & Overy's fraud claims unit

numerous parts over many years. The ultimate destination of each part will have to be revealed, and any documents relating to the use of the money will have to be collated and disclosed to the plaintiff.

While this exercise is often time-consuming for the defendant, it is usually justified if the only alternative is that the plaintiff would be unable to locate money which might ultimately turn out to be his.

The problem is that the tracing process may not end with the affidavit, if it is not absolutely clear where the proceeds have gone or what they have been used for, this is frequently only the beginning of a series of further applications made, as one judge put it, in "the excitement of the chase". These might, for example, be designed to obtain further documents to see lawyers' papers (which are not "privileged")

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Deaner dives out of MSR chair

Martyn Deaner, 49, the entrepreneur at the centre of one of the North Sea's more spectacular financial disasters, has resigned as chairman of Midland & Scottish Resources, the loss-making company operating the Emerald oilfield off the Scottish coast.

He is the biggest individual shareholder in MSR which was the stock market's top performing share in 1989 when its shares nudged £200. They are now standing at 24p. The company says Deaner "felt his resignation was appropriate in the light of claims for repayment made against him by lenders from whom he has borrowed or guaranteed in support of his investment in Midland & Scot-

tish Resources".

Deaner, a former diver, was appointed chairman in May 1989 shortly after his private project ran into financial problems because of production delays, cost overruns and the fact that there was less oil than first thought. This compounded MSR's problems since it owned a big chunk of the field. Over the past three years MSR has made pre-tax losses of £191m.

Jack Birks, 74, who retired as a managing director of BP in 1983, has taken over as chairman. MSR says Deaner's resignation will not affect the day-to-day management of the company and his services will continue to be available on a consultancy basis.

Non-executive directors



Sir Paul Girolami (above), who steps down as chairman of Glaxo in a couple of months' time, has picked up another retirement job. He is joining the board of Saatchi & Saatchi as a non-executive director on October 3. He joined the board of Forte last October.

Sir Paul, 68, a chartered accountant who joined Glaxo in 1965, is filling a vacancy on the board of the international advertising group left by the planned retirement at the end of the month of Sir Alan Cameron, a former director of American Brands. Cameron has turned 70 and believes it is now appropriate to step down from the board although he was re-elected for a further term at Saatchi's annual meeting in June.

Cameron's job as chairman of Saatchi's nominations committee will be taken by Sir Peter Walters, the former chairman of BP and Midland Bank. However, there is still no word yet on Sir Paul's replacement as chairman of Glaxo, Britain's fifth biggest company.

■ Robert Colvill, finance director of Marks & Spencer, at WITAN INVESTMENT COMPANY.

■ Ronnie Hampel, deputy chairman and ceo of ICI, at ALCOA.

■ Roger Young, chief executive of Scottish Hydro-Electric, as an ordinary director at BANT OF SCOTLAND.

■ Patrice Bruneau recently md of BSN's brewery division, at IMC.

■ Henry Lewis, co-founder of Action Computer Supplies, at STANDARD PLATFORMS.

■ Howard Stans, chief executive of Cavanagh & Gray, at DALEPAK FOODS.

■ Jean-Pierre Le Clef at ABTRUST NEW THAI INVESTMENT TRUST.

Walton leaves for Goldman

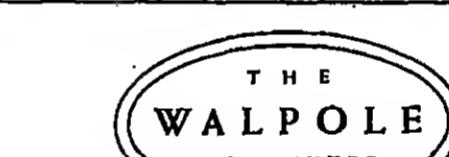
Goldman Sachs, one of the more aggressive US investment banks in London, has signalled its intention to get more heavily involved in the UK equity market by poaching Paul Walton, 35, James Capel's chief UK investment strategist.

Walton, who joined Capel in 1990 following stints at Warburg Securities and Smith New Court, was ranked fourth in his sector in the latest Ertel survey of analysts. His research on "A profits pathology" was singled out as the best piece of research.

Goldman Sachs has been operating in the UK equity market for over seven years and has recently been expanding its coverage of specific sectors by hiring top-rated analysts such as Neil Blackley, Capel's former media analyst. However, until now it has not had a general UK equity strategist to pull together the recommendations of its various sector specialists.

■ Goldman Sachs has appointed Andrew Bevan, 37, as its senior international bond economist. Bevan, who joined from Bear Stearns, fills the slot left vacant earlier this year when Jeremy Hale followed David Morrison to Tiger Fund Management, a US-based hedge fund.

■ Michel Plantevin, formerly md/senior partner of the Paris office of Bain & Co, has been appointed an executive director and head of Goldman Sachs' strategic advisory group in Europe.



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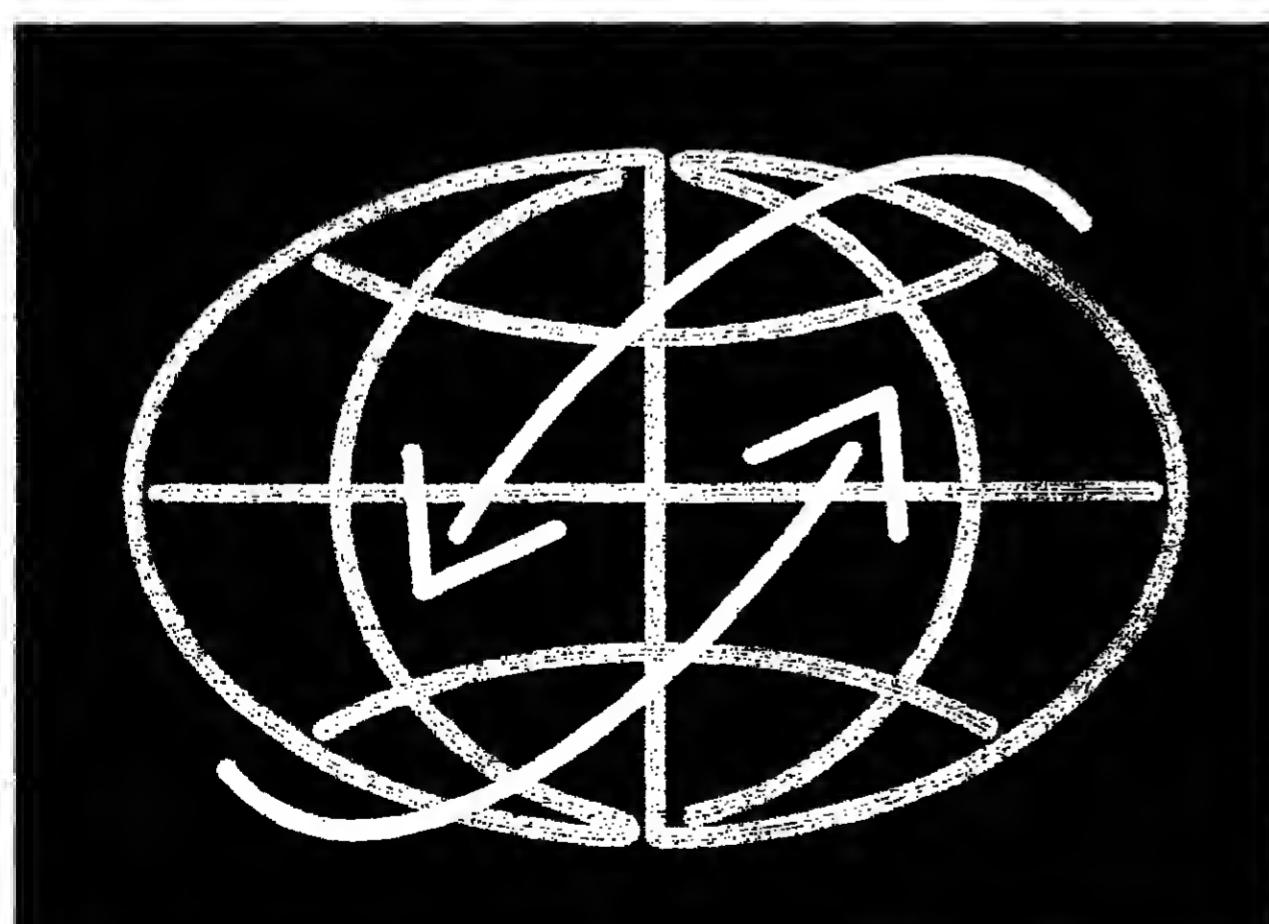
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Renaissance reworked

The artistic quality of paintings rather than the subject is what really matters, says William Packer

The present public debate on the merits of figurative as opposed to abstract painting is based on an unsustainable prejudice: that figurative is inherently good; and that abstract is too easy - a snare and a delusion.

Yet there is clearly no objection to abstraction of itself - or where would music be, or architecture, or the great decorative traditions of Islam and the east? And what about the strange acknowledged power of the single, simple stone standing in the middle of the field, or the middle of Whitehead for that matter?

But the general feeling is that because the visual arts, and painting especially, possess the facility of direct representation, then that facility must be exercised, come what may. Yet it is never the mere reference that makes the art, or every Crucifixion or Annunciation would be as good as any other. The distinctions to be drawn between them are as abstract, formal and intuitively obvious as those between any Mozart and Sallieri.

It is only the quality of what the artist does that matters, of whatever kind, and in London we have work pass through the galleries, often coincidentally, to make the very point. Paul Storey, at 37, is still quite young, but the scope of his work, as much in its scale and technical application as in its subject-matter, bespeaks an aggressive ambition. Certainly he is rare in attempting, as he has done consistently since his student days, the full-dress subjects of the Renaissance tradition, both sacred and profane - the Virgin Mary or The Baptism of Christ on the one hand, Agamemnon or The Rape of Helen on the other.

He has studied deeply the art of 15th-century Italy, of Fra Angelico and Piero della Francesca in particular, to which in costume and architecture his reference is consistent. Yet the cocktail is more complex than that, for, to add to the Italian serene, there is more than a pinch of the northern grotesque and fantastical. And while

again he stays with the 15th century, and with Bosch, he also seems closer to our own times in this respect, to Victorian fairy painters such as Richard Dadd, and to the great Edwardian illustrator, Arthur Rackham.

But it is this grotesque aspect, always markedly characteristic of Storey's work - and a most effective device, besides by which to draw attention to a young artist - which now seems increasingly forced and artificial. When mannerism becomes affectation, it ceases to serve, and here too often we have an hysterical distortion that attracts attention only to itself. The encouraging thing is that Storey now makes the point himself in so many of the smaller, less overtly ambitious works, the small, straight-forward heads especially, which are by far the best things shown. This is an accomplished show which makes us look forward positively to the next.

Ellsworth Kelly's new paintings could hardly afford a greater contrast. Now over 70, Kelly is an American painter and sculptor who came to prominence in the 1950s and early '60s upon the wave of minimalist reaction to the tuff-boot extravagance of abstract expressionism. And if anyone is to give minimalism a good name, it is he. Yet the bare description of his work must give any sceptic ammunition - a roomful of variations upon the simple sector, either variously imposed upon a square white canvas as a blue, green, red or yellow figure, or presented simply as a discrete red or white panel: a pure white square canvas set askew upon a black, or a green upon a blue: a large yellow equilateral triangle set on its side with a smaller black right-angled triangle; an orange right-angled triangle and a grey chord set together upon the minimal vertical.

And of course we all could do as well, given the same refinement of sensibility and exquisite nicely of judgment. We worry too much about the artist and the apparent simplicity of his work, and tend to forget that the work, on its own terms, actually see Line + Movement, a small but



More than a pinch of the northern grotesque: 'Head (Green Hat and Trumpets)' by Paul Storey

works. Kelly gives us now the subtlest chromatic dissonance, now the gentlest of harmonies: the composition now formal and monumental, now light and active, the contours sprung taut as a bow. And it all acts upon the eye and the sympathetic imagination like a drop of pure water falling into a clear pool.

Two floors above the Kelly, at Anney Juda, we have a last chance to see Line + Movement, a small but

magisterial show of work from the European abstract constructivist tradition, from which Kelly himself springs - indeed it includes a work of his of 1959. It is a selection of very high quality, from Fritz Glarner and Naum Gabo to Max Bill and Kenneth Martin. Best of all it has a group of paintings from 1927 by Mondrian in his prime. Arrangements of rectangular black lines on an off-white ground, respectively filled in with blue and red

and yellow: nothing more and they sing like Lorenzo's angels. You have until Saturday to hear them.

Paul Storey - New Paintings: Jason & Rhodes, 4 New Burlington Place W1, until October 13. Ellsworth Kelly - New Paintings: Anthony d'Offay Gallery, 21, 23 & 24 Dering Street W1, until October 18. Line + Movement: Anney Juda Fine Art, 23 Derwent Street W1, until September 17.

Theatre/Alastair Macaulay

More guidance for 'Babies'

New plays by young and unknown authors seldom have the success enjoyed by Jonathan Harvey's *Beautiful Thing*, which told the love story of two teenage boys in a South East London apartment block. New last year at the Bush, it was taken up by the West Yorkshire Playhouse, and enjoyed a successful season this spring at the Donmar Warehouse. Most of those who saw it loved it, I think, and most of us who loved it found it unusually touching, funny, and realistic. It had its faults - too sentimental an ending - but it was the kind of play we wanted our friends to see and enjoy too.

Now the Royal Court is giving Harvey's latest play *Babies* - which was originally developed and presented at the Royal National Theatre Studio. It, too, is funny and touching and realistic; it, too, is set in South East London and concerns the sexual problems of teenagers and the adults in

their lives; and this time the sentimentality is less marked. But *Babies* is a mess. Several of its scenes and characters and lines have you roaring with laughter - and yet the play falls apart while you are watching it.

Some of the blame here must go not to Harvey but to his director, Polly Teale. *Beautiful Thing* has the merit of an exceptionally truthful and realistic staging by Hettie Mandonald; the South East London created at the Royal Court by Teale is rather obviously choreographed and safe and audience-conscious. As you walk in, the kids are up there onstage, as if in the school playground; and though it is just darling watching them - what age are all these young performers? - nothing quite rings true.

And some of the blame must go to the Royal Court and/or the National Theatre Studio. I have rarely been so aware of a play's need of editorial guidance while I was watching it as

here: especially in its second half. Joe, a 24-year-old teacher, is gay and has problems with his boyfriend Woody, who has problems with drugs. He is, however, a good teacher, and goes so far as to attend 14-year-old Tammy's birthday party. Not only does Tammy's 32-year-old widowed mother Viv set her cap at him, so does Viv's gay brother Kenny. Guess which one is disappointed. All of this has plenty of potential.

Then, however, Kenny starts to rape Joe; and then a drag queen arrives, dressed as the Queen, as the surprise guest for Tammy's birthday; and then Viv gets into a massive fight with a neighbour; amid which Joe goes, only to find that Woody had stayed off drugs tonight, and so the two of them are happy and lovelovey. The rape scene is the most distasteful here, less because it is graphic than because it is set up as mere farce frolic. But the drag queen scene is just as awkward; like

the rape, it sets up far more questions than Harvey seems to realise. After these two crises, Joe's happy-again homecoming is so safe as to be gruesomely escapist.

These problems tend to wipe away the memories of the really uproarious comedy that Harvey does create in some scenes. The gay line "You were so far back in the closet you were in ***ing Narnia" deserves to be a classic. The best touch in the play occurs, albeit too late, in the final scene, when David, a 14-year-old, is bullied for having wanted to have sex with Tammy. The ironies - he didn't, and so what anyway? especially after everything else we've seen - are splendid. And, as David, Ricci Harnett was infused with radiance, and Bonney also caught the lifting beauty of Clara's "Liebet du um Schonheit" - so different from Maher's version.

The American soprano (accompanied by Geoffrey Parsons with cult professionalism) found a freshness in the Schubert songs (like "Die Fledermaus") so familiar that they are often overlooked, but some of her Schubert was perhaps too slow and self-conscious. Bonney appeared temperamentally better suited to the Mahler *Knaben Wunderhorn* selection she heard after interval, even though she did not command enough variety of colour to sustain interest in the long

At the Royal Court Theatre, SW1

Lorraine Ashbourne

Alastair Macaulay

Dutch National Ballet in
choreographed by Balanchine,
Fernandez and Van Denizig
(020-825 5455)

Messiaen's *Eclairs sur l'Au-Delà*,
Sep 22; Czech Philharmonic, Sep
24; Jeannine Norman, Oct 4; Murray
Perahia (02-507 8200)

novel. Previews begin tomorrow,
opens Sep 27 (312-335 1650)

■ GENEVA

MUSIC
Lyric Opera The 1994-95 season
opens on Sat with Boris Godunov,
in Stein Wing's Geneva production
conducted by Philippe Herreweghe.
The cast is headed by Samuel Ramey
(repeated Sep 20, 23, 27;
Oct 1, 5, 8, 10, 14, with Vladimir
Matorin singing the title role in some
performances). The season

also includes The Rake's Progress,
Fedora, Il barbiere di Siviglia,
Capriccio, Candide, Alida and Siegfried
(312-332 2244).

CHICAGO
Chicago Symphony The season at
Orchestra Hall opens on Sat, the
same night as the Lyric Opera.

Daniel Barenboim conducts the
opening choral programme of
Bruckner and Beethoven (Sep 17, 20
and 27) and three further
programmes during the coming
month. Itzhak Perlman is violin
soloist on Sep 22, 23 and 24, and
gives a recital with Barenboim on
Sep 26 (312-433 6668).

THE HAGUE
Dr Anton Philipszat Fri, Sat:
Yevgeny Svetlanov conducts Hague
Philharmonic Orchestra in works by
Wagner, Svetlanov and Tchaikovsky.

Mon: Schoenberg Ensemble plays
arrangements of music by Stravinsky
(070-360 9810).

■ LINZ
The annual Bruckner Festival
opened on Sunday and continues till
Oct 2. This week's programme
includes concerts on Fri and Sat by
the Philharmonic Orchestra under
Giuseppe Sinopoli, with soprano
Edita Gruberova. Other highlights:
the Orchester de Paris plays
Bruckner's Ninth Symphony on Sep
23, Marek Janowski conducts a
concert performance of Wagner's
Lohengrin on Sep 25, Christian
Zacharias gives a piano recital on
Sep 27 and the London
Philharmonic gives concerts on Oct
1 and 2 (0732-772220).

■ ROTTERDAM

De Doelen Tonight: Orpheus

■ Utrecht
Vredenburg Sat: Bernard Klee
conducts Radio Chamber Orchestra
in works by Mozart, Richter and
Schubert. Sun: Valery Gergiev
conducts Kirov Opera ensemble in
concert performance of Berlioz's La
Damnation de Faust (030-314544).

■ VIENNA

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■ WASHINGTON

MUSIC
Andrew Litton conducts the
National Symphony Orchestra and
Oratorio Society of Washington at
Kennedy Center Concert Hall on

Thurs, Fri and Sat. The programme
consists of a suite from Gershwin's

Porgy and Bess, with a cast headed

by Cynthia Haymon (202-487 4800).

■ ROTTERDAM

De Doelen Tonight: Orpheus

■ ZURICH
Opernhaus Tonight: Dia Zauberflöte,
Tomorrow, Fri: Rusalka. Thurs:
Tosca. Sat: Adam Fischer conducts
the first night of Cesare Sievi's new
production of La Cenerentola, with a
cast headed by Cecilia Bartoli,

Roberto Sacca and Carlos

Chausson (01-262 0909).

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■ WEDNESDAY

MUSIC

Goodnight Deadendons: Ann-

Marie MacDonald's spoof on

Shakespear's Titus Andronicus

Heard after interval, even though she did not command enough variety of colour to sustain interest in the long

Music in London

Maazel and the Pittsburgh

The most recent occasion that the Pittsburgh Symphony Orchestra attracted attention in Britain was when a BBC documentary last year revealed the huge sums paid out to secure the services of its music director, Lorin Maazel. The good people of Pittsburgh put a high price on civic pride.

Although it is not one of the inner circle of great American orchestras, the Pittsburgh Symphony is good enough to hold a place on the international stage. Is it obviously American from the way it plays? Difficult to say: the brass is dominant and there is a punginess about the playing which is certainly translatable, but those may just be dominating characteristics of its music director.

Whatever his drawbacks, Maazel gets spick-and-span ensemble out of an orchestra. The two concertos by the Pittsburgh Symphony in the last week of the Proms showed off the wealth of detail in the 20th-century music after the interval. Maazel was at his best where he uncovered many precise timbres and rhythms in Ravel's *Rapsodie espagnole* and Julian Rachlin was no less proficient a soloist, with a big tone for one so young, in Prokofiev's First Violin Concerto.

The second concert was all Beethoven: the Eighth and Ninth Symphonies, the latter's prerequisite for the 'Proms' penultimate night. Typically, Maazel was at his best where the emotions get least involved, as in the metronomic tick-tock of the Eighth's second movement or the Ninth's unrelenting scherzo.

Outer movements were delivered with rigorous accents, which became pedantic when Maazel decided to underline crucial turning-points in the structure. In sum, the Eighth worked, thanks to its energy and brilliance; the Ninth predictably offered no sense of the spiritual and fell short.

The finale of the Ninth is a great Prom rabblerouser, especially when it is sung by a choir as large and well-rehearsed as the Philharmonia Chorus. Gregg Baker led the "Ode to Joy" superbly, the best of a big-voiced quartet, including Nina Rautio, Linda Finnie and John Horton Murray.

Richard Fairman

Fine singers at the Wigmore

The Wigmore Hall's International Festival of Song is bringing to London this autumn some of the most exciting young voices around. Last week we heard Dawn Upshaw, Olaf Bar and Barbara Strozzi - all fine singers who did not, however, fulfil every expectation.

Bonney's recital on Thursday seemed designed to show off her beautiful tone - at once light and lustrous - but it also revealed the limitations of her instrument. A little variety in the mostly slow, all-Lieder programme might have helped. Her opening group, Rückert settings by both Robert and Clara Schumann, afforded scope for ravishing singing. Robert's "Mein Schöner Stern" (the wedding present to his wife) was infused with radiance, and Bonney also caught the lifting beauty of Clara's "Liebet du um Schönheit" - so different from Maher's version.

The American soprano (accompanied by Geoffrey Parsons with cult professionalism) found a freshness in the Schubert songs (like "Die Fledermaus") so familiar that they are often overlooked, but some of her Schubert was perhaps too slow and self-conscious. Bonney appeared temperamentally better suited to the Mahler *Knaben Wunderhorn* selection she heard after interval, even though she did not command enough variety of colour to sustain interest in the long

John Allison

ARTS GUIDE

Monday: Berlin, New York and Paris.

Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington.

Wednesday: France, Germany, Scandinavia.

Thursday: Italy, Spain, Athens, London, Prague.

Friday: Exhibitions Guide.

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WEDNESDAY

NBC/S

Like nowhere else that I have ever lived, South Africa has seared my soul.

The grinding agony and the transcendent joys of the past five years, during which I have been Financial Times correspondent in Johannesburg, have touched me in a way that (I suspect) no country will ever do again.

I am not a particularly emotional person - my friends say rather a cynic and a pessimist - but South Africa has got under my skin. It is a land of huge, empty beauty, whose people have taught me confounding lessons in the nature of the human spirit: immensely generous and chillingly brutal by turns, they are extraordinary. Apartheid brought out the best and worst in them; it left little room for the mediocre.

They have lived one of the most dramatic moments in the history of the human spirit, and I have lived it with them. The liberation of blacks and emancipation of whites from the twin burdens of oppression and guilt must rank as among man's greatest positive achievements this century. I can hardly believe I was lucky enough to watch it happen.

From the first, I was fascinated by the political theatre which is South Africa; for nearly a decade, I have made it my life. In 1985, I arrived for my first visit bearing the certain knowledge of good and evil which was the common baggage of most foreigners: the Afrikaner was demon and the African saint; there were no mixed tones in the black and white morality of the place.

That vision did not survive my first week. Though the police behaved predictably, shooting at mourners at a township funeral, the same funeral generated an incident which disturbed the simple plot: mourners used the "necklace" - the South African method of death by means of straitjacketing the body with a burning tire - to attempt the murder of a man standing near Tutu. Archbishop Desmond Tutu intervened, and the episode ended without bloodshed; still, it found it hard to grasp the primordial hatred that could spur such a deed. I still do.

I visited South Africa several times in 1985-86, years of township revolt and state repression which left me certain the place would never escape from its vortex of madness. They were years when I wondered about my own sanity, too: I remember watching from a distant bridge as vigilantes hacked each other to death in



Changing standards: a flag draped a coffin in 1990, and the new South African flag is raised this year

A black and white morality tale

Patti Waldmeir reflects on her time in S Africa

the ETC squatter camp near Cape Town; afterwards, I returned to a luxury hotel for a hamburger and a beer. As though nothing - or nothing worth noting - had happened.

Over the years, I am ashamed to say, this incongruity ceased to bother me: I would return from some township conflict, take off my bullet-proof vest, relax in my fragrant garden with a chilled glass of Cape wine, and experience nothing other than relief. Or worse yet, I would simply stay in the garden and leave the deathwatch to others.

South Africa was designed for that: laid out physically to ensure that the worst black misery was invisible to whites who did not deserve to see it; greatly structured to permit white masters and black servants to live within metres of one another, yet never cross the gulf of privilege between them; politically constructed so that, with few exceptions, only blacks feared police brutality, the necklace or political murder. Whites had only crime to worry about.

But always, the generosity of spirit of many, many Africans, and a few Afrikaners and other South Africans, defied those divisions. In the time that I have known it, this most divided of societies has made great strides to heal itself.

No one - certainly not I - would have believed it possible: reason cannot explain it; cynicism grasp it.

Today the South African

flag, which used to fly only behind barbed wire and sandbags at embattled police stations, flutters in the garden of my neighbour's house in a white suburb. The local radio station provides lessons to its listeners in how to sing the two sectarian hymns chosen to unite this land as a national anthem: *Nkosi sikele i'Afrika* (God bless Africa), the liberation anthem, and *Die Stem*, the theme song of apartheid.

Blacks practise singing *Die Stem* and whites stumble along with the unfamiliar African syllables of *Nkosi sikele i'Afrika*. And cynic that I am, my eyes fill with tears. This is not to suggest that South Africa has overnight attained national nirvana. Earlier this month, three men were "necklaced" in Duduza, the same township where Bishop Tutu prevented the necklacing in 1985. The killings were not political - the three were suspected car hijackers - but they were nonetheless chilling for that. Like many things, they are a hangover from the old South Africa.

Whites still grumble about blacks and vice versa; many whites refuse to sing *Nkosi sikele i'Afrika* and the black labour federation, Cosatu, sang only the black national anthem at its recent congress. But in so many other ways, the racial divide is being bridged. Most Afrikaners have somehow found ways to adjust

to a fate they always believed would be worse than death:

And at least in urban areas, where white and black often share the colour-blind camaraderie of the workplace, race relations have undoubtedly improved. So far, blacks have been magnanimous in victory and whites gracious in defeat. That may change when the real struggle begins - the battle over the redistribution of wealth - but it is a good start.

The credit for that goes to all the South Africans who have experienced the bitterness which one might have thought inevitable under apartheid.

But overwhelmingly, it goes to Nelson Mandela, who has charmed even his most committed enemies since the day in May when he stood on the steps of parliament in Cape Town, and placed his hand over his heart in respect for the singing of *Die Stem*, anthem of his oppression.

I wore sunglasses that day to hide my tears from my more professional colleagues, as Mandela gave this extraordinary public signal of forgiveness, while white sharpshooters protected him from rooftops. I have needed my sunglasses often as this strange and wonderful tale of collective liberation has drawn to its conclusion. South Africa will never be the same again - but then, neither will I.

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The credit for that goes to all the South Africans who have experienced the bitterness which one might have thought inevitable under apartheid.

FINANCIAL TIMES

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Tuesday September 13 1994

Mr Clarke buckles up

And the sound that you heard was the sound of precedents breaking. The UK chancellor, Mr Kenneth Clarke, yesterday decided to raise interest rates, before such a move was thought overdone and only a month before the Conservative party conference. What is more, the leader of the opposition did not criticise the increase. Although a conclusive verdict will not be possible for some time (if ever), the policy shift looks about right. The breaks with tradition can be welcomed even less reservedly.

Over two years into economic recovery, the direction of yesterday's half-point change – which took UK base rates to 5.75 per cent – was no surprise. The shock was the timing, and to a lesser extent, the size of the increase. On both, Mr Clarke has taken a smallish economic risk, and a larger political one.

The economic gamble in yesterday's rise is that the recovery is strong enough to take it. Pointing to last week's mixed batch of data, critics might argue that this is far from certain. UK consumers may yet react more negatively to this year's tax rises than many suppose. Moreover, a rise in interest rates could, on this argument, snuff out any chance of a sustained upturn in investment, which has sadly lagged behind in this recovery to date.

It is in the nature of a "pre-emptive" rate rise that these doubts will be raised. But the recent experience of US monetary tightening

indicates that the authorities cannot afford to look reluctant to raise rates as the economic cycle matures. The UK yield curve is unusually steep for this stage in a recovery, while price pressures, though thankfully slight, are visible nonetheless.

The yield curve offers a reward for plucky chancellors, in the form of lower long-term rates. Judging by yesterday's market reaction, the decision to tighten could deliver just such an effect. The gap between UK and German government long-term bond rates – a good guide to differing inflation expectations for each country – narrowed a little to close at about 1.35 percentage points.

As the continued size of that gap indicates, it will take more than a single pre-conference exemption for Mr Clarke to convince many that the UK's historic penchant for "boom-bust" economics is gone for good. These fears would revive, for example, if Tory backbenchers were successful in winning tax cuts in the November Budget "in return" for having swallowed yesterday's rate increase.

It is crucial that the rationale for yesterday's increase be understood to be a long-term one: delivering the government's own inflation target of 1.25 per cent before the end of the current parliament. Yesterday's move seemed refreshingly novel: the good news is that with luck, Mr Clarke will not have to steal himself to do the same again for some time to come.

Bosnian bravado

There are two ways that external powers can influence the outcome of the war in Bosnia-Herzegovina, if they so choose. One is to treat it as a war of aggression and come to the aid of the victim (Bosnia) against the aggressor (Serbia). The other is to treat it as a civil war, in which the various parties are essentially on the same moral plane, and hedge them towards a compromise peace while bringing relief, and where possible protection, to the civilian victims.

The first strategy was what Bosnians were led to expect when the US and the EC recognised their state and government in April 1992. Had it been followed at that time, the arms embargo applied to Yugoslavia the previous year would never have been applied to Bosnia.

Weapons would have been rushed to Bosnia along with training missions to help the new state organise its armed forces and push back the Serb militias which were partly infiltrated from Serbia and almost entirely armed and trained by the former Yugoslav army. The Bosnian armed forces could have been provided with western air cover. In that event, if external ground troops had been sent they would have gone not as supposedly impartial peacekeepers but as an expeditionary force to protect Bosnians from "ethnic cleansing" and help liberate the territory that had been occupied.

But it was not followed. The Bush administration, which with some justice held the EC responsible for precipitating the war in Bosnia in its premature recognition of Croatia and Slovenia, allowed Europe to take the lead. Within Europe the Germans, feeling themselves disqualified by history from any military role in the Balkans, deferred to Britain and France, both of which took the second approach. In early 1993 Bill Clinton made a half-hearted attempt to persuade Europe to switch to the first strategy under

the rubric of "lift and strike", but backed off when Britain and France claimed a veto over any policy that might imperil their position on the ground.

In 1994 an awkward compromise emerged which is short on logic and clarity but has had some results, mainly because the five most influential external powers have acted in unison. Broader still is the second approach, but with greater pressure applied to the Serbs in an attempt to compensate for the weakness of the Bosnian government and to redress at least part of the wrong done to Bosnian Moslems. The contact group peace plan is hardly a model of justice, but it would at least give Bosnian Moslems and Croats enough space to live in without fighting each other, as they are bound to do if they remain confined to less than 30 per cent of the country between them. Moreover the Contact Group has scored a significant victory in getting President Milosevic of Serbia to endorse the plan and to disavow the Bosnian Serbe's rejection of it.

The Bosnian Serbs have never been so isolated. Having got so far, the Contact Group should insist that Serbia co-operate in making that isolation watertight, and wait for its effects to sink in. The threat of lifting the embargo should be kept in the background. Actually lifting it would make sense only if there were agreement by all parties to switch to the first strategy, of helping the Bosnian government in a war to "liberate" its entire territory.

The truth is that no party, not even the US, is prepared to do this. Some American legislators may imagine they can help the Bosnian Moslems as they helped the Afghan Mujahidin. The analogy is flawed in many respects, but Afghanistan today gives all too convincing an image of what Bosnia might look like in a few years' time if the Congressional "strategy" were applied.

FDP on the ropes

Germany's Free Democratic Party, the kingmaker in virtually every coalition since the founding of the federal republic, suffered another pair of devastating electoral defeats at the weekend in east Germany. For six elections in a row, the party has now failed to win the 5 per cent of the vote needed to gain seats in state, federal and European parliaments. In the eastern state of Saxony, the FDP won just 1.5 per cent, compared with 5.3 per cent in 1990. In neighbouring Brandenburg it did only marginally better, with 2.2 per cent, although that was a sharp drop from the 6.6 per cent it won four years ago. The electoral writing would appear to be truly on the wall for the FDP.

As far as east German electors are concerned, it seems to have little to offer. Its policies of liberal market economics, deregulation, and free trade, combined with a mistrust of state interference at all levels, and a liberal attitude to immigration and race relations, have failed to find any response from the newly-enriched east Germans. One factor is clearly that there is no real middle class to appeal to in the east. But another is the signal failure



The UK interest rate rise shows the government sees political gain in controlling inflation, says Peter Norman

Prevention rather than painful cure

Yesterday, he reinforced his reputation for fiscal prudence by explicitly ruling out tax cuts in his forthcoming Budget on November 29.

But there were doubts about whether this self-styled son of the industrial Midlands understood the need for timely and hard decisions on monetary policy, not least because of his insistence last February on a base rate cut when Mr Eddie George, governor of the Bank of England, and most of his officials in the Treasury were opposed.

As the last Tory chancellor to begin raising rates after a period of falling borrowing costs – Mr Nigel (now Lord) Lawson – was forced to raise rates upwards to 15 per cent, it would be unnatural if Mr Clarke's decision did not stir troubling folk memories in the Conservative party and the nation at large.

But the reason that Mr Clarke appeared so cheery as he fielded questions yesterday was that he hopes and believes his move will spare him the agonies suffered by Mr Lawson between May 1988 and October 1989 when base rates soared from 7.5 per cent to 15 per cent. The smiles on the faces of Treasury officials – and across town among senior Bank of England staff – show that his advisers think he could be right.

To an important extent Mr Clarke has grabbed the policy initiative and further defined his chancellorship. We knew that he always said he was opposed to inflation. We knew that he was prepared to be tough on fiscal policy, not hesitating to push up taxes last November.

Recent indicators suggesting that consumer demand might at last be slowing in response to tax increases that took effect in April. The subdued state of the housing market, where estate agents have complained of weak turnover and mortgage lenders have scaled down their forecasts of price rises this year, did not stand in the way of the rate rise. The Bank's view in any case is that the housing market is "steady" and not weak.

The decision shows how closely attuned Mr Clarke and Mr George now are. Mr George did not have to mount a long campaign to persuade Mr Clarke to act. True, in the summer, the governor was the first to warn that rates would have to rise. But it is understood that last Wednesday's meeting was the first at which Mr George specifically recommended a rise in rates. By Friday at the latest, the chancellor was on the same wavelength.

The strategy is not without risks. Mr Clarke admitted that the decision to raise rates – taken finally at lunch time last Friday – was "finely judged". When Mr Clarke and Mr George held the first of their monthly monetary meetings after the summer break last Wednesday they agreed that the economy was "poised" for an interest rate increase, but still had some doubts over whether to act straight away or after their next meeting at the end of this month. The final decision came after

a two-day pause for reflection.

While the two men agreed that inflation is currently very low, they noted that some indicators – such as commodity prices, manufacturers' input prices and CBI surveys of corporate pricing intentions – suggested that cost and price pressures had begun to pick up. Monetary indicators were mixed, although continued strong growth of M0, the narrow measure of notes and coins in circulation, continued to be a worry.

Principal among the factors persuading the two to raise rates was evidence of stronger than expected growth in the first half, when gross domestic product rose at a year-on-year rate of 3.7 per cent. This was well above the 2.7 per cent growth rate forecast for this year by the Treasury in June and the UK's estimated "trend" growth of about 2.25 per cent at which the economy can expand without stimulating inflationary pressures.

The decision was also influenced by last month's latest CBI survey of industry pointing to a further acceleration of output and above average capacity utilisation, as well as growing evidence of faster growth in continental Europe and signs of recovery in Japan.

Core data about the economy published in August and relating to the first half of this year appears to have weighed more with the chancellor and governor than more

recent indicators suggesting that consumer demand might at last be slowing in response to tax increases that took effect in April. The subdued state of the housing market, where estate agents have complained of weak turnover and mortgage lenders have scaled down their forecasts of price rises this year, did not stand in the way of the rate rise. The Bank's view in any case is that the housing market is "steady" and not weak.

The implied City forecast in the index-linked bond market is an inflation rate of more than 5 per cent by the end of the decade, a

The government's lack of credibility is not simply a question of competence but of analysis

long way from the government's pledge of 2.5 per cent by the end of the current parliament.

But the reason for this lack of credibility goes to the heart of Labour's critique of the Conservative's economic mismanagement over the past 15 years. For the reasons why neither the financial markets nor the Bank of England believe that the government will

meet its inflation objectives is not simply that it has failed before, but that it continues to treat inflation as the disease, not the symptom, of a deeper economic malaise in the British economy.

In short, the government's lack of credibility is not simply a question of competence but of analysis and understanding. For the root cause of Britain's economic failures is that our economic base is too small and backward to deliver the employment opportunities and sustained, non-inflationary growth we need – too few successful firms, not enough skilled workers, too little research into the development and use of new technologies.

Tackling inflation is not simply about prudent monetary policy, important though that is. Instead, economic policymakers in Britain need to tackle what CBI director-general Howard Davies recently identified as "crucial structural weaknesses" in the British economy – the deficiencies which mean we have high unemployment alongside rising skill shortages, and a recovery starved of new investment.

What Britain needs is a modern industrial policy to build up our economic base – to encourage more long-term investment in industry, support small businesses and encourage the use of private finance in public infrastructure projects. It needs a tax system which encourages investment rather than tax evasion and promotes employment rather than unfairness. And it needs to boost the education and skills of British workers.

Only then will the UK economy be able to deliver rising living standards and employment growth without running into an inflationary mine. No government can avoid completely the ups and downs of the business cycle. Our aim must be to minimise them and provide the conditions for stability and growth which will make Stop-Go economics a thing of the past and remove the spectre which now haunts this recovery.

Tony Blair

The author is the leader of the Labour party and member of Parliament for Sedgefield

How to flatten the cycle's ups and downs



We are barely out of the last recession and already the economic brakes are being applied. Businesses and households across Britain have good reason to feel worried.

But these concerns will go beyond the extra burden yesterday's rate rise will place on family and investment budgets on top of this year's tax increases.

More fundamental still is what the increase reveals about the long-term weaknesses of the British economy. It is here that the real political debate will be joined, not over whether each rise is in itself justified.

The fact is that the government has failed to create the conditions necessary for sustained growth without accelerating inflation. These conditions are a strong and dynamic economic base, with the industrial capacity and skilled workforce necessary to cope with rising demand. Without them, slow growth, rising insecurity at work, high unemployment and increased social decay will persist.

But why is inflation threatening to derail economic growth at such an early stage of the recovery? When Alan Greenspan, chairman of the US Federal Reserve, raised US interest rates at the beginning of this year, the US economy had been growing for three years and output had risen by 10 per cent.

UK rates, already higher than in the US, Japan and Germany, have been forced up only two years from the bottom of the recession with output up just 5 per cent.

Part of the problem is credibility. It must be worrying for the government that it has made so little progress over the past two years in persuading the public and the financial markets that it can keep inflation under control.

The implied City forecast in the index-linked bond market is an inflation rate of more than 5 per cent by the end of the decade, a

OBSEVER



If I had a job, I probably wouldn't be so exuberant!

Vladimir's welfare

■ Some former communists are such excellent exponents of free market economics that you wonder what on earth was going on inside their heads just a few years back.

Take former Communist party member Vladimir Dlouhy, for instance, currently the Czech Republic's most popular politician. In the five years since Prague's velvet revolution, Dlouhy has become leader of the Liberal-conservative ODA party and also been taken on as minister for industry and trade.

Dlouhy was in London yesterday, trying to drum up interest in investment from the Confederation of British Industry. He drew a convincing picture of an economy which has metamorphosed from Comecon into lean, mean, machine of new-found liberalism. He also did a slash and burn job on west Europe's welfare state practices, accusing them of being the root cause of damaging anti-dumping measures taken against former communist states.

Dlouhy told the CBI that blunting low wages in Asia and eastern Europe for western Europe's relatively poor economic performance was wide of the mark. The true cause of European Union sluggishness is bloated social security payments pushing labour costs in Germany to levels as much

as 15 times higher than in the Czech Republic. So can the welfare state nonsense and introduce proper competition, to the benefit of all.

Where on earth did Dlouhy dream up such radical notions? Maybe he was thinking of those countries where the state is so bankrupt as to be unable to meet its pensions, healthcare and social security commitments – such as former communist regimes.

■ What a relief to find even Goldman Sachs' Gavin Davies, one of the Treasury's wise men, makes the occasional hoo-hoo. His column in yesterday's *Independent* carried the immortal words "Short of Eddie George making an announcement by loudhailer from the middle of Threadneedle Street, no more conspicuous statement of unchanged policy could have

Europe and so on. There will be a heartfelt plea from the local party in Market Harborough in Leicestershire, which will urge Her Majesty's government to be more mindful of single people who feel discriminated against with regard to single supplements for hotel accommodation.

Dotty Lotty

■ The lure of the DM2m jackpot, the largest in the 40-year history of the German lottery, has elicited some pretty strange behaviour.

Take 33-year-old man from Erlangen who presented his bank with a lottery slip with the six numbers correctly crossed and a forged letter from the lottery organisation confirming he had won (a positively modest) DM2m. The bank extended a DM30,000 loan. By the time it sniffed a swindle and caught the man he had spent DM29,000 on trips to Paris, London and Leipzig.

Needed

■ Times change – even at the Royal School of Needlework in Hampton Court.

The impeccably connected Giles Shepard, skilled embroiderer of some 30 years' standing, was recently replaced as chairman of the finance committee of the Royal School by John Burke, chief executive of Bristol & West

Building Society. The well-cushioned Burke, whose dexterity with a needle doesn't quite stretch to fixing buttons on shirts, says that a friend on the council had been keen to tap a wider pool of business knowhow.

Now that Shepard, who remains a council member, has checked out as managing director of The Savoy, he will perhaps have more time once again to devote to the school's most urgent task – raising funds to educate its apprentices. But perhaps one of the other luminaries on the council might volunteer to return with the begging bowl to Rocco Forte, who apparently been known to donate in the past.

Brand pain

■ How do you cure an 80-year-old headache? Open your wallet, take out \$1m, and buy a chunk of aspirin. That's what Bayer has just splashed out to acquire Sterling Winthrop, thereby regaining its old Bayer Aspirin brand.

Bayer developed aspirin at the turn of the century. But during the first world war the US Alien Property Custodian took control of Bayer's US property and in December 1918 sold those assets to Sterling Drug for \$2.1m. The German company has been smarting ever since; it lost not only its brands, but also the use of its name in the US. Mind you, the Kaiser always preferred paracetamol...

A FINANCIAL TIMES
for change



FINANCIAL TIMES

Tuesday September 13 1994

Bonn seeks early opening of state telecoms network

By Christopher Parkes
in Frankfurt and Andrew Adonis
in London

Germany may allow new telecommunications companies to open their own networks by the end of 1997, in spite of strong opposition from state-owned Deutsche Telekom and national operators in other European Union countries.

In a surprise about-turn, Mr Wolfgang Bötsch, post office minister, said Bonn would consider going it alone if the EU's council of ministers failed by the end of this year to fix a date for liberalising all EU networks.

A report this year by an EU group on the development of "information superhighway" services said competition in the provision of networks was essential if Europe was to be competitive with the US and Japan.

The Commission is currently drafting proposals, due to be published early next year, that would open telecoms network infrastructure to competition at the same time as telecoms services.

Basic phone services are set to be opened to competition in January 1998 across most of the EU. That would also become the date for infrastructure competition if

EU ministers support the Commission.

A Commission official said Mr Bötsch's statement was an "important first step" towards persuading vested interests – notably state-owned telecoms companies – to accept the inevitability of early infrastructure competition.

Mr Bötsch, who had previously insisted that the 12 EU states should move together and grant open access to networks one or two years after the 1998 service deadline, said Deutsche Telekom needed to be able to plan clearly.

However, the move is still strongly opposed by Deutsche Telekom, which is preoccupied with the privatisation of the company due to start in early 1996.

Mr Rolf-Dieter Leister, chairman of Deutsche Telekom's supervisory board, told the *Stadteutsche Zeitung* newspaper: "I certainly do not represent the view that Germany should become the front runner in European telecoms liberalisation."

Mr Leister, Telekom's most senior non-executive director,

made plain that Telekom management, preparing for the transition to a joint stock company next January, was hampered by the need for all important decisions to be approved at the political level.

Telekom's mandate had to be made clear now for the benefit of future shareholders, he said. It was especially important that the enterprise should be able to establish foreign subsidiaries and appoint top managers without Mr Bötsch's having the final say.

Meanwhile, management needed to be clear on the scope and timing of domestic liberalisation moves. "Will the minister license corporate networks? How will he deal with alternative networks? What will happen with broadband cable? How will mobile telephones develop in future?" he asked.

The UK has allowed competition in telecoms infrastructure for a decade, and the Netherlands is set to follow suit following the partial privatisation of its state operator earlier this year.

KKR buys Borden for \$2bn

Continued from Page 1

was considerable scope for merger between RJR and Borden, particularly in the snacks market.

RJR declined to comment yesterday. However, the deal specifies that if RJR should buy any of Borden's businesses in the future, it may use in payment the Borden stock it stands to acquire through yesterday's transaction.

For KKR, the immediate question is what to do with the loss-making parts of Borden's business, including the dairy division, which makes up a quarter of group sales.

An adviser to KKR said no decisions would be made until a definitive agreement was signed in two weeks' time. "They've barely begun thinking about it," she said.

Analysts commented that the move partly represented a switch by KKR out of RJR, where earnings have improved sharply in recent years, to a more highly geared recovery play.

Borden has made heavy losses in the past two years, chiefly because of restructuring charges.

Mr Les Pugh of Salomon Brothers said: "It's a very, very smart deal. It's not an industrial merger, but a wonderful piece of financial engineering."

Borden's shares rose \$2/4 in early trading to \$13.20. RJR shares fell \$1/4 to \$6.20.

Video-on-demand set to take off for in-flight viewers

By Raymond Snoddy in London

A California company is planning to intensify competition for the world in-flight entertainment market by taking video-on-demand above 30,000 ft for the system is expected to be Singapore Airlines.

Microplus Corporation, which specialises in video-on-demand technology, has signed a deal which should lead to the introduction of the film of your choice, when you want it, on Pacific flights from next year.

Showing films on long haul flights is already routine, but the Microplus system means that around 20 feature films will be instantly available to passengers. They will be able to choose a film when they are ready and pause or play back the screening.

The system is sophisticated enough to serve all the first and club class passengers simultaneously – typically around 96 people – even if everyone chooses the same film. A similar service will be available to economy class passengers for a fee.

Mr Stu Mabon, chief executive of Microplus, which has UK offices at Reading, Berks, southern England, said yesterday he would announce the deal at the World Aviation Entertainment Association's annual convention in Montreal next month. He declined to say whom the deal

was with, but it is believed to be with Matsushita, the Japanese consumer electronics group which has an in-flight equipment division. The first airline to use the system is expected to be Singapore Airlines.

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Dublin bombing dampens peace hopes

By John Murray Brown in Belfast, and Kevin Brown, Michael Cassell and Jimmy Burns in London

The prospect of an early end to Irish political violence receded yesterday as the outlawed Ulster Volunteer Force admitted responsibility for bombing a Dublin railway station.

The bombing was condemned as "revolting" by Sir Patrick Mayhew, Northern Ireland secretary, reflecting British concern that loyalist violence could threaten the open-ended IRA ceasefire announced last month.

Recent data on housing, the retail trade and the motor industry suggest the consumer side of the recovery may have already tapered off. But the economy is still growing at close to 4 per cent, so the output gap is closing. That alone might warrant some monetary action, even without yesterday's evidence of rising wholesale prices. The markets would be deluding themselves, however, if they thought that one-half point rate rise would be sufficient to halt this trend. If they wish to appear consistent, the authorities must tighten policy until the growth rate slows.

The implication for equities is not encouraging. Earnings are unlikely to keep up this year's cracking pace in 1995, especially after a further increase in taxes. Gilts ought, by contrast, to have room to advance. But they remain at the mercy of sentiment in the international bond market. The Bank of England has yet to announce an auction for September. It must hope that the positive mood will last long enough to get a conventional sale away. Now that base rates are rising, it could not sell any more floating rate debt without serious loss of face.

Mr Pat Doherty, a senior official of Sinn Féin, the IRA's political wing, accused the UVF of trying to force the Dublin government to abandon direct contacts with republicans. "The loyalist hope is that fear of the conflict being brought 'down home' will scupper the peace process," he said.

Mr Pat Hume, leader of the moderate nationalist Social Democratic and Labour party, said he was confident that the IRA would not retaliate because Sinn Féin's leadership was "totally committed" to the peace process.

Mrs Maeve Geoghegan-Quinn, the Irish justice minister, said the attack would not deflect the Dublin government from its aim of consolidating the republican ceasefire by talking directly to Sinn Féin.

British officials expect the US to grant a visa soon to Mr Gerry Adams, the Sinn Féin president, as part of the Irish government's strategy of drawing Sinn Féin into mainstream politics. However, the British government believes that President Clinton and other leading Administration officials will avoid a direct meeting with the Sinn Féin leader to prevent a weakening of Unionist support.

The competition for in-flight entertainment is already intense. Virgin Atlantic, which offers four channels of feature films, is in the process of introducing home shopping and even the ability to shop on route.

Microplus says the system is the first to go commercially operational. It has already gone live in seven hotels in the US including the Omni Richardson and Grand Kempinski in Dallas, Texas, in partnership with SpectraVision, the hotel entertainment company.

Mr Mabon said it appeared that offering guests a wide choice of films, at exactly the moment they wanted them, had nearly doubled film revenues in the hotels which have the system.

Apart from hotels and aircraft, Microplus is targeting cruise ships, training services and the cable television industry for the system, which costs around £50,000 (\$77,500) each.

Ulster peace dividend, Page 12

THE LEX COLUMN

Turn up for the book

The turn in interest rates in the UK has been received rather differently from that in the US. When the Federal Reserve moved in February, bond and equity markets tumbled. Yesterday UK equities dipped only slightly, while gilts jumped by nearly a point at the long end. Of course, the markets have had plenty of time to position themselves for a rise in base rates. But the reaction suggests that the UK authorities may have managed a pre-emptive strike which will enhance their anti-inflation credibility in the short term. That does not mean, though, that they have also secured a soft landing.

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Ulster peace dividend, Page 12

its own against giants such as Mars and Unilever. The group will continue to defend its share of the crisps and snacks market in the UK, but will withdraw from continental Europe – hence the sale of its Dutch business in this sector to United Biscuits.

Whether this is a complete answer to the strategic issue is unclear. Pot noodles and savoury snacks alone will not secure good returns for Golden Wonder in the UK over the longer term. Ultimately it might make sense to dispose of Golden Wonder so as to finance more rapid expansion in pet foods and snacks. There are benefits in the pipeline from the restructuring undertaken by the new management, but, until Dalgety takes final shape, the main attraction will be its 5.5 per cent yield.

SmithKline/Bayer

SmithKline Beecham's sale of Sterling's north American consumer healthcare business to Bayer looks a smart move. SB never needed Sterling's operations to strengthen its US over-the-counter businesses. The driving logic was to fill geographical gaps elsewhere. Yesterday's deal rids the company of embarrassing product overlap and reduces debt which had become sufficiently burdensome to worry some investors. The only possible fly in the ointment remains an as yet unquantified tax charge.

Whether Bayer has pulled off a masterstroke is more doubtful. On a romantic level, for the first time in nearly 90 years, the German company enjoys the right to use its own name and the Bayer Cross trademark in the US. Strategically, the group justifies the purchase by arguing it now has strong brand names in the three largest US OTC categories. By 1995, the group expects hopes to have critical mass, with projected annual OTC sales in north America of more than \$700m.

Bayer can afford the acquisition, and has been helped by the strength of the D-Mark against the dollar. But the question remains whether the deal is good value. The speed with which it was concluded, and the poor negotiating tactic of announcing interest within hours of SB's Sterling acquisition, will not have reduced the price. At 23 times last year's earnings, the business does not look cheap. Bayer will have to work hard at building margins to avoid the criticism that a German chemicals company has yet again overpaid for assets.

Dalgety

Dalgety is a minnow in a sea of food manufacturing whales, facing the constant danger that profitable niche markets will prove vulnerable to assault from larger competitors. It was this phenomenon – in the form of intensifying competition in the UK crisps market – which helped drive margins in the group's food division down from 11.2 to 8.8 per cent last year. Recognising the difficulties, Dalgety yesterday signalled a subtle but significant refinement of its strategy. It is pinning its hopes on the Europe-wide pet foods and food ingredients markets, two segments of the food manufacturing industry where Dalgety reckons it can more than hold

August 1994

The State of Bavaria

has privatised through a series of subsidiary swaps its 58.26% holding in

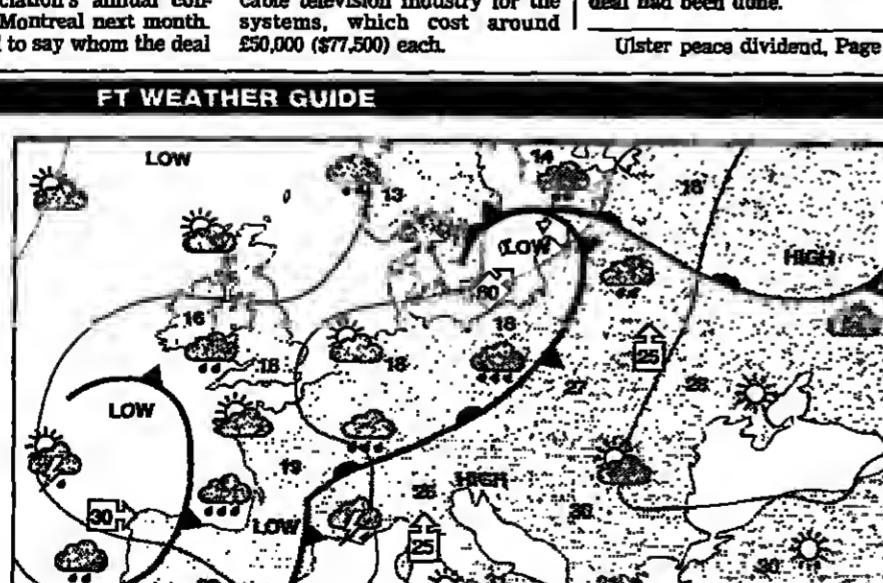
Bayernwerk Aktiengesellschaft

in exchange for a cash equalisation payment and 25.1% of

VIAG Aktiengesellschaft

The undersigned advised the State of Bavaria in this transaction.

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IN BRIEF

Czech fund aims to raise \$45m

Oppenheimer & Co, the New York investment bank, and Nikko Securities International are expected next week to launch an investment fund to invest mainly in companies in the Czech Republic. Page 24

Digital seeks to ease fears
Digital Equipment, the troubled US computer manufacturer, plans to announce a comprehensive new technology strategy within two months. It aims to reassure customers and financial analysts. Page 27

Divided family votes on McCain
Fending members of the Canadian McCain family are due to take important decisions on the future of the multinational frozen foodmaker today. Page 26

Hoys sells cinema side
A consortium led by Hellmann & Friedman Capital Partners, a US investment banking firm, is to buy the cinema interests of the privately-owned Hoyts entertainment company, which has theatres in Australia, New Zealand and the US. Page 29

European bankers face daunting prospect
The possibility that a move to European Monetary Union (EMU) could cost large European banks at least Ecu10bn (£7.3m) each is the most daunting conclusion of research carried out by the Ecu Banking Association. Page 29

Coles Myers denies buy-out hints
Coles Myers, one of Australia's largest retailers, has moved quickly in an attempt to quash suggestions that its planned buy-out of the 21.45 per cent stake it currently holds by Kmart, the US stores group, was running into shareholder opposition. Page 29

Telstra beats Australian record
Telstra, the state-owned Australian telecommunications group, made a profit of A\$1.7bn (US\$1.3m) in the year to end-June, a sharp increase on the A\$645m in the previous 12 months. Page 29

Bardon granted new loan facility
Bardon Group, the UK and US aggregates and ready mix concrete company yesterday announced details of a large new loan facility as it published its first profits for 2½ years. Page 32

Singer & Friedlander advances 12%
Singer & Friedlander, the UK diversified merchant banking group, reported a 12 per cent increase in interim pre-tax profits boosted by significant growth in its investment banking operations. Page 33

British Polythene announces price rises
British Polythene Industries, Europe's largest polythene film producer, announced an average 15 per cent increase in industrial and retail product prices. Page 35

Dewhurst doubles to £7m
Dewhurst Group, the UK supplier of clothing to Marks and Spencer, the high street retailer, announced profits had doubled to £7m. Page 31

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Chief price changes yesterday

FRANKFURT (DM)	Cr Faciol	800	15
Alcatel	870	- 10	10
BMW	870	+ 30	10
Deutsche Bnk	224	- 10	10
Hermann	870	- 12	10
Porsche	871	- 24	10
VEB	300	+ 10	10
West	134	+ 24	10
Yates	46	+ 56	10
Zeta	104	+ 14	10
Woolworths	54	- 14	10
Woolworths	30	- 14	10
Woolworths	204	- 1	10
Woolworths	928	+ 13	10
New York prices at 12.30			
LONDON (Pence)			
Flights	Watson	100	12
British Airways	400	+ 22	22
British Airways	420	+ 42	22
British Airways	430	+ 15	22
British Airways	475	+ 20	22
British Airways	165	+ 5	22
British Airways	51	- 7	22
British Airways	301	+ 10	10
British Airways	52	+ 3	10
Flag still flies, Page 24			

German group regains brand rights and extends its grasp of OTC drugs market

Bayer to pay \$1bn to reclaim its name

By Christopher Parkes
in Frankfurt and Daniel Green
in London

Bayer's plan to pay \$1bn to buy back the right to use its own brand name in the North American market more than 75 years after the US government seized and sold off the German group's local assets during the first world war.

The deal was announced yesterday, just two weeks after the Bayer name-and-crocs emblem changed hands in the sale of Sterling Health, Eastman Kodak's over-the-counter drugs unit to the Anglo-American group SmithKline Beecham for £2.8bn.

The sale includes OTC products such as Bayer aspirin, Midol analgesics and the Milk of Magnesia indigestion treatment. This will cut off Bayer's reach in the world's largest OTC drugs market.

The sale proceeds will help cut

Mr Manfred Schmidler, Bayer's chairman, said the group's US and Canadian activities would switch to the Bayer name as soon as possible after completion of the transaction, which is subject to regulatory approval. The purchase met two of his prime objectives: regaining the brand rights and extending Bayer's reach in the world's largest OTC medicine market.

"This is a memorable day in our corporate history," he added. The board's analysis of the assets and purchase price did not reveal evidence of a substantial premium for the rights.

The sale brings SmithKline Beecham down from the world's biggest OTC drugs company, to number three.

The sale proceeds will help cut

Bayer originally made an offer

for the whole of Sterling, but was outbid by SmithKline in an auction.

After the sale, Bayer said it

would seek "clarification" from

Sterling's new owners of its

intentions towards the trade

mark rights and parts of the

operating business.

Bayer extended its reach in the US market earlier this year when it paid \$310m for a minority stake in Schein Pharmaceutical, a pri-

Brands expand

Buyers in North America

Buyer	Brand(s) being sold	After	Total sales
Pharmacies	None	Bayer Aspirin, Bayer Select, Midol, Vicksal	\$160m
Drugstore chain	After Bayer Plus	Neo-Synephrine, Bayer Select, Cough and Cold, Bronchial	\$160m
Geostr-Intertech	After Sobe	Philip Morris of Magnesia, Dairy Ease	\$120m
Provention	None	Oxy-Dry, Vitamin	\$65m
International	None	Campho-Phenique, Strider	\$105m
Macaroni	None		\$20m
Total US sales			\$820m
Canada			\$45m

privately-owned generic drug specialist. Generics - out-of-patent products - are one of the fastest growing segments in pharmaceutical markets.

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Schein Pharmaceutical, a pri-

vatly-owned generic drug spe-

cialist. Generics - out-of-patent

products - are one of the fastest

growing segments in pharmaceutical markets.

Most of the US revenues come

from the business side, Mr Bal-

lon said. The US business is

being acquired from Mr David

Paresky, who has operated it

under licence from Thomas

Cook.

The acquisition is the US will add to American Express's leading market share there, while the non-US Thomas Cook operations give it a strong market position, particularly in Canada, Australia, Germany and the UK.

Although Mr Ballon would not comment on which countries American Express would look to next for

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INTERNATIONAL COMPANIES AND FINANCE**Echenique steps down as chief of Santander**

By Bernard Simon in Toronto

Sparks are certain to fly today at a shareholders meeting of McCain Foods, at which members of New Brunswick's feuding McCain family are due to take important decisions on the future of the multinational frozen foods maker.

Family members are expected to vote on a proposal to oust Mr Wallace McCain as joint chief executive, leaving his older brother Harrison as sole chief executive pending the appointment of an outsider to head the company. The two brothers would continue as non-executive chairman and deputy chairman.

The bank said Mr Echenique, who also headed its brokerage arm Banco Santander de Negocios, would remain on the bank's board. It offered no reason for his resignation.

Santander said Ms Ana Patricia Botin will replace Mr Echenique as chief executive of its brokerage arm and will also become a general director of the bank. It did not refer to the vacant post of chief executive.

The bank has named Mr Juan Rodriguez Inciarte as its director responsible for finance, which includes management of the group's treasury, capital markets and investment fund operations.

Dealers said the changes at the bank's treasury and capital markets were widely expected after these divisions posted large first-half losses.

Santander said it had appointed Mr Matias Rodriguez Inciarte as its second vice-president, responsible for retail banking, human resources and planning.

Mr Castro de la Mora Mata has been appointed director responsible for retail banking division, while Mr Jose Antonio Villasante del Cerro will replace him as head of Santander's Madrid operations.

Time Warner in cable venture

Time Warner Cable, part of Time Warner, the US entertainment group, has signed an agreement with Advance Publications and Newhouse Broadcasting to create a new joint venture cable operation. Reuter reports from New York.

The venture, called Time Warner Entertainment-Advance/Newhouse, will enlarge existing cable clusters already owned by the three partners in North Carolina, Florida and New York.

BPA shareholders have been the first to suffer. Shares fell to

Divided family votes on the future of McCain

Wallace has strongly resisted the move. He has proposed that the McCain family should instead spin off part of the company to the public, and that he and Harrison should step down at the same time.

Wallace yesterday asked a New Brunswick court to endorse his strategy.

Although McCain is a private company, members of the family have increasingly vented their anger through public court documents, press releases and leaked letters.

Wallace alleged in an affidavit submitted to yesterday's court hearing that none of the second-generation family members who comprise the board of

McCain Foods holding company has "the character, ability, business experience, judgment or acumen to direct and manage [its] affairs."

He alleged that McCain's extensive UK and European activities, which are under Harrison's control, are performing poorly, compared to the North American and Australasian operations, which are under his own control.

According to the affidavit, the European businesses suffered a loss in July "for the first time in many years".

One leaked document has revealed that McCain posted profits of C\$34.3m (US\$26.8m) last year on worldwide sales of

C\$2.7bn. But Mr Harrison McCain said in a memo to employees last week that "all the shareholders, except Wallace's family, think that Wallace and I . . . should make way for a new, independent CEO who will run the company professionally and well . . . When that is done, I believe we will have much more peace and quiet."

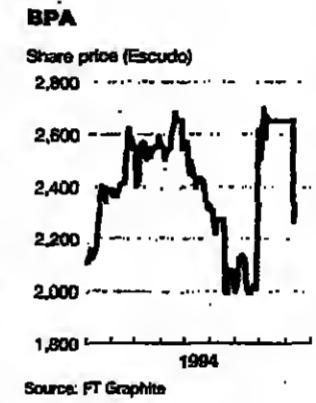
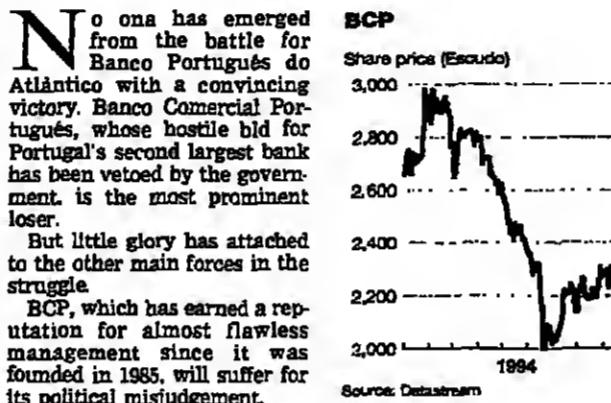
Wallace, Harrison and their respective families each own one third of McCain Foods, with the remaining third split between the children of their two deceased brothers. One issue that has arisen in the search for an outside chief executive is whether the new

comer will be willing to keep McCain's head office in the picturesque hamlet of Florenceville, New Brunswick, where Harrison and Wallace McCain built their first potato processing plant in 1956.

Harrison McCain stressed the importance of finding the best candidates for the job, "not just the ones who agree with restrictions imposed on them beforehand". However, he indicated that his opposition to taking the company public was partly based on a fear that control might eventually pass to faraway institutional shareholders with little interest in maintaining the links with Florenceville.

Blocked bank bid leaves bruises all round

Few emerge with credit from BCP's unsuccessful attempt to win BPA, says Peter Wise



after the final stage of privatisation, for which no date has been set.

Praise may be due to the government for keeping faith with the core shareholders and sticking to a pledge to disperse BPA's capital widely among small investors. But BCP's bid has indicated the uncertainties to which the protracted privatisation of BPA and other banks has exposed Portugal's financial system. Rival bids from BCP and BPA's main shareholders for the remaining state holding would also have almost certainly increased the value of the stake.

BCP's management has the most reasons to toast the government decision. It has survived - but far from unscathed. BCP's offer has shown the management team of Mr Joao Oliveira, chairman, to have been slow in implementing a strategic restructuring of the bank.

BCP supporters claim the core shareholders tolerated relatively passive management in return for favourable treatment. Whether or not this is true, the core shareholders will now press hard for more aggressive management. They are expected to nominate eight non-executive board members at an extraordinary meeting on October 6, when the board will be expanded from seven to 15 members. The core shareholders are not currently represented.

Lloyds Bank Base Rate.

Lloyds Bank Plc has increased its Base Rate from 5.25 per cent to 5.75 per cent p.a. with effect from Monday 12 September 1994.

The change in Base Rate will also be applied from the same date by Lloyds Private Banking Limited.



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5 th	GAM EMERGING MARKETS	71.50%

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INTERNATIONAL COMPANIES AND FINANCE

Digital seeks to ease fears over its future

By Alan Cane in Barcelona

Digital Equipment, the troubled US computer manufacturer, plans to announce a comprehensive new technology strategy within two months.

The aim is to reassure customers and financial analysts concerned about the group's future in the light of four consecutive years of losses.

For the fiscal year to end June 1994, the company reported net losses of \$2.16bn after restructuring charges, against a fiscal 1993 loss of \$2.51bn, and revenues of \$13.4bn, down 6 per cent on 1993.

The plan will complement the restructuring strategy put in place earlier this year by Mr Robert Palmer, chief executive, which is expected to lead to some 30,000 job losses, reducing the workforce

to less than 60,000 people.

Mr Enrico Pessatori, head of the computer systems division which is the largest part of Digital's operations, said that the new strategy would be made public by the middle of November.

The chief element is expected to centre on Digital's new technology, a family of microprocessors called Alpha, generally recognised as one of the world's most powerful microprocessors. Digital has tied its future largely to the success of Alpha, but so far the chip has failed to dominate the market in the way the company had expected.

Alpha is based on reduced instruction set computing (Risc) technology and competes with similar devices from IBM, Sun Microsystems and Silicon Graphics, as well as

with microprocessors sold by Intel, the leading semiconductor manufacturer.

Digital's top management agrees that the next two years will be critical for Alpha, which they expect has proved to be ahead of its time. Their worry is that their lead with Alpha will be lost as Intel improves its Cisc processors.

Last week Digital unveiled the latest Alpha processor, the first capable of carrying out the instructions at a second and up to five times faster than competing microprocessors.

Critics argue that the company has been rash to place so much reliance on a single technology. Mr Pessatori said, however, that sales of Alpha technology reached \$1bn last year and were growing at a rate of 100 per cent a year.

Acceptance of Alpha in the

market remains the main problem. Digital's recent decision to sell its stake in Olivetti has been attributed partly to the Italian company's failure to sell more Alpha-based systems.

Mr Pessatori said his company's investment in Alpha development would carry it through to the final years of the next century while its investment in manufacturing facilities for the chip could be defrayed by alliances with other manufacturers anxious to make use of the latest process technology.

He said there had been a significant improvement in Digital's financial performance. Revenues for the current quarter were ahead of the recovery plan and he expected to break even by the end of the year.

The company would be profitable by the end of the second quarter next year.



Enrico Pessatori: expects to break even by year-end

Bekaert posts sharp advance at six months

By Emma Tucker in Brussels

Consolidated profits at Bekaert, the Belgian wire and steel cord producer, leapt to BFr5.1bn (\$1.67bn) in the first six months of the year, compared with BFr5.51bn in the same period a year ago.

The result was inflated by a capital gain of BFr3.7bn from the sale of 12.1m shares in BMA-Bridgestone Metalpharma Corporation, formerly BSB. Without this, consolidated profits were BFr1.4bn, 48 per cent up over the same period in 1993.

Bekaert said the rise, excluding the capital gain, was partly due to improved economic conditions – particularly in the US – but more to "the continued internal efforts started in previous years", particularly the group's total quality management programme.

Consolidated turnover increased by 12.8 per cent to BFr31.4bn in the period, while cash flow reached BFr7.5bn, including the capital gain from the share sale. Without it, cash flow was BFr3.58bn.

Combined sales volume for the consolidated and associated companies increased by 7.9 per cent compared with the first half of 1993, but growth came entirely from the consolidated companies which lifted sales by 10.5 per cent.

Sales volume of associated companies was flat due to poor economic conditions in some Latin American countries, in particular Brazil and Venezuela. The contribution of the associated companies fell 25 per cent.

Capital spending for the consolidated companies was BFr2bn in the first half of the year, little changed from the BFr1.9bn in the same period of 1993.

An interim dividend before withholding tax of BFr134.68 per share will be paid. For the ordinary shares this represents a net dividend of BFr100 per share.

Euro Disney's Saudi rescuer may enlarge 9.65% holding

By Alice Rawsthorn in Paris

Prince Al-Waleed, the Saudi financier who earlier this year rode to the rescue of the ailing Euro Disney leisure group in its emergency financial restructuring, has emerged with a 9.65 per cent stake in the company.

The prince is expected to augment this holding, which is owned by United Saudi Commercial Bank (USCB), one of his main investment vehicles,

by triggering agreements to buy additional Euro Disney shares from Walt Disney, its US parent, and Caisse des Dépôts et Consignations, the state-controlled French financial institution.

Prince Al-Waleed, a member of the Saudi royal family and one of the Middle East's most aggressive investors, stunned the stock market in early June by unveiling plans to acquire up to 24.63 per cent of Euro Disney.

He undertook to buy any shares left on the market after the FF16bn (\$1.1bn) rights issue which was a vital component of the restructuring.

Ironically, the prince's arrival boosted investor confidence and the rights issue was more heavily subscribed than many observers had expected. As a result, Prince Al-Waleed is likely to raise his stake through his agreements to buy additional shares from Walt Disney.

Euro Disney is struggling to improve its performance, and there has been speculation that attendance levels at the Euro-Disneyland theme park have been poor in the current financial year. The company is implementing a new marketing strategy by packaging itself as part of the Paris tourist scene. One concept is to market itself as Disneyland Paris, rather than EuroDisneyland.

United Healthcare purchaseBy Richard Waters
in New York

United Healthcare, one of the largest managed healthcare companies in the US, announced a \$520m cash deal yesterday, the latest in a series of acquisitions aimed at expanding into new markets across the country.

United has agreed to buy GenCare Health Systems, which operates in St Louis, Missouri, with revenues last year of \$197m.

The purchase is being made with part of the \$2.3bn United received from the sale of its pharmacy benefit management

company, Diversified Pharmaceutical Services, to SmithKline Beecham earlier this year.

The company made clear at the time that it planned to use the money to continue buying regional healthcare companies.

At the end of June, United had \$2.6bn of cash and securities, giving it the resources to accelerate its acquisition programme. Earlier this year it made two all-stock acquisitions, worth around \$900m at yesterday's market price.

In early trading GenCare's shares jumped by 96 per cent on the news, to 44.5%, while United Healthcare's shares slipped by 3% to \$33.75.

US paper group may raise \$700m in sell-off

By Laurie Morse in Chicago

Kimberly-Clark, the US paper group best known for its branded tissue products, plans to dispose of its pulp and newsprint businesses. Analysts said the potential sale or spin-off of the commodity operations could raise as much as \$700m.

The company is evaluating the options for divesting a pulp mill in Terrace Bay, Ontario, and its pulp and newsprint mill in Coosa Pines, Alabama. It said it was considering both a sale and an initial public stock offering.

Kimberly-Clark's pulp and paper operations supply the company with its raw paper materials. They have been sluggish performers during a prolonged recession in pulp and paper prices, but the pulp and newsprint markets have seen a sharp price rebound.

The sale of the Coosa and Terrace Bay operations would enable Kimberly-Clark to focus on global expansion of its consumer products businesses. It is a strong competitor to Procter & Gamble for branded personal paper products in the US, but has a smaller overseas presence.

Last year the company formed new subsidiaries or joint ventures to manufacture and market consumer products in Argentina, Venezuela, China, Indonesia, India and the Middle East.

Continued growth for Millicom International Cellular

Results for the six months ended 30 June 1994

All financial figures are in millions of US dollars	
Number of subscribers	
Subscribers at 30 June 1994	1,000,000
Revenue	\$1,000,000,000
Operating profit	\$100,000,000
Net profit	\$50,000,000
Contribution from extra	\$100,000,000
Earnings per share	\$0.50
(A) For the six months ended 30 June 1994, the results include the results of the subsidiary, Millicom International Cellular SA, which was acquired on 1 January 1994.	
(B) At 30 June 1994, Millicom International Cellular SA had 1,000,000 subscribers.	

MIC continues to demonstrate the strength of its cellular network in the first six months of 1994.

Worldwide cellular subscriber base reaches 1,000,000

June 1993 and 1994 **1994**

Subscribing to the Swedish GSM operation, Millicom International Cellular (MIC)

holds a 25% interest in the cellular telephone service provider to

June 30, 1994 **1994** **1994**

Operations in Chile, Argentina, Venezuela, Mexico, Costa Rica, Panama, and also

increased strength in communications services in the United States

1993, rising by 22% **1994**

MIC was awarded a 25% interest in the cellular telephone service provider to

region of California and Nevada, USA, and also in the cellular telephone service provider to

licenses to 250 million subscribers

The Company's cellular telephone services financial position **1993** **1994**

position funding diversified with respect to through a public offering and a new medium term debt facility.

MIC continues to pursue expansion opportunities in Asia, Latin America and Europe

MIC **Millicom International Cellular SA**

For a copy of MIC's interim report, please contact the company at 75 Route de Longwy, L-9080 Bertrange, Luxembourg (Tel: +352 45 71 451, Fax: +352 45 73 52).

This announcement appears as a matter of record only.

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1994/08 purchase 1994/08 delivery
1994/09 purchase 1994/09 delivery
1994/10 purchase 1994/10 delivery
1994/11 purchase 1994/11 delivery
1994/12 purchase 1994/12 delivery

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1994/03 purchase 1994/03 delivery
1994/04 purchase 1994/04 delivery
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DEALS DONE IN THE FIRST 6 MONTHS OF 1994

FURTHER PROOF THAT ABN AMRO DELIVERS.

This announcement appears as a matter of record only.
New Issue July 1994

EUROFIMA
European Company for the Financing
of Railroad Rolling Stock
NLG 400,000,000
7% Bonds 1994 due 2001
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue June 1994

KfW Internationale Inc.
Can. \$150,000,000
8 1/4% Guaranteed Notes due 1999
unconditionally and irrevocably guaranteed by
KfW Kreditanstalt für Wiederaufbau
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue June 1994

KREDIETBANK INTERNATIONAL FINANCE N.V.
Can. \$150,000,000
8 1/4% Guaranteed Bonds 1994 due 1999
unconditionally and irrevocably guaranteed by
KREDIETBANK
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue June 1994

Océ-van der Grinten N.V.
NLG 150,000,000
4 1/4% Convertible Subordinated Bonds
1994 due 2001
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue May 1994

Gist-brocades
Koninklijke Gist-Brocades N.V.
NLG 200,000,000
4 1/4% Convertible Subordinated Bonds
1994 due 2004
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue May 1994

Koninklijke Volker Stevin N.V.
NLG 75,000,000
5 1/4% Convertible Subordinated Bonds
1994 due 2002
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue May 1994

TATE & LYLE
Tate & Lyle International Finance PLC
£100,000,000
8% Guaranteed Bonds due 1999
unconditionally and irrevocably guaranteed by
Tate & Lyle PLC
Joint Lead Managed by
Hoare Govett Corporate Finance Limited
(a subsidiary of ABN AMRO Group)

This announcement appears as a matter of record only.
New Issue May 1994

Unilever N.V.
NLG 350,000,000
6 1/4% Bonds 1994 due 2004
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue April 1994

Kingdom of Sweden
NLG 400,000,000
5 1/4% Bonds 1994 due 1998
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue April 1994

Koninklijke Nederlandse Hoogovens en Staalfabrieken N.V.
NLG 300,000,000
4 1/4% Convertible Subordinated Bonds
1994 due 2001
Joint Lead Managed by
ABN AMRO Bank N.V.
S.G. Warburg Securities B.V.

This announcement appears as a matter of record only.
New Issue April 1994

NBM-AMSTELAND
NBM-Amstelland NV
NLG 100,000,000
5 1/4% Convertible Subordinated Bonds
1994 due 2002
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue April 1994

Gasunie
N.V. Nederlandse Gasunie
SFr. 125,000,000
4 1/4% Bonds 1994 due 1999
Lead Managed by
ABN AMRO Bank (Schweiz)

This announcement appears as a matter of record only.
New Issue March 1994

GE Capital
General Electric Capital Corporation
NLG 250,000,000
5 1/2% Notes 1994 due 1997
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue March 1994

Nedlloyd
Koninklijke Nedlloyd Groep N.V.
NLG 499,369,000
4 1/4% Convertible Subordinated Bonds
1994 due 2001
Joint Lead Managed by
ABN AMRO Bank N.V.
Goldman Sachs International

This announcement appears as a matter of record only.
New Issue February 1994

European Investment Bank
NLG 300,000,000
5% Bonds 1994 due 1999
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue June 1994

Koninklijke PTT Nederland NV
Offer of 188,150,000 Ordinary Shares
by the State of The Netherlands
Offer Price NLG 49.75 per Share
Global Coordinator
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue May 1994

PIRELLI
Pirelli Tyre Holding N.V.
Rights Issue of 31,022,000 Ordinary Shares of
NLG 10 nominal value each on a one for three
basis at a price of NLG 17.10 per Ordinary Share
with up to 1,177,467 attached Warrants
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue April 1994

KBB
N.V. Koninklijke Bijnenkorf Beheer KBB
1,305,864 Ordinary Shares
Lead Managed by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue April 1994

BARINGS
BARINGS plc
£100,000,000
9 1/2% Perpetual Subordinated Notes
Joint Lead Managed by
Hoare Govett Corporate Finance Limited
(a subsidiary of ABN AMRO Group)

This announcement appears as a matter of record only.
Private Placement March 1994

Koninklijke Pakhoed N.V.
2,600,000 Common Shares
These securities were privately
placed by the underwriter.
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue March 1994

This announcement appears as a matter of record only.
New Issue March 1994

DRU
N.V. Verenigd Beziit VNU
3,600,000 Common Shares
Global Coordinators
ABN AMRO Bank N.V.
Goldman Sachs International

This announcement appears as a matter of record only.
New Issue March 1994

TULLOW
Tullow Oil plc.
13,100,000 New Ordinary Shares
Arranged by
Rothschild Corporate Finance Limited
(a subsidiary of ABN AMRO Bank)

This announcement appears as a matter of record only.
Private Placement January 1994

Sphinx
N.V. Koninklijke Sphinx
1,100,000 (Depositary Receipts of)
Common Shares
These securities were privately
placed by the underwriter.
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
New Issue June 1994

Puerto de Illo
International Tender for the privatisation of
Puerto de Illo
The undersigned acted as Financial Advisor to
Cepsa - Puerto de Illo
ABN AMRO Bank N.V.
Prisma Inversiones & Finanzas S.A.

This announcement appears as a matter of record only.
New Issue May 1994

Telefónica Internacional
US \$1,000,000,000
Syndicated Short Term Bridge Facility
Arranged and Underwritten by
ABN AMRO Bank N.V.

This announcement appears as a matter of record only.
February 1994

Management-Investors buy-out of a part of the
Industrial Supply division of
Hoogovens Groep B.V.
The Netherlands
under the name of
HBS B.V.
Arranged by
Alibit B.V.
(a subsidiary of ABN AMRO Bank)

This announcement appears as a matter of record only.
January 1994

Banco Comafi
US \$10,000,000
181-Day Eurodollar Certificate of Deposit
Issue Arranged by
ABN AMRO Bank N.V.

ABN-AMRO Bank

INTL COMPANIES AND CAPITAL MARKETS

Europe faces Ecu100m bank charge

The possibility that a move to European monetary union (Emu) could cost large European banks at least Ecu100m (\$82m) each is the most daunting conclusion of research carried out by the Emu Banking Association. But the cost is only one of many disruptions faced by banks moving to Emu.

As the study points out, the effect on banks of moving to monetary union is comparable to large scale deregulation. It will involve massive technical changes, elimination of some markets and the growth of others, and large changes to banks' funding methods and strategy for European operations.

Furthermore, banks in the core group of European countries that move to monetary union by the turn of the century may be in a better position than those outside. Exchange from Emu could raise funding costs, lower credit ratings and form a large hurdle to operating efficiency.

Given this large list of obstacles, it appears surprising at first that bankers involved in the study group should have emphasised their enthusiasm for the idea yesterday. But the report concludes that banks could gain comparative advantage by embracing the idea quickly and comprehensively.

A move to monetary union could challenge traditional methods of banking in Europe in a number of ways:

• Foreign exchange trading among different European countries will disappear, wiping

ing off an important source of income not only from cash markets but also sales of financial derivatives to hedge currency risks. In their place will be put a larger market for exchange of Emu with dollars and yen.

• Correspondent banking – in which banks have partners in other countries to perform pay-

"big bang" approach in which currencies within monetary union disappear – perhaps over a weekend. If they choose to allow a "dual currency" system with local currencies running alongside the Emu for a time, costs would be higher.

Bankers yesterday pointed out that costs of transition could vary considerably

The cost may be only one of many disruptions caused by a move to monetary union, writes John Gapper

ment transactions in local currency – will be replaced by bilateral or multilateral payment arrangements in Emu. This could affect traditional profits from fees and "float" income on cash sums.

• Local money markets, bond markets and credit markets, which are supported by local payment and settlement services, will be replaced by an Emu-sized market, bound by one currency. This will change the scale at which many banks operate, forcing them in to define operations.

• Retail banks will have to use historical data on customer accounts, in Emu after monetary union, as well as altering technology and producing new transfer forms and cheque books. They will also have to make big changes to comply with alterations in clearing systems.

The transition costs will be higher if governments avoid a

depending on the legislative approach. For example, if European legislation allows all outstanding loans to be restated in Emu rather than being individually re-negotiated, it avoids large one-off costs.

Yet the banks within monetary union will at least be able to comfort themselves that most costs are transitional, and that they may be able to exert a competitive advantage on outsiders after union. The most worrying fate banks whose currency is excluded from the union.

A study of the impact on banks in countries outside Emu, prepared by Mr Jaun Moro of Banco Bilbao Vizcaya, argues that such banks will suffer competitive disadvantage in lacking a stable Emu funding base. This will compress their margins if they are operating sterling as a dual currency.

This could lead to Emu changing the balance of power among banks that want to be forces in Europe. Those from non-Emu countries would have to fight harder against those which would gain funding advantages, and the backing of the hardest currency.

Telstra turns in record A\$1.7bn

By Nikid Taft in Sydney

Telstra, the state-owned Australian telecommunications group which is known as Telecom in its own country, made a profit of A\$1.7bn (US\$1.3bn) in the year to end-June, a sharp increase on the A\$904m of the previous 12 months, and a record for any Australian corporation.

Revenues were 5.6 per cent higher at A\$13.4bn.

Part of the improvement was due to a reduction in abnormal items – down to A\$27.7m from almost A\$60m and a fall in interest charges to A\$74m from A\$92m a year ago.

However, Telstra also said that earnings before interest and tax had increased by 13.2 per cent, in spite of increasing

competition as the Australian telecommunications market is opened up and Telstra's monopoly dismantled.

The return on equity, before abnormals, was 18.3 per cent, in line with other successful world telecommunications companies.

In spite of the figures, Mr Frank Blount, Telstra's American chief executive, made clear that he expected competition to intensify and indicated that the group – much criticised in the past for its poor service levels – had further to go in reaching the highest international standards. "We are not there yet, and we cannot afford to relax for a moment," he said.

He declined to be drawn on the debate about the possible privatisation of Telstra.

"It's a matter for the shareholder," he said, noting that the federal government has said that such a move "is not on the agenda in the term of this government".

However, Mr Blount said he welcomed last week's final break-up of the "PMT" consortium – the alliance of Telecom, Mr Rupert Murdoch and Mr Kerry Packer – which was formed to pursue pay-TV opportunities in Australia.

This freed Telstra to pursue other alliances, he indicated. "We're talking to other programming and content people and services providers. We have discussions going with two or three parties in Australia and some that are not in Australia," he said.

He declined to be drawn on the debate about the possible

Coles Myers denies buy-out hitch

By Nikid Taft

Coles Myers, one of Australia's largest retailers, has moved quickly in an attempt to quash suggestions that its planned buy-out of the 21.45 per cent stake in its equity currently held by Kmart, the US store group, was running into shareholder opposition.

In a statement in the stock exchange yesterday, Coles said it had received almost 12,000 proxies, covering more than one-fifth of its shares. It said these were overwhelmingly in favour of the deal.

Coles, which is due to release its profit figures today, added that "the company's chairman and chief executive officer have recently visited many of the major institutional shareholders... and the response to the proposed transaction... has been consistently and overwhelmingly supportive and affirmative".

The deal comprises a direct buy-back and cancellation of just under half the Kmart stake, and the possible purchase of a Kmart subsidiary which holds the remaining 11.45 per cent, with the method of disposal for these shares yet to be decided. A meeting to approve the deal has been called for September 19.

However, Coles' task of persuading shareholders to back the deal has not been made easier by its falling share price, which closed down another 12 cents at A\$3.98 yesterday, compared with the A\$4.55 at which the Kmart interests were bought in.

Conversely, the fact that directors and associates own or control around 28 per cent of the equity could be to Coles' advantage.

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Conversely, the fact that directors and associates own or control around 28 per cent of the equity could be to Coles' advantage.

APN in A\$106m bid for Wesgo

By Our Sydney Correspondent

Australian Provincial Newspapers (APN), the chain of regional newspapers controlled by Mr Tony O'Reilly, the Irish businessman, yesterday launched a A\$106m (US\$87.9m) cash bid for Wesgo, the Australian radio company which operates stations in eastern and South Australia.

APN had picked up a 14.8 per

cent stake in Wesgo on Sunday, following discussions between the two companies, and Wesgo immediately recommended the A\$1.90-a-share offer when it was announced yesterday.

The radio company had been facing a rival bid from Sunshine Broadcasting Network, which valued it at about A\$80m. By yesterday afternoon, however, Sunshine had

closed its own stake to Wesgo to APN.

• Ascor, the Melbourne-based packaging, paper and pulp group, yesterday announced its first move into Indonesia. It will take a 55 per cent interest in Indopack Pratama, which is owned by Pakherin, a privately-owned paper and packaging company in Indonesia. Financial details were not disclosed.

APN's claims in the 10th largest US cinema operator, with 79 cinemas – mainly on the east coast – and 519 screens. In Australia, it is the third largest operator, taking about a quarter of the country's box-office receipts.

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INTERNATIONAL CAPITAL MARKETS

Gilts rise sharply on news of higher base rates

By Martin Brice and Antonia Sharpe in London and Frank McGuire in New York

The surprise move by the UK chancellor Mr Kenneth Clarke to raise UK base rates for the first time in almost five years prompted a rise of almost one point at the end of the UK gilt market yesterday.

The market had been falling on news of a higher than expected rise in August factory gate prices but changed tack following the news of the half-point rise in the base rate to 5% per cent. The change in sentiment caused gilts to outperform other European government bond markets.

"The gilt market loved it, especially given the firm comments on tax," said Mr Simon Briscoe, UK economist at S.G. Warburg. "There had been some uncertainty about policy here and the market finds this very reassuring. I would be surprised if the market didn't move ahead in the next few days."

Mr John Sheppard at Yamaichi said: "If we continue to get tight monetary and tight fiscal policy, this will leave the gilt market very well placed to outperform other European bond markets."

He added, however, that there was still the possibility of a further interest rate rise at the time of the November budget.

Mr Michael Saunders at Salomon Brothers said the UK economy was likely to continue to accelerate, despite the rate rise, and forecast that the chancellor would increase rates by another 50 basis points within the next few months. "This has strengthened his position in the markets," he said.

The yield spread between gilts and bonds narrowed from around 145 basis points on Friday to about 135 basis points yesterday.

On Liffe, the December bond rate rose 0.25 points to 85.96 in moderate trading.

■ US Treasury bond prices dipped yesterday morning as

the timing of the rise in UK base rates caused some nervousness in continental European bond markets because it came so hard on the heels of Friday's publication of US wholesale prices.

The sharp increase in the August data had revived fears that the Federal Reserve would have to raise rates again soon to curb inflation.

GOVERNMENT BONDS

Most analysts said the UK move was another strong signal that no further interest rate cuts in Europe were likely.

"The UK rate rise confirms that the interest rate cycle has turned in Europe," said Mr Andrew Bevan, international bond economist at Goldman Sachs.

Immediately after the UK rate rise, the market started speculating that Denmark would be the next country to tighten, which prompted the

Danish central bank to make an official denial that it was considering such a move.

Mr Julian Jessop, international economist at Midland Global Markets, still believed that Germany would cut rates by a half-point before the end of the year.

"There is no reason for the Bundesbank to raise rates until the end of next year," he said. He added that there was no history of the Bundesbank using rate rises as pre-emptive strikes against inflation.

The Bundesbank is due to hold its regular meeting on Thursday but is not expected to announce any interest rate changes. It is also likely to stick with a fixed-rate repo.

"The Bundesbank wants to give a clear indication that things are on hold," said Mr Bevan.

On Liffe, the December bond rate rose 0.25 points to 85.96 in moderate trading.

■ US Treasury bond prices dipped yesterday morning as

traders braced themselves for today's inflation data.

By midday, the benchmark 30-year government bond was 1 lower at 97 1/2, with the yield rising to 7.702 per cent. At the short end, the two-year note was down 1/2 at 98 1/2, yielding 6.834 per cent.

In the early hours of trading on Liffe, the session was dominated by fears of inflation, which surfaced last Friday on news of a 0.6 per cent jump in August producer prices compared with expectations of a 0.4 per cent rise, and bonds across the board soon succumbed to the pessimism.

The market was concerned that the CPI would replicate

the inflationary trend in producer prices. Before the release of the PPI, a 0.4 per cent gain in August consumer prices was forecast.

Analysts said it is likely that the intermediate and long-term segments of the maturity range will tumble again if the figure exceeds that level, though a weaker than expected result could bring temporary relief.

Any improvement might prove short-lived, however. The market is facing a barrage of economic reports later in the week, including data on retail sales figures, industrial production and capacity utilisation.

Most observers still believe the Federal Reserve will delay its next move to tighten credit conditions until November, despite the bad news on inflation, but there are signs that confidence in that scenario is eroding.

This week's data should either confirm the consensus view or undermine it.

Lufthansa shares priced at DM160

By Antonia Sharpe

Lufthansa, the German national airline, yesterday set a subscription price of DM160 each for its 7.64m new ordinary shares, in line with market expectations.

Lufthansa's shares closed at DM200 yesterday, up DM8 from Friday.

The airline will raise around DM1.2bn by offering shareholders one new share for every four held. The new shares will be provided with full dividend rights for the 1994 business year.

Last month Lufthansa said it expected to make an operating profit this year and confirmed earlier suggestions that it would resume dividend payments for the first time since 1989.

The German government will not be participating in the rights issue, thereby reducing its stake in Lufthansa from 51.4 per cent to about 41 per cent.

The 3.9m shares which the government will not be taking place up will be sold to investors at next year.

home and abroad, excluding the US, via a syndicate of international banks led by Dresdner Bank.

If demand is sufficiently buoyant, the government also intends to sell 2.1m existing shares which would further reduce its stake to around 36 per cent. The price of these shares will be set on September 29. They are expected to be priced at a small discount to the prevailing market price.

The subscription period for the new shares will run from September 20 to October 4. As a result of the rights issue, the airline's ordinary share capital will increase by a nominal DM32m to DM1.6bn.

At the annual meeting in July, Lufthansa's shareholders authorised the executive board to increase the company's capital by a nominal DM1.6bn.

"With the consent of the supervisory board, the executive board has now made partial use of this authorisation," Lufthansa said. Another rights issue is expected to take place next year.

Singapore SE relaxes rules

The Stock Exchange of Singapore (SES) plans to boost trading of foreign currency-denominated stocks by allowing overseas brokers to trade the shares directly, said finance minister Richard Hu Reuter reports from Singapore.

The exchange will also give priority to regional stockbrokers who want to take an equity interest in local firms, or who want to set up in Singapore as an international member of the exchange, Mr Hu said at the Asian Securities Analysts Council annual conference.

Mr Hu told the conference the Singapore government

wanted the SES to develop as a centre for regional securities trading, and these measures would increase liquidity as well as improve the exchange's competitiveness.

The SES will allow foreign brokers, who are not members of the exchange, but which are licensed by the MAS (Monetary Authority of Singapore), to become subscribers to the trading terminals provided by the SES to deal in stocks quoted in foreign currencies," Mr Hu said.

Foreign brokerages will no longer have to put such transactions through an SES member broker.

World Bank delays global offering until next week

By Graham Bowley

The World Bank has delayed its much-anticipated \$1.5bn global offering until next week due to current market volatility and holidays in Japan and the US, joint lead manager UBS said yesterday.

Syndicate managers were expecting the Bank to tap the five to 10-year area of the dollar sector this week.

They are looking at the long end of the market and with current market volatility this is an awkward time to do it," said one syndicate manager.

Strong US producer price figures released on Friday have

increased bond market nervousness about US consumer price data due today, UBS said. "With less data next week we will get the focus of the market," said one UBS official.

INTERNATIONAL BONDS

Elsewhere in the eurobond market, activity remained subdued, with investors nervous following the rise in UK base rates and ahead of the key US CPI data today.

The \$500m offering by Metropolis of Tokyo of 10-year eurobonds suffered from weak-

ness in the dollar sector, syndicate managers said.

"Markets are nervous and investors are holding back their purchases," said one syndicate manager. "As a result, the offering has suffered a hit."

The bonds, priced to yield 32 basis points over US government bonds, were targeted mainly at Japanese institutional investors, lead manager IBI said.

Syndicate managers described the pricing as tight; the spread widened to 35 basis points after the bonds had broken syndicate.

The spread should have been wider but most of the

paper will clear at the 34-35 level," said one manager.

Market sources said the proceeds from the offering were swapped back into yen.

France Telecom launched its first eurobond outside the French and Swiss franc sectors

with a £150m issue of three-year bonds.

Lead manager Swiss Bank Corporation reported strong demand from retail investors in the Swiss and Benelux areas and some French institutional interest. "The lira market is

currently very retail-driven and offers tremendous arbitrage," said one manager.

Dresdner Bank launched a FR100m offering of four-year bonds, priced to yield 18 basis points over French government bonds.

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Mr Hu told the conference the Singapore government

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Red Coupon Date	Price	Day's change	Yield	High	Low	Week vol	Month Int'l
Australia	8.000 09/04	93.170	-0.30	10.10	9.52	9.60		
Belgium	7.250 04/04	91.010	+0.21	8.85	8.55	8.33		
Canada	6.500 09/04	84.4000	+0.050	8.94	8.75	9.07		
Denmark	7.750 04/04	92.100	+0.05	9.02	8.95	8.82		
France BTAN	8.000 09/04	90.250	+0.10	9.24	9.14	9.15		
DTAT	5.500 04/04	83.2800	+0.010	9.04	7.96	7.74		
Germany Bund	6.750 07/04	80.250	+0.280	7.55	7.40	7.20		
Italy	8.500 04/04	78.6800	+0.80	12.11	11.88	11.80		
Japan No 118	4.800 08/04	98.4120	-0.11	3.95	4.05	4.05		
UK	7.250 04/04	90.4120	+0.21	10.10	9.85	9.85		
US Treasury	8.000 04/04	87.650	+0.05	10.10	9.85	9.85		
ECU (French Govt)	6.000 04/04	83.2000	+0.20	8.04	8.49	8.28		
London clearing, New York mid-day								
1 Gross financing withholding tax, 12.5 per cent payable by nonresident								
2 Gross financing withholding tax, 12.5 per cent payable by nonresident								
3 Premium on UK bonds, others as normal								
4 Yield to local market start date								
5 Yield to local market start date								
Source: AMIS International								

BOND FUTURES AND OPTIONS

France

	Open	Sett price	Change	High	Low	Est. vol	Open Int'l
Treasury Bills and Bond Yields							
Price rate	7.5	Our 100s	4.53	Two year			6.87
Broker loan rate	6.2	Our 3 month	4.63	Five year			6.82
Put/Redam	4.4	Our 10 year	5.17	10 year			7.43
Put/Redam in forward	3.0	Our 30 year	7.07				7.07

Italy

	Open	Sett price	Change	High	Low	Est. vol	Open Int'l
NOTIONAL ITALIAN GOVT. BOND (BTTF) Lira 200m 100ths of 100%							

Shares climb in spite of price increase and warnings of more to come British Polythene expands 30%

By Caroline Southey

British Polythene Industries, Europe's largest polythene film producer, announced an average 15 per cent increase in industrial and retail product prices yesterday in the wake of raw material price rises.

Mr Cameron McLatchie, chairman and chief executive, said the company was raising sales prices to customers following a 25 per cent increase in polymer prices to over £500 per tonne in August.

British Polythene increased pre-tax profits by 30 per cent from £6.5m to £8.5m in the half-year to 30 June. Turnover rose by 20 per cent from £36.2m to £41m with a £2m contribution from acquisitions. Operating profits were ahead at £10.2m (£7.7m) helped by £9.000 from acquisitions.

Fully diluted earnings per share rose from 12.25p to 14.82p. The share price closed up 7p at 480p yesterday.

The raw material price increases reflected general upward pressure on prices in the world plastics market and further increases are likely in the near future, including a 10 per cent rise in October.

"In the short term these raw material cost increases present our customers and ourselves with pricing problems," he said.



Cameron McLatchie: raw material costs have increased.

COMPANY NEWS: UK

Bardon in the black with £2.1m at midway

By Andrew Taylor,
Construction Correspondent

Bardon Group, the international aggregates and ready mix concrete company, yesterday announced details of a large new loan facility and management reorganisation as it published its first profits for 2½ years.

The company, which had net borrowings of £238m at the end of June, representing gearing of 69 per cent, said that it had agreed a £350m (£285m) four-year syndicated banking facility, stabilising its finances. Most of Bardon's borrowings are in the UK.

The company made pre-tax profits of £2.1m on turnover of £140m in the first six months of this year, compared with a loss of £59.5m from turnover of £160.5m in the first half of 1993, when it wrote down by £60m the value of its UK sand and gravel dredging business.

Operating profits rose by 10 per cent in the first half to £10.1m, thanks to a strong performance from its UK businesses which had increased profits by a third to £8.4m.

Profits at the US arm, however, fell from £2.5m to £900,000 due to bad winter weather which had restricted construction activity, and a delay in approving finance for the Massachusetts road programme.

Bardon said that it had removed the divisional management structure of its UK and US businesses to shorten reporting lines, improve efficiency and reduce costs. These businesses would be in future report direct to Mr Peter Tom, the chief executive. It had been agreed that Mr



Peter Tom: the pressure to sell businesses to cut debt is removed

Stuart Lamb, previously US divisional chief executive, would leave the group shortly.

The improvement in the group's finances meant that the pressure to sell businesses to reduce borrowings had been removed, said Mr Tom. An attempt to sell the UK aggregates dredging business - it is brought to Minorco - will be through last year.

The UK businesses, including the dredging operations, were now benefiting from increased sales volume and higher prices as UK construction activity had risen. Prices had also risen in the US, but costed roadstone volumes in Massachusetts were significantly lower.

Losses per share emerged at 4.1p (16.2p) and the interim dividend is held at 0.8p.

Amey more than trebled at £1.73m

By Christopher Price

Amey Holdings, the civil engineer which came to the market in June, reported interim pre-tax profits more than trebled at £1.73m for the first half of 1994.

This compared with £556,000 which included losses of £1.07m on discontinued activities.

Profits on continuing activities rose by 6.8 per cent. Turnover was £97.5m, down from £109.4m which included £3.07m from discontinued activities. The underlying fall was 8.5 per cent.

The company also confirmed that it was forming a joint venture with Taylor Woodrow and Sir Robert McAlpine to tender for privately financed road schemes.

The company said that the present six months had started well with trading up on the comparable period.

Earnings per share were 4.8p (1.2p) and a dividend of 1.5p has been declared.

EIS maintains growth with £8.9m

By Christopher Price

EIS Group, the acquisitive specialist engineering group, continued its 23-year run of uninterrupted profit growth with a 14 per cent increase in pre-tax figures to £8.93m at the interim stage.

However, the company warned that margins remained under pressure, although the situation was showing some signs of picking up. "We've seen a glimmer of improvement in recent weeks," said Mr Peter Haslehurst, chief executive. "We're feeling more optimistic than we have done in quite a while."

Turnover to the end of June rose 25 per cent to £154.27m (£123.86m), including £2.78m from acquisitions. Earnings per share rose from 13.1p to 13.3p, while the interim dividend was increased 3 per cent to 3.4p.

Mr Haslehurst said that there were strong performances from the technical mouldings and flight spares businesses, although he declined to give a breakdown of operations. Conversely, the aircraft and precision engineering divisions were weak in the face of difficult market conditions. Process equipment was "patchy but improving."

He added that the first half acquisitions had all traded well. EIS bought C&F Miller, an aircraft maintenance equipment group, in April for £500,000, followed a month later by postal and defence equipment manufacturer ABEPH for £2.5m. ADE-HML Ltd, an aircraft equipment maker, followed in July for £3.8m, with German colling machinery group Henrich for £300,000 the next month.

With gearing down to 4 per cent, Mr Haslehurst said that further acquisitions were a possibility. "But we also have spare capacity available to take up any significant upturn in demand."

DON'T CRACK UNDER PRESSURE

TAG HEUER
SWISS MADE SINCE 1860

Country Casuals shares fall on warning

By Peggy Hollinger

Country Casuals shares plunged by more than a fifth yesterday as the clothing retailer warned profits would be hit by unexpected difficulties in establishing its larger women's brand, Elvi.

The shares fell by 32p to 120p following the announcement. Analysts, who had been expecting some costs as a result of the expansion of Elvi, marked their forecasts for annual profits down from about £3m to £2m.

Mr John Shannon, chairman, said establishing Elvi as a retail chain had taken longer than expected. The group had encountered difficulties in opening shops and sales had been below budget.

Country Casuals was forced to disclose higher levels of Elvi stock in the summer sales as a result and gross margins were hit. Mr Shannon said the group remained committed to developing a middle market niche in the larger women's market. In the second half, Country Casuals would be supporting its 50 shops with national advertising.

Country Casuals also suffered delays in opening shops in its smaller Koto business, which caters for the younger fashion market. Although sales were 10 per cent higher in the first half, margins were affected by discounting.

These factors meant that full year profits would be substantially below market expectations, Mr Shannon said. He refused to quantify the extent of the expected write-downs and provisions. More details would be given with the interim results due in October, he said.

The Elvi management team has been strengthened with the appointment of Mr Russ Hamer, formerly of Debenhams and Laura Ashley, as managing director. The core Country Casuals chain improved margins by about two percentage points. The division achieved sales of £15.1m in the first half, down by 1 per cent.

Leroy Manufacturing enjoyed a strong first half, with sales up by 26 per cent.

Output doubles but Pict Petrol drops to £3.25m

By Caroline Southey

Production from the Scott field helped Pict Petroleum, the oil and gas exploration company, more than double its production from 2,413 barrels of oil equivalent per day to 4,960 at the year-end and achieve record output of 1.8m barrels of oil equivalent against 881,000.

Net profits in the year to June 30 fell from £4.82m to £3.25m after a tax charge of £71,000 (nil). Pre-tax profits dropped from £4.82m to £3.2m. There was a foreign exchange loss of £329,000 this time, compared with a gain of £1.57m last time.

Turnover rose from £9.58m to £18m despite lower oil prices, which averaged £29.87 per barrel compared with £31.10.

Earnings per share came out at 8.3p (9.34p).

Independent Parts gets £20m valuation via placing

By Christopher Price

Shares in Independent Parts Group (IPG) were yesterday priced at 11.25p in a placing with institutional investors for a flotation capitalising the vehicle components company at £20m.

Peel Hunt, the company's stockbroker, will place 7.15m shares, representing about 44 per cent of the equity, raising £7.6m net of expenses.

The placing receipts will be used to repay borrowings, which will leave the group unguaranteed.

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For food manufacturers, like Deloitte, the result has been constant pressure on margins.

A nother industry in a similar predicament is housebuilding. Reporting results last week, both Wilson (Connolly) and Bellwinch complained of the sharp rise in raw materials costs set against the dull housing market.

Mr Ian Black, managing director of Wilson (Connolly), said yesterday bricks and bricklayer costs had risen 18 per cent during the first half of the year, while concrete block prices had increased 20 per cent and timber prices 15 per cent.

"House price inflation will be 3 per cent by the year end if we are lucky," he said. "We are being squeezed from underneath in a market which cannot bear any price increases."

Mr Derek Pretty, finance director at Kwik Save, the discount supermarket operator, said: "We do detect more rises from suppliers for price increases, but we are not able, or willing, to accept them."

Pressure points at the margins

The ability to pass on price rises is limited, says Christopher Price

Complaints about rising costs putting pressure on margins and warnings about price increases to come have punctuated the current British company results season.

Yesterday there was yet more evidence of inflationary pressure in the system. Dalgety, the food manufacturer, complained of very competitive margins and a sharp rise in input prices for its summer food businesses. British Polythene said it expected raw material prices to rise 50 per cent in the three months to October.

Last week BTR, the industrial conglomerate, saw its share price decline nearly 12 per cent after warning that margins would remain under pressure, largely because it was unable to pass price increases on to customers.

The impact of inflation has varied from sector to sector. In printing, paper and packaging, for example, increases in raw

material prices have been largely passed on.

Mr Alain Soulas, chief executive of Arjo Wiggins Appleton, the Franco-British paper company, which last week reported a 67 per cent rise in pre-tax profits, said pulp prices had risen five times this year, resulting in an increase of 46 per cent.

"The recovery in the world economy has turned the pulp market from a buyers' one to a sellers' one," he said, adding that the company's success in passing on price rises was in part due to its strong position in the market.

Owner, the packaging and printing group, has also been successful in passing on price rises. Mr Michael Hartman, finance director said: "We don't like doing it, but we have no choice. We have seen a substantial upswing in our raw material costs since the start of the year."

Bowater, the packaging and printing group, has also been successful in passing on price rises. Mr Michael Hartman, finance director said: "We don't like doing it, but we have no choice. We have seen a substantial upswing in our raw material costs since the start of the year."

Developments. Port business had been steady since the half year and the company should report a satisfactory profit for the full year.

Earnings per share rose 6.7 per cent to 12.7p (11.5p) and the interim dividend is up 20 per cent at 2.7p (2.25p).

The shares rose 20p to 47.5p yesterday. BZW, the company's broker, raised its profits forecast for the full year from £12.5m to £13m, including a £1.65m contribution from Victoria Quay. The forecast implies earnings per share of 29p and a prospective multiple of about 16.

Steady growth for Forth Ports

By James Buxton, Scottish Correspondent

Forth Ports, the privatised Scotland-based ports operator, saw steady growth in turnover and profits in the six months to June 26. Pre-tax profits rose 4.2 per cent to 20.1m as a result of a 90 per cent increase in piped cargo through HP's Hound Point terminal. Dry cargo handled dropped by 250,000 tonnes to 1.3m tonnes. Revenue per tonne of piped cargo is only about a twentieth of that for dry cargo.

Mr William Thomson, chairman, said Forth Ports was encouraged by the recent transformation of the area around the port of Leith which augured well for future developments. Port business had been steady since the half year and the company should report a satisfactory profit for the full year.

Earnings per share rose 6.7 per cent to 12.7p (11.5p) and the interim dividend is up 20 per cent at 2.7p (2.25p).

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All-round g
Fairey's rise

British Biotech shares up 5% despite deeper losses

By Peggy Hollinger

British Biotech shares defied a prolonged pharmaceuticals sector yesterday and jumped 5 per cent to 490p in spite of the company's announcement of deeper losses in the first quarter.

The market ignored the 34 per cent rise in net losses to 5.6m and chose to focus instead on British Biotech's upbeat comments on the progress of its cancer and pancreatic drug trials.

Dr Brian Richards, chairman, said the year had started well for the group. "The successful completion of the 24m rights issue... together with the encouraging results of our trials mean we are now planning the final stages of development for our leading drugs," he said.

The comments were interpreted by the market as "further confirmation that things are on track," said one analyst. The losses were also an improvement on the performance in the final quarter of last year, when British Biotech reported a deficit of £8m.

Turnover fell by 64 per cent to £767,000 due to the sale last year of British Biotechnology Products. Sales of continuing operations rose by 64 per cent.

The company has set up a new subsidiary, Neurus, to investigate neuro-degenerative diseases such as multiple sclerosis.

The loss per share deepened from 10.7p to 11.5p. There was no dividend.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Comes - pending dividend	Total for year	Total last year
America Trust	Int 1.9	Oct 28	1.8	-	5.4
Amey	Int 1.5	Oct 28	-	-	4.9
Aspen Comme S	Int 2.15	Oct 28	2	-	2

COMPANY NEWS: UK

Singer & Friedlander advances 12% to £13m

By Simon Davies

Singer & Friedlander, the diversified merchant banking group, reported a 12 per cent increase in interim pre-tax profits from £11.7m to £13.1m, boosted by significant growth in its investment banking operations.

The performance was distorted by share sales during 1993, and profits before exceptional items for the six months to June rose by 22 per cent to £11.1m, up from £8.15m.

Growing competition in the corporate lending market restricted growth in its core banking business, and loans to customers increased only marginally, from £274.3m to £283m. Bad debt provisions fell from £25.000 to £23.000.

Profits from merchant banking and investment management rose to £6.92m (£5.77m). Corporate finance activity increased, and advisory deals for Embassy Property, Envirocom, and more recently Wellman, should ensure an increased contribution for 1994. Funds under management, primarily for private clients, rose to more than £1bn.

Collins: Stewart, the 51 per cent owned broker, saw a sharp decline in market making profits, and Singer's dealing profits fell from £2.15m to £1.5m. It was also hit by the impact of falling bond markets on its debt trading portfolio.

Singer's property portfolio, now valued at about £85m, contributed £2.49m (£1.89m), helped by trading profits. Interest and investment income rose to £1.7m (£1.47m), reflecting increased cash from



John Hodson: planning further investment in core activities

recent share sales.

Singer made £2.13m of provisions against property values last year, and it wrote back £2m of this at the interim stage, almost off-setting a £2.57m profit from the sale of its Burford stake in 1993.

During the half year Singer increased its stake in Associated Nursing Services to 22.6 per cent, and it now owns 60 per cent of Carnegie International, the European securities business.

It also has a 21 per cent stake in the highly profitable People's Phone, an independent provider of mobile phone services. Brokers estimate it could make about £20m profit from

the sale of this stake.

Mr John Hodson, chief executive, said Singer was looking to make further investments in teams and businesses within its core area of financial services.

It has recently set up unit trust fund management and structured finance teams, and is thought to be negotiating the purchase of Carnegie International, the European securities business.

House broker Barclays de Zoete Wedd Securities forecasts full-year profits of £2.6m. The interim dividend is lifted to 14p (1.25p). Earnings per share rose from 4.63p to 5.16p.

All-round growth behind Fairey's rise to £12.9m

By Andrew Baxter

Fairey Group, the industrial electronics and specialist engineering concern, boosted first-half pre-tax profits by 26 per cent from £10.2m to £12.5m, and is raising the interim dividend from 1.9p to 2.25p per share.

Sales rose 15 per cent from £83.8m to £73.7m.

Mr John Poulter, chief executive, said excellent growth from the main electronics sector – in spite of some weakness in the insulators business, continuing enhanced margins at aerospace and defence, and improved volume in filtration had combined to produce a "very encouraging" result.

All three business sectors showed improved profits. The electronics and electrical

power business lifted operating profit from £7.1m to £8.76m, as turnover rose from £38.2m to £47.8m.

Filtration and specialised ceramics increased operating profit from £1.65m to £1.8m on sales up slightly from £13.3m to £18.9m. Aerospace and defence had profit of £2.03m (£1.9m) on sales of £21.9m (£21.6m).

Overall, said Mr Poulter, there had been an improvement in demand for Fairey's products in most geographic areas and all except one of its main companies was ahead of last year.

The exception was the insulators business, which is facing reduced domestic demand. Its factory at Stafford is being rationalised to reduce its cost base in line with likely future requirements.

Perkins' Japanese venture to build compact diesels in UK

By Andrew Baxter

Perkins, the Peterborough-based diesel engine producer, is to create a joint venture with Japan's Ishikawajima-Shibaura Machinery (ISM) to develop and build compact low-emission diesel engines in the UK.

The joint venture company, in which Perkins will be the majority shareholder, will build up to 50,000 compact diesel engines a year by 2000. Additional jobs will be cre-

ated at Peterborough for a dedicated facility due to begin production in early 1996. It will, said Perkins, combine the best in European and Japanese technology.

Perkins has been distributing ISM's engines worldwide since 1987, but believes that a joint venture will help it sharply increase its share of the market for compact engines, where demand is rising.

Both companies believe a European manufacturing base

will enable delivery times to be reduced significantly. ISM hopes to keep the effect of the production shift on its Matsuno plant to a minimum by increasing other business.

The 5.50 bhp engines from the venture will be the smallest ever produced by Perkins.

The deal will complement the strategic alliance announced earlier this year by Perkins and Iseki, another Japanese company, to build a range of 30-75 bhp engines at Peterbor-

ough starting in 1995. Earnings per share emerged

to be 1.25p after restating the 1-for-1 capitalisation issue this June.

The figures had also been depressed by higher net interest costs of £464,000, against positive income of £61,000 received on the large TSW cash balances last time, Mr Dunnmore said.

In addition, the first phase of the group's restructuring plans had led to an exceptional cost of £215,000, although this had been more than offset by a £780,000 profit on the disposal of its investment in Socit Europeenne des Satellites, he added.

Earnings per share emerged

With effect from the close of business on Monday 12th September 1994 and until further notice, TSB Base Rate is increased from 5.25% p.a. to 5.75% p.a.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to TSB Base Rate will be varied accordingly.



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With effect from the close of business on Monday 12th September, 1994 and until further notice, Hill Samuel Bank's Base Rate is 5.75% per annum.

All facilities (including regulated consumer credit agreements) with a rate of interest linked to Hill Samuel Bank's Base Rate will be varied accordingly.

UB pays £21m for Dutch snacks business

By Roderick Oram,
Consumer Industries Editor

United Biscuits said yesterday it will become the savoury snack market leader in Benelux countries with its purchase of Dalgety's Dutch snacks business for £21m.

The purchase will give UB about 33 per cent of the market and push Snack Ventures Europe, a joint venture between PepsiCo and General Mills of the US, down to a close number two.

Dalgety said it was selling the business because it was the only savoury snacks company it had in continental Europe. It would focus on the UK where it had strong brands including Golden Wonder crisps.

In continental Europe, Dalgety will concentrate on food ingredients and pet foods.

In the Netherlands, Dalgety has about 14 per cent of the extruded snacks market and nine per cent of crisps through its NIBR-IT brand and private label products.

The business, which reported profits of £1.5m on turnover of £25.8m in the year ended June, will expand UB's Benelux snack sales by about 25 per cent.

"We've been relatively weak in the Netherlands and Belgium in savoury snack but not crisps," said Mr John Warren, UB's finance director.

Currently, UB is supplying the Netherlands from a plant in Belgium which is operating near capacity.

The Dutch operation, which exports about 45 per cent of its output, will also give UB another route into Germany, the main European market in which it is under-represented.

UB has one plant in southern Germany but most of its output goes to Italy. As soon as a company

Measure for market measure

Peter Martin considers the gap between analysts' and FT-SE figures

Why, stock market analysts have been asking, have their calculations of the overall valuation of the market diverged so much from the official price/earnings ratio for the FT-SE Actuaries All-Share index published every day in the Financial Times?

Some small difference is normal. But since the beginning of 1993, the gap has widened sharply.

In August, for example, the FT-SE figure had the All-Share selling at a ratio of 19.9. The average broker's figure was at 16.2.

There is more than just statistical *amour-propre* at stake. The overall p/e ratio is used for assessing whether British equities are fairly priced in relation to those overseas, and whether any individual share is expensive or cheap relative to the market as a whole.

The FT-SE version of the other important market indicator, gross dividend yield for the All-Share, has also been showing a marked gap with analysts' calculations.

In August, the official FT-SE figure showed that equities, overall, were yielding 3.74 per cent. Analysts put the figure at 4.07 per cent.

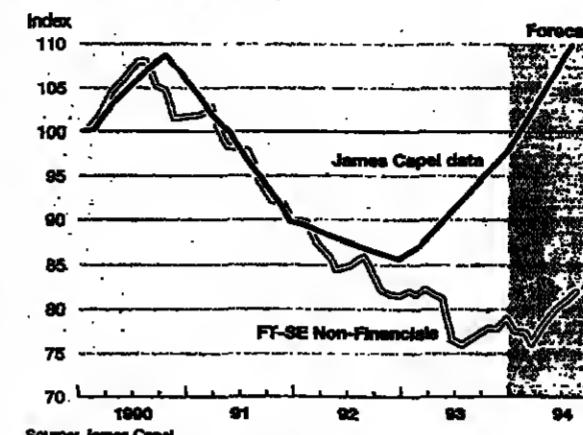
Over the summer, a working party of the FT-SE Actuaries UK indices committee, under the chairmanship of Mr Peter Jones of M&G, has been looking at the issue.

The burden of the work fell on Mr Paul Walton and his colleagues in the research department of James Capel, supplied with data by the FT's statisticians.

After studying the earnings and dividend figures of the companies in the FT-SE Actuaries 350 index, Mr Walton's conclusion was that three main factors explained almost all the gap:

• Timing. FT Statistics calculates the index's earnings figure by adding together each company's two most recent half-years. As soon as a company's underlying earnings figure

Earnings levels



Source: James Capel

ny's interim results are issued, the earnings included in the index figures become those for the latest six months and the second half of the previous financial year. At a company's year end, the figures are its full-year earnings. Brokers, by contrast, use their analysts' estimates of each company's earnings for the current calendar year.

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Share figure. (Capel's p/e estimate is roughly in line with that of other brokers.)

• Unrelaxed ACT. The problem of how to treat Advanced Corporation Tax arises in acute form for those companies that fail to generate enough UK earnings to offset the ACT they must pay on their dividends. The FT and the brokers adopt different approaches to tackling this problem. However, it is unlikely to be a significant factor in distorting either side's figures; at most it may be responsible for half a percentage point of the three-point gap.

• Interpretation. The likelihood that individual companies' results will be treated differently by different compilers has been heightened by the new FRS 3 accounting standard, because more judgment is needed to estimate a company's underlying earnings figure.

FT Statistics, which calculates the index earnings figures, adheres to the definition of headline earnings proposed by the Institute of Investment Management and Research, but this does not always provide unambiguous answers. So differences of opinion will persist.

They tend to cancel each

other out, however, and contributes only another half a percentage point to the three-point gap.

Overall, therefore, only 0.2 percentage points of the gap are left unexplained by Mr Walton's study, a negligible amount. The gap itself can be expected to close over the next few months, as the "bad" earnings figures drop out of the official series.

There are two lessons from this. The sharpness of the swing in earnings during this recession is perhaps partly a reflection of the growing enthusiasm among companies for managing their earnings, a trend which FRS 3 has slowed rather than reversed. There is a great temptation for finance directors, faced with a bad year or half-year, to throw as much bad news in as possible, starting next year with a clean sheet. This exaggerates the timing differences inherent in the two approaches to calculating market earnings.

In addition a market p/e ratio or yield is not a single, monolithic figure suitable for all purposes. The official versions calculated for the indices, which appear each day in the FT, are "objective" numbers, intended to provide the best yardstick of historical performance. Individual brokers, with different objectives, will produce figures which inevitably differ. Such differences are to be welcomed as a sign of diversity of approach, not feared as a weakness of the credibility of the market statistics.

An exposure draft explaining in detail the methods used to calculate the earnings and dividend figures for the FT-SE Actuaries series of indices will shortly be available. Copies may be obtained, when published, from the Indices Unit, London Stock Exchange, London EC2N 3HP and from FT Statistics, One Southwark Bridge, London SE1 9HT.

NEWS DIGEST

Hanson's Scholes offer unconditional

Biotracia £0.2m in loss after provision

Biotracia International, the maker of microbiological testing systems which came to the market last November, announced pre-tax losses of £225,000 for the seven of a half month to end-June after an exceptional £265,000 provision for unrealised losses on fixed interest investments.

For the year to July 31 1993 there were pre-tax losses of £113,000. Turnover amounted to £5.02m and losses per share came through at 0.7p.

Mr Brian Leventi, chief executive, said the company continued to trade ahead of plan. The figures had also been depressed by higher net interest costs of £464,000, against positive income of £61,000 received on the large TSW cash balances last time, Mr Dunnmore said.

In addition, the first phase of the group's restructuring plans had led to an exceptional cost of £215,000, although this had been more than offset by a £780,000 profit on the disposal of its investment in Socit Europeenne des Satellites, he added.

The GLEE first ran at the National Exhibition Centre in Birmingham in 1976 and currently attracts 700 exhibiting companies occupying 28,000 sq m of stand space and more than 20,000 trade buyers.

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MARKET REPORT

Equities stand up well after base rate newsBy Terry Byland,
UK Stock Market Editor

The ½ percentage point rise in the Bank of England's key lending rate failed to upset the UK stock market to any significant degree. Market strategists applauded Mr Kenneth Clarke, the chancellor of the exchequer, for his courage in making a pre-emptive strike on base rates without waiting for inflationary pressures to reach threatening proportions. The rate increase was thought unlikely to check significantly the recovery in the UK economy, or in company profits and dividends.

By the close of trading the FT-SE 100-share Index had recovered more than half of its initial fall, with the final reading of 3,128.6 showing a net loss of only 10.5 points - by no

means a serious setback. The equity market took its lead from the UK government bond market, where long-dated issues closed very firmly. At least one leading securities house raised its forecasts for both the UK economy and the Footsie index, while at the same time predicting that interest rates would reach 8 per cent by the end of next year.

The timing of the Bank's move caught out some traders who had reckoned that interest rate action after last week's meeting between the chancellor and the Governor of the Bank of England had appeared to pass off without drama.

But the disclosure yesterday morning that UK producer output prices had risen by an unexpected 0.3 per cent in August halted an initial improvement in share prices

and gave the market 20 minutes' warning of a possible move on interest rates.

Shares quickly plunged when the news came, driven by determined selling of stock index futures by the locals, or independent, futures traders.

Within an hour, the Footsie had transformed a 1.9-point gain to a loss of 25.3. However, the 3,114 mark proved to be the day's low and most of the gain had been recovered as London waited for Wall Street to reopen after its uncomfortable session on Friday.

In the event, Wall Street was only 3 Dow points off in UK hours, but sudden weakness in the US dollar hit the blue chip international stocks in the UK market and pushed the Footsie down again.

But trading volumes were moderate, with the Sean-report total of 494.8m some 26 per cent down from

Friday's figure. Retail business on Friday was worth £1.2bn.

By the close, the market's attention was switching to prospects for today's US consumer price data, which could renew the pressures on the Federal Reserve caused by the producer price figures announced before the weekend.

There was also uncertainty ahead of the Bundesbank policy meeting on Thursday, with some analysts suggesting that German rates could still be reduced.

On the domestic front, the market faces the retail price index for August, due tomorrow. Although any sting in these figures appears to have been drawn by the pre-emptive move on base rates, some traders warned that any sharp rise in RPI could still upset the stock market.

Building sector upset

News of the ½ percentage point rise in UK interest rates shocked the building and property sectors of the markets and caused marketmakers to mark down share prices in those groups to head off any selling pressure.

In the event there was no heavyweight selling in either sector. Share prices embarked on a modest rally later in the

session, although they closed well down on the day.

One leading marketmaker in building stocks said the sector had been under substantial pressure last week when serious talk of possible interest rate rises first began to circulate. "Most of the selling was done then; if anything, the rate has cleared the air," he said.

Building sector analysts took the view that the market had mostly factored in rate rises. Mr Simon Brown, building analyst at SGST Securities, commented: "The impact on the householders, Barratt Developments dropped to 191p before steady to close a net 10p at 214p; the company reports interim figures next Wednesday. Wilson Connally dipped 8 to 205p and Wilson Bowden 11 to 397p.

Land Securities, the premier property stock in the UK market, fell 7½ to 515½p, with a

hefty 2.6m shares traded, and M&PC was 5 easier at 430p.

SmithKline firm

The market decided that SmithKline Beecham had factored in between 500m and \$700m for the disposal and was surprised that it had achieved \$1bn. He said the move would go a considerable way to dispensing the gloom over SmithKline's gearing, which had leapt to a very high level following the \$2.7bn acquisition of the entire Sterling Health business.

SmithKline sold the business to Bayer, Germany, which some analysts believed had been prepared to pay a premium for the emotional content of the acquisition. The company, which invented aspirin

lost title in the US after the First World War as a result of allied reparation demands.

Mr Robin Gilbert of Fannure Holdings had factored in between \$600m and \$700m for the disposal and was surprised that it had achieved \$1bn. He said the move would go a considerable way to dispensing the gloom over SmithKline's gearing, which had leapt to a very high level following the \$2.7bn acquisition of the entire Sterling Health business.

Kingfisher unsettled

Shares group Kingfisher saw an early gain clipped back as worrying stories of executive changes moved through the market ahead of the company's interim figures due today.

The Woolworths and B&Q group had suffered from what many in the market see as an unsuccessful sales policy known as "Every Day Low Pricing", and concern over the competition in the DIY market from Home Depot, of the US. Full-year forecasts have edged down and the share price has tumbled from almost 780p at the peak in December.

There was talk yesterday that Mr James Kerr-Muir, the finance director who replaced current Asda chairman Archie Norman, could be under pressure. But there is also thought to be little love lost between chairman Sir Geoffrey Mulcahy and Mr Alan Smith, the chief executive. Kingfisher had been up 6 but ended the day only 2 better at 490p.

Banks and insurances were

NEW HIGHS AND LOWS FOR 1994

NEW HIGH SLS

ALCOHOL & BEVERAGE 50 (Kingsway, Share & PAPER, DISTRIBUTION)

AMERICAN AIRLINES 100 (Kingsway, Share & PAPER, TRADING)

ARMSTRONG 250 (Footsie, Share & PAPER, TRADING)

ASHTON DRUGS 100 (Kingsway, Share & PAPER, TRADING)

AVON COSMETICS 100 (Kingsway, Share & PAPER, TRADING)

BALLARDO'S 100 (Kingsway, Share & PAPER, TRADING)

BAT 250 (Footsie, Share & PAPER, TRADING)

BEST WESTERN HOTELS 100 (Kingsway, Share & PAPER, TRADING)

BEST WESTERN HOTELS 250 (Footsie, Share & PAPER, TRADING)

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BEST WEST

INVESTMENT TRUSTS - Cont.

LEISURE & HOTELS - Cont.

	Price	1994
David Lloyd	400	200
Euro Disney FFR	100	100
Euromaxx	90	80
European Link	100	100
Falcons Books	80-140	80-140
Farnham	270	270
Festus Leisure	100	100
Flagship	120	120
Foris	220	220
Friendship Hotels	100	100
GCI	50	50
Granaia	100	100
7-11 Cr Pl	100	100
George Clooney	100	100
For Harrods Group see section PROPERTY		
Hi-Tec Sports	20	20
Holiday	200	200
Junges Hotel E	100	100
Konink	100	100
Stage Cr Pl	100	100
Ladbrokes	100	100
London Clubs	100	100
Magnus	70	70
Marina Old	100	100
Monte Carlo Grand B	100	100
My Kinda Town	100	100
Nationwide	100	100
Or Cr 00-01	100	100
Orange Mind	100	100
Shop Cr Pl	100	100
Partnership Link Group	100	100
Pelicans	200	200
PizzaExpress	100	100
Primo Leis	200	200
Quicksilva	100	100
Quercus Music	100	100
7plus Cr Pl	100	100
7plus Cr Pl	100	100
Ramblers' Club	200	200
Rarts City	100	100
Richie Cr Pl	100	100
Royal Festival Hall	100	100
S. African National	100	100
Savoy A	100	100
Starline (Niles)	100	100
Studio	100	100
Starkey Leis	100	100
Stratford	100	100
Surrey	100	100
Tarling	100	100
Union Bill	100	100
Ticketing Sys	100	100
Tottenham	100	100
Tring Ltd	100	100
VCI	100	100
Ward	100	100
Wimborne	100	100
Zones	100	100

OIL EXPLORATION & PRODUCTION - Cont.

PROPERTY - Co

	Notes	Price	+ or -	1994
Ashford Asoco	■	241	-1	241
BDI	■	242	-1	242
Burton	■	243	-1	243
Benchmark	■	24	-1	24
Bilston	N	24	-1	24
Birkby	■	244	-1	244
Bittern	■	245	-1	245
Bourne End	N	151	-1	151
Bradford	■	246	-1	246
Brightonstone	■	121	-1	121
British Land	N	346	-1	346
Brereton Cr. Rd.	■	247	-1	247
Bugle Cr. Rd Pt	■	139	-1	139
Cadogan Dist 2000	■	248	-1	248
Bridgwater Est.	N	186	-1	186
Brickell	■	249	-1	249
Burford	■	250	-1	250
CLS	■	251	-1	251
Car & Rap	■	252	-1	252
Capital Stop Cleaning	■	253	-1	253
Cardiff	■	243	-1	243
Catney Ind.	■	254	-1	254
Chelmsford	■	167	-1	167
Cheshunt	■	255	-1	255
Chichester Field	■	256	-1	256
City Cr. Rd Or Pt	■	257	-1	257
Chichester Ind.	■	176	-1	176
City Site Ests	■	64	-1	64
Clarke Nicholls	■	258	-1	258
Cleveland Trust	■	111	-1	111
Compass	■	259	-1	259
Concord House	■	41	-1	41
Crescent Land	■	260	-1	260
Dagger	■	146	-1	146
Darren Ests	■	261	-1	261
Davies (D)	■	262	-1	262
De Morgan	■	263	-1	263
Delaware Town	■	114	-1	114
Descoys	■	264	-1	264
Digby Cr. Rd Pt	■	111	-1	111
Dorset Valley	■	265	-1	265
Development Secs	■	266	-1	266
Denholme House	■	762	-1	762
Deyer Ests	■	267	-1	267
DiCo	■	268	-1	268
Driffield	■	269	-1	269
Eaglesey	■	270	-1	270
Eng & O'wens	■	271	-1	271
Ents & Agency	■	272	-1	272
Eves & General	■	273	-1	273
Farnham Est.	■	274	-1	274
Farmer & Traders	■	275	-1	275
St Portland	■	276	-1	276
Glaspe Cr. Rd	■	277	-1	277
Gracey	■	278	-1	278
Gravesend	■	279	-1	279
Greenacres	■	280	-1	280
Hawthorn Crook	■	281	-1	281
Hawthorne	■	282	-1	282
Harmony Prop.	■	283	-1	283
Hedical Bar	■	284	-1	284
Hillgate	■	285	-1	285
Hilary	■	286	-1	286
Hilary Cr. Ln 2002	■	287	-1	287
Hilary Baker H	■	288	-1	288
High Point	■	289	-1	289
Hightower Inv.	■	290	-1	290
Hillside Inv.	■	291	-1	291
Hillside Land	■	292	-1	292
Hillside 10pc 2005	■	293	-1	293
10pc 1st May 27	■	294	-1	294
10pc 1st May 60 30pc 10pc 11	■	295	-1	295
Lend Lease AS	■	296	-1	296
Lakeview 11pc pc 00	■	297	-1	297
Land & Assoc	■	298	-1	298
Land 8 Metrop.	■	299	-1	299
London Inv.	■	300	-1	300
Long Merchant	■	301	-1	301
74pc Cr 00005	■	2000	-1	2000
DRG	■	302	-1	302
Loaded Seas	■	303	-1	303
MPC	■	304	-1	304
McNamey A.	■	305	-1	305
McKey Secs	■	306	-1	306
Merkhale Moore	■	307	-1	307
Mulvey Esq. 2nd 11	■	308	-1	308
2nd Moorfield Esq. 2nd 11	■	309	-1	309
Mountain View Esq.	■	310	-1	310
Mucklow (A & J) Ltd	■	311	-1	311
Newport	■	312	-1	312
DEM	■	313	-1	313
Orts Ests	■	314	-1	314
Olivers	■	315	-1	315
PBT	■	316	-1	316
Panther Secs	■	317	-1	317
Peel	■	318	-1	318
Pillar Property Inv. Ltd	■	319	-1	319
Power Corp 12	■	320	-1	320
Premier Land	■	321	-1	321
Priest	■	322	-1	322
Prop Partnership	■	323	-1	323
Property Tax (PVT)	■	324	-1	324
RPS	■	325	-1	325
Rapkin	■	326	-1	326
Reinhardt	■	327	-1	327
Roskilde	■	328	-1	328
Rugby Estates	■	329	-1	329
Saxfield	■	330	-1	330
St Modwen	■	331	-1	331
Sefton Gordon	■	332	-1	332
Sefton	■	75	-1	75
Scott Metrop	■	333	-1	333
Shorthaven	■	184	-1	184
Sloane Ests	■	231	-1	231
Slap Net Pt	■	124	-1	124
Smith J	■	110	-1	110
SM Country Homes	■	134	-1	134
Southend	■	313	-1	313
Worms	■	12	-1	12
Sp Cr 2020	■	202	-1	202
Speciality Shops	■	110	-1	110
Stainhope	■	26	-1	26
Stewart S Wright	■	302	-1	302
TBI	■	303	-1	303
Topa Estates	■	180	-1	180
Town Centre	■	125	-1	125
Tradtford Park	■	95	-1	95
Trenthamwood	■	17	-1	17
UK Estates	■	27	-1	27
Ulton Square	■	21	-1	21
WSP	■	612	-1	612
Warner Est	■	198	-1	198
Wansbeck Inv.	■	234	-1	234
Watergate Ind.	■	212	-1	212
Wates Cr. Of Lut.	■	36	-1	36
Willy Mackay	■	43	-1	43
Wood (JD)	■	38	-1	38
YHM	■	23	-1	23

RETAILERS, GENERAL - Cont.

TRANSPORT - Com

INVESTMENT COMPANIES

OTHER INVESTMENT FUNDS		
The following Investment funds are not subject to listing in the FT-SE Actuaries Share Index.		
Bazillion Inv Trst	\$1	12
Warrant	724	—
Central Euro Fund	88	—
Warrant	23	—
East German	61	—
Five Arrow China \$ Fund	21	—
Warrants	88	—
Govt Asian Smaller Co	281	—
Warrants	121	—
Invest Fund S.	481	—
Warrants S.	—	—
Korea-Europe	—	—
Korea Liberal S.	558	—
Warrants	—	—
Latin American S. & C.	160	—
Warrants	248	—
Mediterranean Fd	122	—
Warrants	226	—
Schroder Korea Fund	35	—
Warrants	1040	—
Stet Asian Ptg	294	—
Warrants	768	—
Not listed unless supplied by NatWest Securities Limited as a guide only. See guide to London Share Service		

	Notes	Price	+ or -	1994
Bering Chrysalis		744	-52	384
Wimberly		232	-15	233
Bering Puffin		2242	-10	2265
Bering Socio-Eco Mkt.		965	-75	707
Beta-Vent Nam		640	-12	620
Bloch Rd P.Y.		189	-20	210
Chase & Eastern S		784	-21	271
Clipper Inv & Dev S		784	-62	607
Environmental Inv		88	-10	88
Warrants		24	-1	345
Euro Assets Pl.		624	-10	208
Fidelity Inst OTC		624	-10	231
Warrants		104	-1	22
First Pacific S		37	-1	50
FTC China Fd (Int)		520	-15	523
Gen Oriental S		92	-10	517
Genexx Chile S		100	-10	700
Warrants		1120	-10	1000
Genexx Env Mkt S		224	-10	224
Genexx Money S		224	-10	224
Goodwill Inv & End		100	-10	90
Gwangyang Deung Hq		54	-1	31
Warrants		21	-1	21
Hanjin Corp Inv S		504	-10	504
Hanjin Fund		504	-10	504
Hanjinwest Eq Fd		404	-10	404
Hanjinwest Inv Fd		15	-1	15
Hanjinwest Inv Fund		749	-10	744
H.F. Auto Schools		21	-1	20
H.F. Finance Inv Y		236	-10	236
Warrants		1004	-10	994
H.J. Keung Gt Cfc Inc		1020	-10	1020
Hanjin Corp Inv - JCI		15	-1	15
H.F. Plastic Prod		21	-1	20
H.F. Plastic Wmt		148	-10	138
H.F. Plastics S.		300	-10	290
Warrants		240	-10	230
Jakarta Fund S		960	-10	950
Japan Warrant		122	-10	112
Warrants		73	-10	63
Jessey Phoenix		1044	-10	1034
Warrants		10	-1	10
Korea China Super Fd		940	-10	930
Latin Am Inv Estu		3114	-10	3004
Lystenberg		3115	-10	3004
Matecasa Fd S		2112	-10	2002
Maxfield Fund		989	-10	979
Dixy Fund		722	-10	712
Portugal Fd Pl		203	-10	193
Robeco N.V.		544.5	-10	534.5
Sato Pl.		2447	-10	2337
Robeco N.V.		2447	-10	2337
Sato Pl.		456	-10	446
Schoenw. Jap Wmt		456	-10	446
Warrants		88	-10	78
Sport Sessad S		3111	-10	3001
US American Pl. S		260	-10	250
Warrants		120	-10	110
SE Asian Wtfls		1024	-10	914
Spanish Steel Corp		544	-10	534
Warrants		30	-10	10
The First Fd		522	-10	512
World Trust Fund		628	-10	588
Warrants		544	-10	504

Telegraph	3400d	-10
Telecom	7600d	-10
Times World	24-12	-10

Asia B \$10	454	24	3157	2113	1,000
Brit Biotech	81	46	460	3114	2342
Warrants	102	45	103	43	-

PRINTING, PAPER & PACK		1964	
	Name	Price	High
Adelco Press	ADM	200	300
Allegiance	ALG	87	223
Bell P	BEL	250	101
Prints	PLT	100	130
Botto	BOT	725	111
Gravure	GRV	157	141
Handset A.H.Y.	HAY	157	157
H&M	H&M	375	525
Hannaford	HAN	70	100
Imp. Co.	IMP	70	100
Imp. Co. S	IMPS	9100	10100
Image 6 (Int.)	IMG6	1400	1800
Printex Int.	PRNT	500	700
Reuter (Wash)	RWT	575	775
Schering DM	SCH	200	275
Scotia	SCOT	200	240
Small Business A. Assn.	SBA	225-34	230-34
Equity Units	EQUT	100	150
Medicore	MDCR	5000	5200
Zonex	ZON	2250	2600

PROPERTY		1964	
	Name	Price	High
AB Holdings	ABH	150	140
API	API	227	375
Auto Wholes.	AWH	225	375
Aspen Camera	ASP	172	140
Business	BUS	125	125
Magazine Ind.	MAG	125	125
Scanner	SCR	125	177
7-11 Op Fr.	7-11	100	100
Monogram	MON	225	210
7-Eleven Franchise	7-11	225	210
7-Eleven Co. Int'l Fr.	7-11	225	210
Big 5 Thrift	BIG	100	100
Bund	BUND	100	130
Capital Indus.	CAP	100	125
Central Packaging Ind.	CPI	100	125
Chandler 12	CHD	300	300
Conley	CON	27	27
Crown Packaging Wld.	CPI	200	200
Cooper 3	COOP	310	400
De La Rue	DLR	975	1025
Duffy	DUF	25	114
Duplicite Pack.	DUP	125	125
East	EAT	125	175
East-Gazette FM	EGZ	224	224
Electra Group	ELCT	200	200
Ferguson Ind.	FER	242	242
Ferry Pack.	FIR	25	25
Homestead	HOM	100	100
Hudson-Parkway	HDP	7	7
Ingram	ING	225	225
Jarvis Power	JAR	1000	1000
Kensington S.	KEN	225	225
Kyneton FM	KYN	275	275
Low & Drape	L&D	100	100
MT	MT	25	25
Macmillan	MAC	200	200
Marshall	MAR	125	125
Merton	MER	125	125
Prestige Ind.	PRE	100	100
Pryce	PRY	100	200
Putney	PUT	575	575
TPC	TPC	145	145
Rand FM	RND	100	100
SCA & SMC	SCA	1000	1000
SCA Int'l	SCIA	225	225
Shaw	SHW	100	100
Shaw Ind.	SHI	100	100
Shaw M	SHM	125	125
Shaw S	SHS	125	125
Shaw SMC	SHSMC	125	125
Shaw Motor	SHM	125	125
Shaw Corp.	SHC	125	125
West	WST	225	225
W.S.C. Fr.	WSC	225	225
W.S.C. Fr.	WSC	225	225
Washington 4	WASH	225	225
Wausau	WAU	400	200
Weymouth Press	WEY	225	225

Bravo Bros. 421
 Budgens 2300
 Colliers 3472

Retailers, General		Notes	Price	* or	1934
				Hab.	Inv.
Parapet	N		101-1	127	127
Pitman	E		101-1	127	127
Fitzwilliam	E		433	80	3
Grocer			102	150	3
Grocery			102	150	3
Iceland			102	150	3
John Lusty			102	150	3
Kings Court			102	150	3
Lake (Hart)			102	150	3
M. & W.			102	150	3
Merchandise			122	175	13
Milkman (W)			102	150	3
5-10c Dr Pt			207	245	10
Market & Pk.			102	150	3
Mark's Food			122	175	13
Meat			102	150	3
Robert Wiesner			102	150	3
Saturnus (A)			102	150	3
Shoeville			102	150	3
Spud			102	150	3
Supplies Rx 778ac			102	150	3
Tesco			102	150	3
U.S. Dr. Co.			241-1	361	4
U.S. Dr. Co. 2005			211-105	312	2003
Theodore			102	150	3
Watson & Phipps			102	150	3
Watson			102	150	3

1.1	Cowpea leaf	24	52	88
1.4	Cowpea leaf	36	74	
-	Cowpea leaf			
-	Cowpea leaf	4b	71	

	Name	Price	+ or - or =	High	Low
B&T Inds.	\$110	45000	-	570	1004
125-Lpc Ls 10000	21412	21412	-	21412	21412
Robbins Ind Us Jct	658	658	-	658	658
TOBACCO					
B&T Inds.	\$110	45000	-	570	1004
125-Lpc Ls 10000	21412	21412	-	21412	21412
TRANSPORT					
	Name	Price	+ or - or =	High	Low
Air Locom.	\$24	92	-	N/A	N/A
All Nippon Air	720 ^c	720 ^c	-	777 ^c	610 ^c
Applied Electron. Inc.	100	100	-	100	100
Asian Br Ports	400	400	-	400	400
BAA	463	463	-	463	463
Badgerline	411	118	-	118	118
Barometric Mrk	100	100	-	100	100
British Airways	100	100	-	100	100
Cabot Blkcs Co	100	100	-	100	100
Calgary Pac R.R.	100	100	-	100	100
Carlson (4)	100	100	-	100	100
Dot	100	100	-	100	100
Dowsegroup	412	148	-	148	148
Earthbound life	100	100	-	100	100
Wametsu 1000	100	100	-	100	100
Peter L.	70	70	-	70	70
Port Ports	70	70	-	70	70
SAT	70	70	-	70	70
GRT Bus	8-10000	8-10000	-	8-10000	8-10000
Go-Ahead	8-10000	8-10000	-	8-10000	8-10000
Grande Ductes Amer	100	100	-	100	100
Inspirations	100	100	-	100	100
Int'l Container	870	870	-	870	870
Int'l Shippers	100	100	-	100	100
Jacobs (4)	100	100	-	100	100
Las Olas Corp	100	100	-	100	100
Magnus Nick AG	100	100	-	100	100

Where stocks are deposited
Indicated after the name.

<p>Symbols referring to dividend status appear in the notes column daily as a guide to yield and P/E ratios. Dividends and Dividend covers are published on Monday.</p> <p>Market capitalisation is calculated separately for each line of stock quoted.</p> <p>Estimated price/earnings ratios are based on latest annual reports and accounts and, where possible, are updated on Interis Shares. P/Es are calculated on "last" distribution basis, earnings per share being computed on profit after taxation, excluding exceptional profit/losses and unutilised ACT where applicable. Yields are based on mid-prices, are gross, adjusted for a dividend tax credit of 20 per cent and allow for value of deferred distributions and rights.</p> <p>Estimated Net Asset Value (NAV) are shown for Investment Trusts, in pence per share, along with the percentage discounts (D%) or premiums (P%) to the current closing share price. The NAV basic measures prior changes at per value, convertible converted and warrants exercised if relevant occur.</p> <p><input checked="" type="checkbox"/> Indicates the most actively traded stocks. This includes UK stocks where transactions and prices are published continuously through the Stock Exchange Automated Quotations system (SEAS) and non-UK stocks through the SEAD International system.</p> <ul style="list-style-type: none"> - Highs and lows marked that have been adjusted to allow for rights issues for cash + Interim share increased or restored - Interim share reduced, passed or deferred Figures or report available Rule 2.1(b)(v) Overseas incorporated companies listed on an approved exchange. * From annual/interim report results, see details below. ** US\$ not listed on Stock Exchange and company not subjected to same degree of regulation as listed securities. † Rule 4.2(b) UK S listed incorporated non-listed companies. ‡ Prior to date of separation § Indicated dividend paid after pending scrip and/or rights issue. ◆ Merger bid or recapitalisation to progress ◆ Forecast dividend yield, p/e based on earnings updated by latest interim statement. ◆ Unregulated collective investment scheme. <p>a Yield based on announced dividend.</p> <p>b Figures based on prospectus or other official estimate.</p> <p>c Consensus.</p> <p>d First yield.</p> <p>e Annual dividend paid after rights issue.</p> <p>f Annual dividend paid after scrip issue.</p> <p>g Rights issue pending.</p> <p>h Earnings based on preliminary figures.</p> <p>i Dividend yield includes 4 special payments.</p> <p>j Indicated dividend yield, p/e ratio based on latest annual earnings.</p> <p>k Forecast or estimated annualised dividend yield, p/e based on previous year's earnings.</p> <p>v Not subject to ACT.</p> <p>w A Dividend yield based on a special payment.</p> <p>x F Yield based on prospectus or other official estimates for 1993-94.</p> <p>y A Annualised yield after pending scrip and/or rights issue.</p> <p>z If Yield based on prospectus or other official estimates for 1993.</p> <p>A K Yield based on prospectus or other official estimates for 1994.</p> <p>b Estimated annualised yield, p/e based on latest annual earnings.</p> <p>m Yield based on prospectus or other official estimates for 1994.</p>	<p>1993-94, N Figures based on IMA "International Earnings" P Figures based on prospectus or other official estimates for 1994.</p> <p>- F Previous annual yield, p/e based on prospectus or other official estimates.</p> <p>T Figures assumed. W For firms figures. Z Dividend yield to date.</p> <p>Abbreviations: x d/c dividend; z s/c scrip issue; y a/c rights; m d/c w c/c capital distribution.</p>
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AUTHORISED UNIT TRUSTS

Subject to prior sale of Author's last Will & Testament.

Guide to pricing of Authorised

Compiled with the assistance of Lautro 55

INITIAL CHARGE: Charge made on sale of units. Used to defray marketing and administrative costs. Included compensation paid

administrative costs, including commissions paid to intermediaries. This charge is included in the price of units.

OFFER PRICE: Also called issue price. The price at which units are bought by investors.

BID PRICE: Also called bid籌票 price. The price at which bids are sought by bidders.

CANCELLATION PRICE: The minimum

The next value definite price being another

formula laid down by the government. In practice, real estate brokers quote a much narrower spread. As a result, the bid price is

perceived spread. As a result, the bid price is often set above the cancellation price. However, the bid price might be needed to the cancellation price for the management of new firms, especially in

price by the managers at any time, usually in circumstances in which there is a large excess of sellers of units over buyers.

TIME: The time shown alongside the food processor's name is the time of the test that's

investor's name is the name of the unit trust's valuation point unless another time is indicated by the symbol alongside the individual unit trust.

The species are as follows: (V) - 0001 to 1100 hours; (II) - 1101 to 1400 hours; (+) - 1401 to 1700 hours; (A) - 1701 to sunset.

Bally dealing prices are set up the basis of the valuation point; a short period of time may elapse before taking becomes profitable.

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MARKETS REPORT

UK rates rise 1/2 per cent

Sterling made good gains yesterday after the Bank of England's unexpected decision to lift the minimum lending rate by 50 basis points to 5.75 per cent, writes Philip Gow.

The pound rose 1/2 pence, and more than one cent, on the news before levelling out to close in London at DM2.4117 and \$1.5626, from DM2.3214 and \$1.5509 on Friday. The trade weighted index finished at 79.1 from 78.6.

Analysts, however, stopped short of saying that sterling had managed to detach itself from the downtown of the dollar. The rate move appears to have put a floor under the currency, rather than to have necessarily given it any significant upside momentum.

Sterling fared a lot of ground, with the September contract trading 38,000 lots to close nearly 40 points lower, at 94.07 from 94.37. The December contract traded nearly 88,000 lots to finish at 93.30, thirty-seven basis points down on Friday's closing price of 93.57.

The rise in UK rates overshadowed activities in Europe where most currencies had a generally quiet day.

The dollar was slightly firmer on the D-Mark, but weaker against the yen ahead of today's release of the August consumer price index. The release will be closely watched following the dollar's two-pennig drop last Friday, on news that the August PPI rose by 0.6 per cent.

The dollar finished in London at DM1.5435, from DM1.5419, and at Yen 98.95, from Yen 98.265.

The decision to raise rates was widely, though not universally welcomed. Most saw it as a timely pre-emptive strike against inflation.

Mr Kenneth Clark, the chancellor, boosted his credibility through his apparent willingness to place the economy above party politics.

The Bank of England's reputation was also enhanced, in the eyes of some. Mr Jeremy Hawkins, chief economist in London at the Bank of America: "The clear message is that the Bank of England has much more independence in setting monetary policy than it has

Sterling

Dec '94 future contract bid price

93.8

93.6

93.4

93.2

5 Sep 94 12

Source: FT Graphix

■ Pound in New York

Sep 12 -1st

- Fwd. close

1.5606

1.5597

1.5587

1.5575

1.5564

1.5554

1.5542

1.5532

1.5522

1.5512

1.5502

1.5492

1.5482

1.5472

1.5462

1.5452

1.5442

1.5432

1.5422

1.5412

1.5402

1.5392

1.5382

1.5372

1.5362

1.5352

1.5342

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1.5322

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1.5292

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1.5252

1.5242

1.5232

1.5222

1.5212

1.5202

1.5192

1.5182

1.5172

1.5162

1.5152

1.5142

1.5132

1.5122

1.5112

1.5102

1.5092

1.5082

1.5072

1.5062

1.5052

1.5042

1.5032

1.5022

1.5012

1.5002

1.4992

1.4982

1.4972

1.4962

1.4952

1.4942

1.4932

1.4922

1.4912

1.4902

1.4892

1.4882

1.4872

1.4862

1.4852

1.4842

1.4832

1.4822

1.4812

1.4802

1.4792

1.4782

1.4772

1.4762

1.4752

1.4742

1.4732

1.4722

1.4712

1.4702

1.4692

1.4682

1.4672

1.4662

1.4652

1.4642

1.4632

1.4622

1.4612

1.4602

1.4592

1.4582

1.4572

1.4562

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1.4502

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1.3922

1.3912

1.3902

1.3892

1.3882

1.3872

1.3862

1.3852

1.3842

1.3832

1.3822

WORLD STOCK MARKETS

US INDICES

[†] Corrections. [‡] Calculated at 15.00 GMT. [§] Excluding bonds. [¶] Industrial, plus Utilities, Financial and Transportation.

The DJ and S&P 500 are the averages of the highest and lowest prices reached during the day by each stock in the index. The Dow Jones Industrial Average is the average of the highest and lowest values that the Index has reached during the day.

* See Page 10: Taiwan Weighted Prices 6/06/02; Korea Comp'd 6/06/02. These values of all indices are 100 except: Australia, All Ordinary & Mining - 500; Austria Trend, BEL20, HXG Gen., MIB Gen., S&P/ASX 100, CAC40, Euro Stoxx-100, ISSE Ovescan, Toronto Comp./Nasdaq Composite - 1000; France, TSE 100, Nikkei 225, DAX 30, Hang Seng, Nikkei Average, Dow Jones Industrial Average - 100, and Standard & Poor's 500 - 100. 55

Pulse. Keeping an eye out for you.

Figure 6 brackets are previous day's. ▼ Subject to official recalculation.

During the year 2000, the number of deaths increased by 1,000 or more, though the rate fell to 1,000 per 100,000 in the first half of 2000. In fact, the number of deaths fell again in 2001. Please see the chart in [Appendix 1](#) for details and sources. The chart shows the monthly figures, so that you can compare the death tolls of January 2001 with January 2000, for example, or April 2001 with April 2000.

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